

ANNUAL REPORT 2024

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TABLE OF CONTENTS

01 CORPORATE OVERVIEW • Corporate Information 02	02
 LEADERSHIP PROFILE Directors' Profile Key Senior Management's Profile 	03 07
03	
 STRATEGIC PERFORMANCE Chairman's Statement Management Discussion and Analysis of the Group Sustainability Statement 	08 09 13
04	
ACCOUNTABILITY	
 Corporate Governance Overview Statement Statement on Risk Management and Internal Control The Audit Committee Report Statement of Directors' Responsibilities 	28 52 56 60
05	
FINANCIAL STATEMENTS	
 Directors' Report Statement by Directors Statutory Declaration Independent Auditors' Report Statements of Profit or Loss and Other Comprehensive Income Statements of Financial Position 	62 69 69 70 74 76

Statements of Financial Position
Statements of Changes in Equity
Statements of Cash Flows
Notes to the Financial Statements
83

06

ADDITIONAL INFORMATION

•	Properties of the Group	166
٠	Disclosure of Recurrent Related Party Transactions	169
•	Analysis of Shareholdings	170
•	Notice of Annual General Meeting	173

• Form of Proxy

CORPORATE INFORMATION

BOARD OF DIRECTORS

TAN SRI DATUK AMAR (DR) HAJI ABDUL AZIZ BIN DATO HAJI HUSAIN (CHAIRMAN, NON-INDEPENDENT NON-EXECUTIVE DIRECTOR)

> MR. TAY HUA SIN (EXECUTIVE DEPUTY CHAIRMAN)

> DATO' PHILIP CHAN HON KEONG (GROUP MANAGING DIRECTOR)

MR. SUI UH HING (EXECUTIVE DIRECTOR) APPOINTED W.E.F. 7 JUNE 2024

ENCIK NIK A. MAJID BIN MOHD. KAMIL (INDEPENDENT NON-EXECUTIVE DIRECTOR)

MS. HEW MEI YING (INDEPENDENT NON-EXECUTIVE DIRECTOR)

AUDIT COMMITTEE

- Ms. Hew Mei Ying (Chairperson)
- Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain
- Encik Nik A. Majid Bin Mohd. Kamil

NOMINATION COMMITTEE

- Encik Nik A. Majid Bin Mohd. Kamil (Chairman)
- Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain
- Ms. Hew Mei Ying

STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad Stock code: 9016 Stock name: Eksons

COMPANY SECRETARY

Chua Siew Chuan (MAICSA 0777689) (SSM PC NO. 201908002648) Lim Lih Chau (LS 0010105) (SSM PC NO. 201908001454)

Securities Services (Holdings) Sdn. Bhd. Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur, Wilayah Persekutuan. Tel: 03-2084 9000 Fax: 03-2094 9940

REGISTERED OFFICE

TB 4327, Block 31, 2nd Floor, Fajar Complex, Jalan Haji Karim, 91000 Tawau, Sabah. Tel: 089-757 911 Fax: 089-757 008 Website: <u>www.eksons.com.my</u>

CORPORATE OFFICE

Wisma Eksons, Lot 1 to 3, Jalan Prima Tropika Barat 2, Taman Prima Tropika, 43300 Seri Kembangan, Selangor. Tel: 03-8949 3199 Fax: 03-8949 3198

PRINCIPAL BANKERS

AmBank (M) Berhad AmFunds Management Berhad Bank Islam Malaysia Berhad EFG Bank AG, Singapore Hong Leong Bank Berhad Malayan Banking Berhad UBS AG Singapore Branch

Dato Haji Husain (Chairman)

REMUNERATION COMMITTEE

- Mr. Tay Hua Sin Appointed w.e.f. 7 June 2024
- Encik Nik A. Majid Bin Mohd. Kamil

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin

Ms. Hew Mei Ying

AUDITORS

Crowe Malaysia PLT (AF 1018) Chartered Accountants Level 16, Tower C Megan Avenue 2, 12 Jalan Yap Kwan Seng, 50450 Kuala Lumpur, Wilayah Persekutuan. Tel: 03-2788 9999 Fax: 03-2788 9998

SHARE REGISTRARS

Metra Management Sdn. Bhd. 35th Floor, Menara Multi-Purpose, Capital Square, 8, Jalan Munshi Abdullah, 50100 Kuala Lumpur. Tel: 03-2698 3232 Fax: 03-2698 0313

DIRECTORS' PROFILE

TAN SRI DATUK AMAR (DR) HAJI ABDUL AZIZ BIN DATO HAJI HUSAIN

Chairman, Non-Independent Non-Executive Director

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain, aged 74, male, is a Malaysian. He was appointed as a Director of the Company and Chairman of the Board of Directors on 31 May 2007. He is a Non-Independent, Non-Executive Director of the Company. He of is а member the Nomination Committee and the Audit Committee. and the Chairman of the Remuneration Committee.

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz holds a Bachelor in Economics majoring in Business Administration from the University of Malaya (1973) and a Masters in Business Administration majoring in Finance in 1978 from Syracuse University, New York. He also attended various training programmes during his public service career including the Project Planning and Management Course in INTAN (1973), the Financial Management Course in Banff School of Management, Alberta (1981), the Wolfson Course in Cambridge University, England (1991), the Human Resource and Personnel Management, University of Pittsburgh (1993) and the Management Development Program in Harvard University Business School, Boston (1994). He has served in the Sarawak State Government in various capacities since 1973, the last appointment being that of the Sarawak's State Secretary in August 2000 until his retirement in December 2006.

He also holds directorships in Borneo Housing Mortgage Finance Berhad, Permodalan Satok Berhad, Yayasan Ilmu Sarawak and several statutory bodies and private limited companies. He is also the Chairman of the Sarawak Skills Development Centres, Sarawak Economic Development Corporation and the President of the Sarawak **Badminton** Association. He was a director in Cahya Mata Sarawak Bhd from November 2020 to April 2023.

He does not have any family relationship with any Director and/or major shareholder of the company except for Dato' Sri Faizal Bin Abdul Aziz and Khairul Arifin Bin Abdul Aziz. He is the father of Dato' Sri Faizal Bin Abdul Aziz and Khairul Arifin Bin Abdul Aziz. He does not have any conflict of interest or potential conflict of interest with the Company, including interest in any business competing with the Company or its subsidiaries.

He has no conviction for any offences within the past five (5) years other than traffic offences if any, nor any public sanction or penalty imposed by regulatory bodies during the financial year.

He attended all six (6) Board meetings during the financial year.

MR. TAY HUA SIN *Executive Deputy Chairman*

Mr. Tay Hua Sin, aged 71, male, is a Singaporean. He was appointed as a Director on 31 March 2000 and was the Group Managing Director of the Company until 30 September 2019. He is now the Executive Deputy Chairman and a member of the Remuneration Committee of the Company.

He holds an Honours degree in Business Studies from the United Kingdom and has more than 20 years of experience in the regional timber industry. He is currently a substantial shareholder of the Company. There are no other business transactions with the Group in which he has a personal interest except as disclosed in the financial statements herein.

He does not have any family relationship with any Director and/or major shareholder of the Company. He does not have any conflict of interest or potential conflict of interest with the Company, including interest in any business competing with the Company or its subsidiaries.

He has no conviction for any offences within the past five (5) years other than traffic offences if any, nor any public sanction or penalty imposed by regulatory bodies during the financial year.

He attended all six (6) Board meetings held during the financial year.

DIRECTORS' PROFILE (CONT'D)

DATO' PHILIP CHAN HON KEONG Group Managing Director

Dato' Philip Chan Hon Keong, aged 59, male, is a Malaysian. He was appointed as an Independent Director of the Company on 31 May 2007. He was a member of the Audit Committee, Remuneration Committee and Nominations Committee. He was an Independent Director of the Company until 30 September 2019. He is now the Group Managing Director of the Company.

He graduated with a Bachelor of Economics and a Bachelor of Laws from the University of Sydney, Australia. He was formerly a Partner in Skrine, a firm of advocates and solicitors.

He does not have any family relationship with any Director and/or major shareholder of the company. He does not have any conflict of interest or potential conflict of interest with the Company, including interest in any business competing with the Company or its subsidiaries.

He has no conviction for any offences within the past five (5) years other than traffic offences if any, nor any public sanction or penalty imposed by regulatory bodies during the financial year.

He attended all six (6) Board meetings held during the financial year.

MR. SUI UH HING *Executive Director*

Mr. Sui Uh Hing, aged 68, male, is a Malaysian. He has more than 35 years of operational experience in the timber industry in Sarawak. He joined Rajang Plywood Sawmill Sdn. Bhd. ("RPS") a wholly owned subsidiary of the company as a Director and then Executive Director from 1990 to 1999, whereafter he resigned to concentrate on his other companies but was then reappointed to the Boards of Rajang Plywood Sawmill Sdn. Bhd. and Rajang Plywood (Sabah) Sdn. Bhd. on 1 January 2004.

He served as a Director of the company from 27 February 2004 to 13 November 2017.

He does not have any family relationship with any Director and/or major shareholder of the company. He does not have any conflict of interest or potential conflict of interest with the Company, including interest in any business competing with the Company or its subsidiaries.

He has no conviction for any offences within the past five (5) years other than traffic offences if any, nor any public sanction or penalty imposed by regulatory bodies during the financial year.

He did not attend any Board meeting in the financial year 2024 as he was appointed on 7 June 2024.

DIRECTORS' PROFILE (CONT'D)

MS. HEW MEI YING

Independent Non-Executive Director

Ms. Hew Mei Ying, aged 65, female, is a Malaysian. She was appointed as an Independent and Non-Executive Director on 1 November 2021. She is the Chairperson of the Audit Committee and a member of the Nomination Committee and Remuneration Committee.

She holds a Masters in Business Administration (Finance) from University of Southern Queensland, Australia. She is a fellow member of Chartered Institute of Management Accounts (CIMA), a fellow member of the Australia Certified Practicing Accountant (CPA Australia), Chartered Accountant (CA) of the Malaysian Institute of Accountants (MIA).

Ms. Hew is currently the Chief Financial Officer of HeveaBoard Berhad which is listed on the Main Market of Bursa Malavsia Securities Berhad ("Bursa Malaysia Securities"). She has over 30 years of experience in manufacturing environment Public **Multinational** with Listed companies. She was with Samsung SDI (M) Berhad for 13 years from 1991 to 2003 as Senior Finance Manager.

She does not have any family relationship with any Director and/or major shareholder of the Company. She does not have any conflict of interest or potential conflict of interest with the Company, including interest in any business competing with the Company or its subsidiaries.

She has no conviction for any offences within the past five (5) years other than traffic offences if any, nor any public sanction or penalty imposed by regulatory bodies during the financial year.

She attended all six (6) Board meetings held during the financial year.

DIRECTORS' PROFILE (CONT'D)

ENCIK NIK A. MAJID BIN MOHD. KAMIL

Independent Non-Executive Director

Encik Nik A. Majid Bin Mohd. Kamil, aged 68, male, is a Malaysian. He was appointed as an Independent Director on 1 October 2019. He is the Chairman of the Nomination Committee and a member of the Audit Committee and Remuneration Committee.

He joined HSBC Bank Malaysia in 1978 as an officer and began his management career HSBC Bank. Hong Kong in as а Management Trainee in 1983. He was posted to various positions in West and East Malaysia and completed his tenor of service in the bank in late 2013. He was the Director of Strategic **Business** Development (Managing large GLCs, Federal and State Governments and its Agencies) and he also held several other senior positions. Since January 2012, he was appointed to be on the Board of the Selangor State Investment Fund and in 2016 on the Board of the Selangor State Disaster Fund, both are investment arms for the state.

He is also a Senior Executive Advisor of ASN Cement since 2014 before being appointed to the Board of ASN Cement Ltd and ASN Cement Sdn Bhd in June 2015 and June 2016 respectively mainly on the development of cement business in Asia. He is also an advisor to GRC Consulting Services, an Audit Risk and Financial Consulting firm established since 2014. He does not have any family relationship with any Director and/or major shareholder of the Company. He does not have any conflict of interest or potential conflict of interest with the Company, including interest in any business competing with the Company or its subsidiaries.

He has no conviction for any offences within the past five (5) years other than traffic offences if any, nor any public sanction or penalty imposed by regulatory bodies during the financial year.

He attended all six (6) Board meetings held during the financial year.

KEY SENIOR MANAGEMENT'S PROFILE

MR. SUI UH HING

Executive Director of Plywood Operations

Mr. Sui Uh Hing, aged 68, male, is a Malaysian. He has more than 35 years of operational experience in the timber industry in Sarawak. He joined Rajang Plywood Sawmill Sdn. Bhd. ("RPS") a wholly owned subsidiary of the company as a Director and then Executive Director from 1990 to 1999, whereafter he resigned to concentrate on his other companies but was then reappointed to the Boards of Rajang Plywood Sawmill Sdn. Bhd. and Rajang Plywood (Sabah) Sdn. Bhd. on 1 January 2004.

He served as a Director of the company from 27 February 2004 to 13 November 2017.

Mr. Sui's profile is set out in page 5 of this Annual Report.

REVENUE (FY2024)

RM24.5 MILLION (FY2023: RM57.3 MILLION)

CASH & LIQUID INVESTMENTS

RM283.7 MILLION (FY2023: RM240.2 MILLION)



CHAIRMAN'S STATEMENT

LADIES AND GENTLEMEN,

The Malaysian economy registered a Gross Domestic Product (GDP) normalised growth of 3.7% in 2023. The economic growth is expected to continue, driven by stronger private expenditure and positive improvements in exports. This growth outlook will however be subject to further escalation in geopolitical conflicts and weaker than expected external demand risks.

The Group's investment portfolio reshuffling strategy had yielded a positive result for the financial year under review while the sale of inventories held from its plywood and property development division continues to contribute. The Group continues to explore key business opportunities and strengthening its financials.

The Group recorded a total revenue of RM24.5 million (FY2023: RM57.3 million) and a profit after taxation of RM14.3 million (FY2023: loss after taxation of RM19.4 million). The plywood division generated a revenue of RM13.3 million (FY2023: RM22.1 million) whilst the property development division generated a revenue of RM11.2 million (FY2023: RM35.2 million).

The Group remains on firm financial standing as at 31 March 2024, with its cash and liquid investments totalling RM283.7 million (FY2023: RM240.2 million) while all bank borrowings have been repaid.

The Group generated a profit after tax of RM14.3 million for financial year 2024 and this financial position allowed the Board to declare a dividend of 2.5 sen per share on 7 June 2024 to shareholders registered on 24 June 2024, to which the dividend was paid on 9 July 2024.

The detailed review of the Group's activities will be elaborated on at the Management Discussion and Analysis of the Group in the pages that follow.

ACKNOWLEDGMENTS

On behalf of the Board of Directors, I wish to convey our deep appreciation and gratitude to our shareholders, business associates, regulatory bodies, financial institutions, suppliers and contractors for their assistance and continued support throughout the financial year 2024.

My sincere thanks to the management and staff for their continued contribution and loyalty to the Group.

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain Chairman

MANAGEMENT DISCUSSION AND ANALYSIS OF THE GROUP

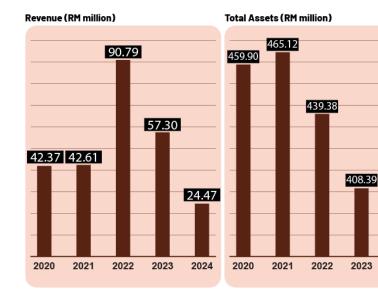
FINANCIAL REVIEW

9

YEAR ENDED 31 MARCH	2024	2023	2022	2021	2020
Operating Results (RM' million)					
Revenue	24.47	57.30	90.79	42.61	42.37
EBITDA	8.77	(16.36)	(6.09)	8.25	(21.50)
Profit/(loss) before tax	14.28	(20.02)	(14.07)	1.81	(31.55)
Profit/(loss) after tax	14.30	(19.35)	(14.62)	4.77	(36.24)
Net profit/(loss) attributable to owners	15.20	(17.95)	(15.45)	5.81	(32.78)
of the Company					
Key Financial Position Data (RM' million)					
Total assets	418.32	408.39	439.38	465.12	459.90
Total borrowings	-	2.68	8.93	18.31	15.51
Shareholder's equity	373.56	359.36	377.32	392.77	388.95
Share Information : Per Share					
Basic earnings/(loss) (sen)	9.41	(11.12)	(9.57)	3.62	(20.50)
Net assets (RM)	2.31	2.23	2.34	2.45	2.43
Gross Dividend Paid (sen)	-	-	-	1.96	-
Share price as at 31 March (RM)	0.520	0.540	0.700	0.675	0.410
Financial Ratios					
Return on total assets (%)	3.42	(4.74)	(3.33)	1.03	(7.88)
Return on equity (%)	3.90	(5.25)	(3.80)	1.22	(8.94)
Gearing ratio (times)	-	0.01	0.02	0.05	0.04
Price earning ratio (times)	5.53	(4.86)	(7.32)	18.65	(2.00)
Interest cover (times)	63.87	(96.62)	(15.62)	0.33	(23.83)
Gross dividend yield (at par) (%)	-	-	-	1.81	-

MANAGEMENT DISCUSSION AND ANALYSIS OF THE GROUP (CONT'D)

KEY PERFORMANCE INDICATORS

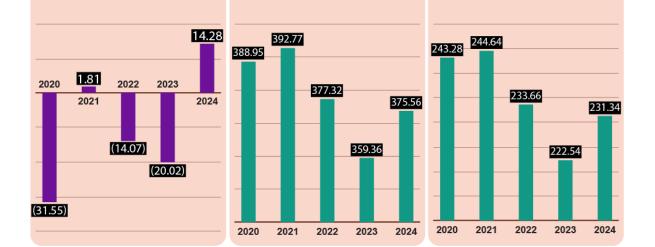




Profit/(loss) Before Tax (RM million)

Shareholder's Equity (RM million)

Net Assets Per Share (sen)



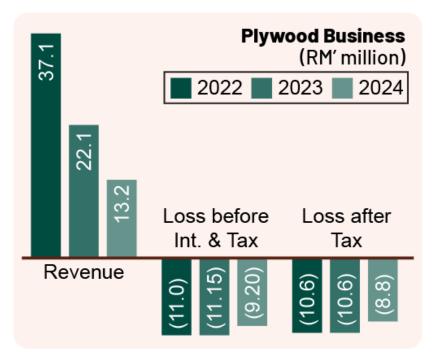
MANAGEMENT DISCUSSION AND ANALYSIS OF THE GROUP (CONT'D)

OVERVIEW

The Group had for the financial year 2024 registered a profit after tax of RM 14.3 million. This is the first annual profit made since financial year 2021. The profit after tax was largely contributed from the investments held and the portfolio reshuffling strategies undertaken by the Group.

Plywood Business

Plywood division's revenue decreased by 40% in the current financial year, from RM22.1 million to RM13.2 million. The plywood products experienced a decrease in demand due to weak sales from the export market while average pricing decreased by 23%. Loss after taxation was at RM8.8 million, a 17% improvement from the loss of RM10.6 million in the previous financial year.

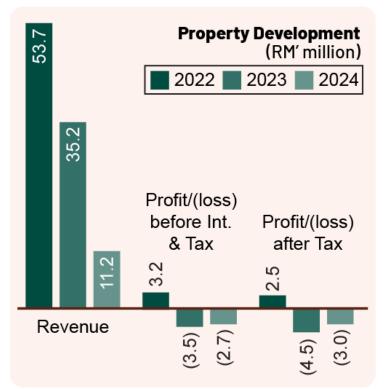


The division's revenue have been impacted by the weak global demand due to the continuing Russia-Ukraine conflict, Israel-Palestinian conflict, Red Sea crisis and economic uncertainty in China.

The division has in its inventory, RM16.1 million of plywood as at 31 March 2024 and these inventories will continue to be sold into the foreseeable future, with expectation of beyond a one (1) year period. The prices of plywood is currently trading within a range of USD390 to USD480 per cubic meter.

MANAGEMENT DISCUSSION AND ANALYSIS OF THE GROUP (CONT'D)

Property Development



The property development division's revenue decreased by 68% in the current financial year from RM35.2 million to RM11.2 million. The lower revenue was generated from the sales of Viva Paradise Sdn Bhd's Affiniti Residence project, which obtained vacant possession in January 2023.

The division recorded a loss after taxation of RM3.0 million as compared to a loss after taxation of RM4.5 million for the previous financial year. The loss after taxation for the current financial year is largely due to the recognition of all anticipated contract cost and obligations for the Affiniti Residence project, as per MFRS 15.

The division will continue with its marketing efforts to complete its sales of the Affiniti Residence and to strengthen the positioning of The Atmosphere Commercial Park as an education, health and wellness hub and to serve needs of the community living in the vicinity of the development. With the Putra Permai station right on the doorstep of The Atmosphere Commercial Park, this will bode well for our sales and leasing activities.

Outlook & Prospects

The Malaysian economy registered a positive growth of 4.2% on the first quarter of 2024, mainly driven by private expenditure, with positive turnaround in exports, and continued growth in employment and wages. (reference: BNM Economic and Financial Developments report dated 17 May 2024). The outlook will be dependent on the implementation of domestic policy on subsidies, price controls, coupled with movements in global commodity prices and financial market developments. The Group will endeavour to improve its financial performance via implementation of multiple corporate strategies to its businesses and investments.

With the Group's continued efforts in strengthening its financials and its focus on key business opportunities, these efforts are expected to better the financial performance of the Group in the financial year ahead.

Dato' Philip Chan Hon Keong

Group Managing Director

INTRODUCTION

This Sustainability Statement provides a narrative on the management of material economic, environmental and social risk by Eksons Corporation Berhad (Eksons Corporation Bhd is hereinafter referred to as "**Eksons**" or the "**Company**") and its subsidiaries (hereinafter referred to as the "**the Group**") during the financial year 2024.

Sustainability is an integral part of Eksons' vision and mission. Eksons has always adhered to the 3 pillars of sustainable development, namely, economic, environmental and social considerations while being committed to maintaining high standards of corporate governance in its efforts to build a socially responsible and profitable business over the long term.



SCOPE AND REPORTING BOUNDARIES

The reporting period of this statement is from 1 April 2023 to 31 March 2024, and covers the 3 main divisions in the company namely, the plywood division, property and investment holdings, together with property development division. Eksons' physical operations are in Malaysia, which contributes 100% of our revenue. The Group generated a total revenue of RM24 million in the reporting period with RM13 million of revenue generated from our plywood division and another RM11 million of revenue from our property development division.

Our property development projects in Selangor include the Affiniti Residences, which comprises 129 residential units and The Atmosphere Commercial Park, which comprises 600 units of commercial lots for offices and retail space.

This Sustainability Statement is prepared in accordance with and adheres to the Bursa Malaysia Sustainability Reporting Guide and Bursa Malaysia Listing Requirements : Practice Note 9.

SCOPE AND REPORTING BOUNDARIES (CONT'D)

This sustainability statement contains forward-looking statements that reflect our current expectations, projections, and assumptions about future events and trends. These statements are subject to risks, uncertainties, and factors that may cause actual results, performance, or achievements to differ materially from those expressed or implied in the forward-looking statements.

While we believe these forward-looking statements are based on reasonable assumptions, there can be no assurance that the anticipated outcomes will be achieved. We caution stakeholders not to place undue reliance on these forward-looking statements as they are subject to change and inherent uncertainties. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

Actual results may differ materially from the forward-looking statements due to various factors, including but not limited to changes in market conditions, regulatory requirements, technological advancements, and unforeseen challenges.

GOVERNANCE STRUCTURE

The operations of Eksons Group as a whole are under the supervision of the Chairman and Board of Directors. The Board of Directors is responsible for overseeing and strategically managing the company's material sustainability matters such as setting the Group's policies, long term strategies aligning with the Group's vision and mission, communication and disclosure of sustainability-related information in corporate reports and filings.

Eksons Group's daily operation is overseen by the Executive Deputy Chairman and the Group Managing Director, who is assisted by the respective divisions' management teams. Aside from the management teams, the Group Audit Committee conducts assurance assignments to ensure the adequacy and effectiveness of the Group's governance, risk management and internal control system while monitoring compliance with policies and procedures.

The Management team led by the Executive Deputy Chairman and the Group Managing Director promotes a sustainability-conscious culture within the Group and ensure alignment of operations with sustainability goals, and implements sustainability-related tasks and initiatives when necessary.

Through a systematic governance structure, Eksons is driven to enforce its sustainability strategy across the top management to the operational level from the economic, environmental and social perspectives. The sustainability goals are closely monitored, data being gathered and analysed to measure the sustainability performance and progress.



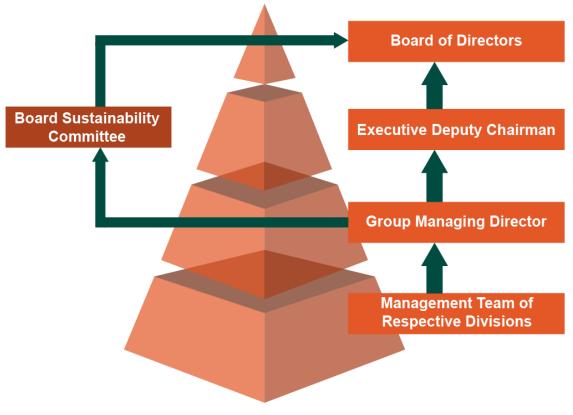


Diagram 1: Overall Sustainability Governance in Eksons

STAKEHOLDER ENGAGEMENT

Eksons believes stakeholder engagement is an integral part of developing its sustainability strategy. Stakeholders' opinions help management formulate the direction of our sustainability strategy in critical areas and are conducted continuously. The key stakeholders and engagement platforms are listed below:-

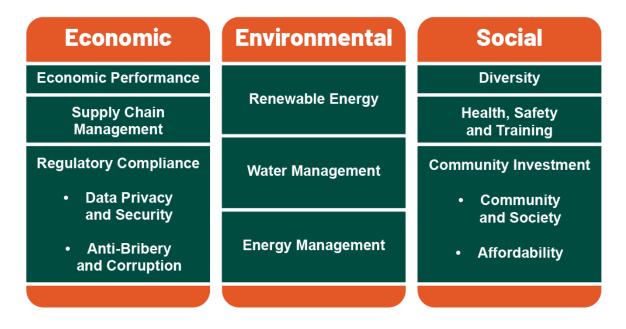
Stakeholder Group	Areas of Interest	Engagement Platform
Shareholders and investors	 * Economic performance * Key corporate developments * Regulatory compliance 	 * Annual / quarterly reports * Announcements on Bursa * Annual general meeting * Corporate website
Customers	 * Product quality * Pricing * Customer engagement 	 Social media Sales phone line Corporate and project websites
Government and regulatory authorities	 * Regulatory compliance * Security and safety issues 	 * Inspections * Periodic meetings * Emails / letters
Employees	 * Employee well-being, safety * Career development * Training 	 * Employee engagement sessions * Emails / letters * Training and briefing sessions
Suppliers	 * Fair procurement * Product quality * Pricing and supplies * Support local suppliers 	 * Periodic meetings * Discussion sessions * Site visits
Local communities and public	 Product quality Outreach to community Ease of access 	 Events organised Corporate and project websites Local sourcing

Table 1: List of Key Issues for Each Stakeholder Group and How We Interact with Them

MATERIAL ASSESSMENT

Identification and prioritisation of material sustainability matters assist Eksons in focusing its efforts on charting the direction of improving its sustainability endeavours. The materiality identification was conducted by engaging with internal stakeholders, relevant authorities and several external stakeholders (as per Table 1 above) through multiple channels, resulting in the identification of the following material economic, environmental and social matters as below:-

MATERIAL ASSESSMENT (CONT'D)



Materiality Matrix

The management, with the input of the relevant stakeholders, has categorised and prioritised the sustainability matters as per the matrix as set out below:-

1) Economic

- Economic Performance (1)
- Supply Chain Management (3)
- Regulatory Compliance (Data Privacy and Security, Anti-Bribery and Corruption) (2)

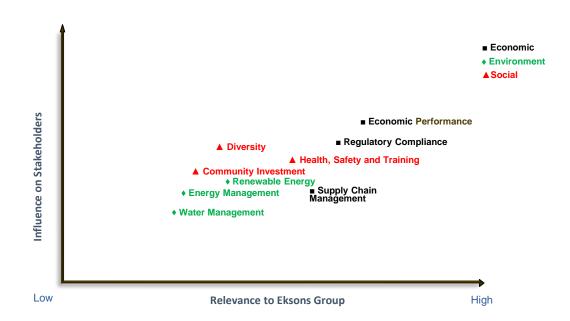
2) Environmental

- Renewable Energy (5)
- Water Management (9)
- Energy Management (8)

3) Social

- Health, Safety and Training (4)
- Diversity (6)
- Community Investment (Community and Society, Affordability) (7)

Materiality Matrix (Cont'd)



MANAGEMENT OF SUSTAINABILITY MATTERS

ECONOMIC SUSTAINABILITY

Economic Performance



Operating in a volatile global economy due to tighter monetary conditions and increasing interest rates to curb inflation, coupled with slower global growth due to the geopolitical tensions, the Group holds economic performance as its prime sustainability matter. In order to navigate through these uncertain times, the Group is mindful of the need to ensure that it manages its resources prudently and that it has sufficient liquidity to be deployed in the event opportunities present themselves. In this regard, the Group has as at 31 March 2024, RM284 million in cash and liquid investments, an increase of RM44

million from the previous financial year.

The Group is debt free and has for the financial year 2024 registered a profit after tax of RM14 million.

The Group, being involved in property development, holds eight (8) parcels of converted land in Seremban with a total land size of 67 acres ready for development, with plans being reviewed for development in the near future. This will ensure continuous generation of economic value to the Group.

Supply Chain Management



The Group accepts the need to practice fair procurement in obtaining acceptable product quality for its consumption. Before procurements are made, comparative and competitive quotations are received and a review of the suppliers' reliability in delivery, track record of product quality via previous customer references/reviews and pricing comparison against product or service specifications are made.

The Group's suppliers are mainly local suppliers of raw materials and services, with less than 1% from non-local suppliers of the total operation cost for the Group of RM42 million. The Group prioritises local suppliers who meet the required standards as the support of local trade and companies will help to enhance the community's economy and promote employment rates.

The Group is unaware of any significant negative impacts that any key supplier may have on labour practices, environmental protection or business ethics.

Data Privacy and Security



The Group is aware that during the conduct of its businesses, it is expected to limit the collection of personal data and ensure the collection of the data adheres to the laws applicable. The Group's Personal Data Protection Notice is available on its website <u>www.eksons.com.my</u>.

The Group safeguards the data collected via encryption, utilising BitLocker and adopts Advanced Encryption Standard (AES) with

256-bit keys, which is Federal Information Processing Standard (FIPS) 140-2 compliant. The credentials for these data are stored in separate location from the data and content keys.

As at financial year 2024, there has been no substantiated complaints received with regards to breaches of customer privacy and losses of customer data based on the Group's data privacy and security conduct.

Anti-Bribery and Anti-Corruption

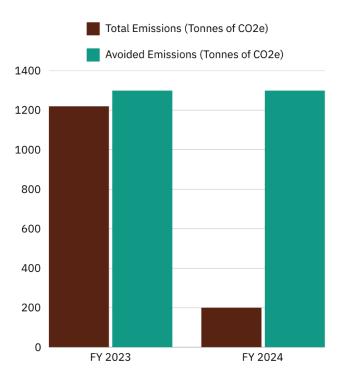


The Group adopts the Anti-Bribery and Anti-Corruption ("ABAC") Policy and the policy is available on the Group's website <u>www.eksons.com.my</u>. This policy is crucial for us to protect the interests of both the business and stakeholders which will lead to trust being built in our business transactions. All employees of the Group have signed and acknowledged the policy and its contents so as to create awareness and application of the policy. This policy is further enforced with the Whistleblowing Policy which is also available on its website.

ENVIRONMENTAL SUSTAINABILITY AND RESOURCE EFFICIENCY

Eksons recognises that several of its activities may have an impact on the environment. Consequently, at all plants and development projects, Eksons ensure strict compliance with the environmental laws governing plant and development operations, maintenance in areas relating to environmental standards, emission standards, noise level management and treatment of plant effluents and wastewater.

Based on the Group's environmental footprint data collation, the Group's avoided emissions has surpassed the combined emissions from its assets, energy consumption and its employee's commute and business travel in financial year 2024.



Renewable Energy



Eksons uses its three-megawatt biomass co-generation power plant at our Tawau plywood mill, which uses waste wood chip as feedstock to replace the diesel-powered generators.

To this effect, the power plant generated a total of 1,357,640 kilowatt-hour (FY 2023: 1,350,700 kilowatt-hour) of electrical energy in the financial year, which translates to an equivalent

avoided carbon emissions of 1,290 tonnes (FY 2023: 1,283 tonnes).

ENVIRONMENTAL SUSTAINABILITY AND RESOURCE EFFICIENCY (CONT'D)

Water Management



Eksons operates with the environment, and we emphasise incorporating green building elements in our development projects. We will continue to incorporate green building elements in future phases to reduce the carbon footprint of our businesses. This will benefit the owners, tenants and patrons as well as future generations.

In this regard, our Affiniti Residence project comes equipped with rainwater harvesting systems, with a total capacity of 42,927 litres of water for recycled use.

Our plywood mill provides for a reverse osmosis water system for purposes of cooling of machineries.

Energy Management



The Group's property developments use energy to power its street lights and lights in the common areas. We have adopted energyefficient technologies such as Light-Emitting Diode ("LED") lighting, which provides similar amounts of lumens with an average of four times less energy consumed.

Our internal staff are inculcated with the mindset to conserve energy as much as possible by switching off the lights whenever not required and using natural light as much as possible.

For our Affiniti Residence project, we are expected to save 9,543 kWh per annum of power used from LED to replace incandescent lights for our street lights.

For the Atmosphere Commercial Park, a total of 690 light bulbs were replaced with LED lights in financial year 2024, which is expected to save 25,185 kWh per annum. Together with the 928 light bulbs being replaced with LED lights in the previous financial year, this brings the total expected savings to 59,057 kWh.

SOCIAL SUSTAINABILITY

Employees

People are our core at Eksons. From our investors, employees, customers and business associates, we endeavour to positively impact every person we deal with, via business or otherwise. We would not succeed as a company without the support of these people who are our stakeholders.

Diversity



Eksons is an equal-opportunity employer that practices nondiscrimination and encourages diversity in its work culture and policies. There is no preference for gender or ethnicity and the prime consideration for employment is solely the staff's ability to add value and contribute to the Group.

The diversity of our board of directors as at 31 March 2024 is as follows:-

By Age

Indicator	FY 2023	FY 2024
51 to 60	20%	20%
61 to 70	40%	40%
71 to 80	40%	40%

By Gender

Indicator	FY 2023	FY 2024
Male	80%	80%
Female	20%	20%

The overall diversity of our workforce as at 31 March 2024 is as follows:-

Age Group by Employee Category

Indicator	FY 2023	FY 2024
i) Management		
Age above 30 below 40) 5%	4%
Age above 40 below 50) 5%	5%
Age above 50	10%	10%
ii) Employees		
Age below 30	11%	14%
Age above 30 below 40) 26%	22%
Age above 40 below 50) 29%	17%
Age above 50	14%	28%

Gender by Employee Category

Indicator	FY 2023	FY 2024
i) Management		
Male	20%	19%
Female	0%	0%
ii) Employees		
Male	58%	56%
Female	22%	25%

SOCIAL SUSTAINABILITY (CONT'D)

Health, Safety and Training

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Safety is our priority, at our mills and our development sites. In the financial year 2024, only one (1) workplace accident was reported, and no fatality occurred in the financial year 2024.

At the Headquarters, staff are encouraged to participate in fitness activities at mid-week to rejuvenate and improve their health and well-being, while promoting bonding among the staff.

The Group believes in upskilling and reskilling its employees to

foster an agile workforce that is able to adapt quickly and thrive in an ever-changing market landscape. Eksons continues to invest in training and development programs for the benefit of its employees.

Indicator	FY 2023	FY 2024
Total hours of training attended by		
i) Top Management	1	15
ii) Senior Management	9	72
iii) Employees	31	128
Total amount incurred in trainings, courses, seminars	RM2,638	RM15,448

Community and Society



While pursuing the financial goals of Eksons, the Group engages in voluntary contributions to enhance the socio-economic benefits to the community. For our Affiniti Residence project, the Group has undertaken, together with a neighbouring developer, to build an access road, which is not strictly mandated in the approved development order. The cost of the access road is approximately RM 1.5 million. This access road will improve access for the residential projects in the vicinity, and not just for our Affiniti Residence. The anticipated completion of this road by 2024/2025 will also alleviate traffic congestion in the area.

SOCIAL SUSTAINABILITY (CONT'D)

Community and Society (Cont'd)

Eksons believes sporting and communities activities helps promote the health and well-being of the community. In that respect, the Group provides the training and events venue at its commercial development, The Atmosphere Commercial Park, without any charge for pushbike activities, body building events, freeskates training and pound fitness classes, which benefits the local community and the growth of young talents. The venues provided at The Atmosphere Commercial Park are safe, airy and a conducive environment for the conduct of these activities.



SOCIAL SUSTAINABILITY (CONT'D)

Community and Society (Cont'd)

Eksons has also participated in a blood donation campaign which encourages the community to donate their blood. The blood donation campaign had successfully collected 200 bags of blood which is able to save an estimated 300 lives. This campaign is very meaningful as it does not only bring the community together but also achieves a greater cause.



Affordability

Eksons has also participated in the Selangor state government's Rumah Selangorku scheme, whereby approximately 30% of our residential development units are built according to the scheme to provide affordable housing to the community.

OUR COMMITMENT

As a socially responsible citizen of the business community, Eksons continues to adopt and apply practical economic approaches, environmentally responsible practices, sound social policies and good corporate governance framework to enhance transparency in its corporate disclosure, strengthen its risk management framework and achieve long-term sustainable growth.

OUR SUSTAINABILITY PERFORMANCE REPORT

Indicator	Measurement Unit	FY 2023	FY 2024
Cyber Security and Customer Privacy			
Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number of complaints received	0	0
Environmental Footprint			
Total energy consumption Emissions from assets owned/ controlled by company Emissions from electricity/ steam/ heat/ cooling Emissions from employee commuting, business travel Avoided emission from biomass plant	Megawatt Tonnes of CO2e Tonnes of CO2e Tonnes of CO2e Tonnes of CO2e	1245.77 0 1183.48 36.72 1283.00	178.12 0 169.21 30.19 1289.59
Anti-Fraud, Bribery and Corruption			
Percentage of employees who have received training on anti-corruption by employee category i) Top Management (Directors) ii) Senior Management iii) Employees	Percentage of total staff	100% 100% 100%	100% 100% 100%
Diversity			
Age Group by Employee Category i) Management Age below 30 Age above 30 below 40 Age above 40 below 50 Age above 50	Percentage of total staff	0% 5% 5% 10%	0% 4% 5% 10%
ii) Employees Age below 30 Age above 30 below 40 Age above 40 below 50 Age above 50	Percentage of total staff	11% 26% 29% 14%	14% 22% 17% 28%
Gender by Employee Category i) Management Male Female	Percentage of total staff	20% 0%	19% 0%
ii) Employees Male Female	Percentage of total staff	58% 22%	56% 25%

OUR SUSTAINABILITY PERFORMANCE REPORT (CONT'D)

Indicator	Measurement Unit	FY 2023	FY 2024
Workplace Environment			
Number of work-related fatalities	Number of incidents	0	0
Lost time incident rate	Rate	0	0
Number of staff trained on health and safety standards	Percentage of total staff	15%	17%
Number of employee turnover (resignation) Male Female Age below 30 Age above 30 below 40 Age above 40 below 50 Age above 50 Number of substantiated complaints concerning human right violation	Number of employee(s) Number of complaints	61 49 41 33 27 9 0	9 7 5 5 4 2 0
Learning and Development Total hours of training attended by employee i) Top Management (Directors) ii) Senior Management iii) Employees Total amount incurred in training courses, seminars	Number of hours Amount spent	1 9 31 RM2,638	15 72 128 RM15,448
Community Investment			
Total amount invested in the community where beneficiaries are external	Amount incurred	RM3,000	RM4,284
Total number of the recipients from the amount invested	Number of recipients	240	315
Supply Chain Management			
Proportion of spending on local suppliers/ vendors	Percentage of total expenses	0%	0%

CORPORATE GOVERNANCE OVERVIEW STATEMENT

INTRODUCTION

As the protection and enhancement of shareholder value and the financial performance of Eksons Corporation Berhad and its subsidiary companies ("**the Group**") forms a fundamental part of the responsibility of the Board of Directors, the Board of Directors ("Board") of Eksons Corporation Berhad ("**Eksons**" or "**Company**") is committed to ensuring that corporate governance is practised throughout the Group.

The Board is pleased to present the following Corporate Governance Overview Statement ("**CG Statement**") that describes the extent of how the Group has applied and complied the three (3) principles which are set out in the MCCG during the financial year ended 31 March 2024 ("**FYE 2024**"):-

- (a) Principle A: Board leadership and effectiveness;
- (b) Principle B: Effective audit and risk management; and
- (c) Principle C: Integrity in corporate reporting and meaningful relationship with stakeholders.

The CG Statement also serves to comply with Paragraph 15.25 of the Main Market Listing Requirements ("**MMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**") and is to be read with the Corporate Governance Report ("**CG Report**") which is available and can be downloaded from the Company's website at <u>www.eksons.com.my</u>.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

1. Board Responsibilities

1.1 Every company is headed by a Board, which assumes responsibility for the Company's leadership and is collectively responsible for meeting the objectives and goals of the Company.

The Board is responsible for the proper stewardship of the Group to provide reasonable assurance for the success of the Group in a sustainable manner. The Board is tasked with realization of long term and sustainable shareholders' value and safeguarding the interests of stakeholders through the discharge of the following duties and responsibilities:-

- (a) reviewing and adopting strategic plans for the Group that enhances long-term value;
- (b) overseeing the conduct of the Group's businesses to evaluate whether the businesses are being properly managed;
- (c) reviewing principal risks and ensuring the implementation of appropriate systems of internal control to manage risks and adoption of relevant mitigation measures;
- (d) reviewing the adequacy and integrity of the Group's internal control systems and management information systems, including systems for compliance with applicable laws, regulations, rules, directives and guidelines;

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

1. Board Responsibilities (Cont'd)

- (e) reviewing and approving succession planning, including appointing, training, compensating and where appropriate replacing key principal officers;
- (f) ensuring management develop and implement investor's relations programme and shareholder's communication policy for the Group;
- (g) reviewing the adequacy and competency of the Company's Finance Function.

In order to ensure orderly and effective discharge of the above functions and responsibilities of the Board, the Board has established a Board Charter for the Group. The Board Charter would be periodically reviewed and updated in accordance with the needs of the Company and any new regulations that may have an impact on the discharge of the Board's responsibilities. The Board Charter is available on the corporate website at <u>www.eksons.com.my</u>.

1.2 The Chairman

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain ("**Tan Sri Datuk Amar**") is the Non-Independent Non-Executive Chairman of the Board who is able to provide strong leadership, leading the Board objectively and instilling good corporate governance practices. The Chairman is primarily responsible for running the Board and leading discussions thus enhancing effectiveness at the Board level.

1.3 Separation of the position of the Chairman and Group Managing Director

The positions of Chairman of the Board and the Group Managing Director are held by two (2) different individuals, each with clearly defined scope of duties and responsibilities. Tan Sri Datuk Amar is the Non-Independent Non-Executive Chairman of the Company while Dato' Philip Chan Hon Keong ("**Dato' Philip Chan**") is the Group Managing Director. The distinct and separate roles of the Chairman and Group Managing Director promote accountability and facilitate the division of responsibilities between them.

The Non-Independent and Non-Executive Chairman leads the Board in the oversight of management whereas the Managing Director focuses on the day-to-day operations and management of the Group.

The Group Managing Director, with the assistance and support from Key Senior Management, is responsible for the day-to-day management of the Company and the Group, implementing the Board's policies and decisions to achieve the short-term and long-term objectives as well as coordinating the development and implementation of business and corporate strategies.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

1. Board Responsibilities (Cont'd)

1.4 Chairman of the Board should not be a member of the Audit Committee, Nomination Committee and Remuneration Committee

The Board took note on the recommendation Practice 1.4 of the MCCG 2021 which states that the Chairman of the Board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee.

Presently, Tan Sri Datuk Amar, who is the Non-Independent Non-Executive Chairman of the Company is also the Chairman of Remuneration Committee ("**RC**") and a member of the Nomination Committee ("**NC**") and Audit Committee ("**AC**") of the Company.

The Board acknowledged the Company has departed from the Practice 1.4 of the MCCG. The NC and the Board (save for Tan Sri Datuk Amar) assessed that Tan Sri Datuk Amar has vast experience, in-depth knowledge and exemplary leadership which adds tremendous value to the effectiveness of the NC, RC and AC and therefore he should remain as the Chairman of RC and member of the NC and AC. In addition, all matters within the NC, RC and AC's purview require the unanimous decision of the Board at the Board level and the NC, RC, AC and the Board were satisfied that there was adequate check and balance during the financial year under review despite the Board Chairman having membership in the NC, RC and AC.

1.5 Qualified and competent Company Secretary

The key role of the Company Secretary is to provide advice and services for the Directors as and when the need arises, to enhance the effective functioning of the Board and to ensure regulatory compliance.

The Board is supported by suitably qualified and competent Company Secretaries in discharging their roles and responsibilities, and every Board member has unrestricted access to the advice and services of the Company Secretaries in ensuring the effective functioning of the Board. The Company Secretaries ensure compliance of MMLR and related statutory obligations and procedures are followed and any deviation minimised.

The Company Secretaries also ensure that all meetings of the Board and Board Committees are properly convened, and that accurate and proper records of the proceedings and resolutions passed are taken and maintained in the statutory registers of the Company.

The Company Secretaries have attended training and seminars conducted by Companies Commission of Malaysia, MAICSA and Bursa Securities to keep abreast with the relevant updates and development of the MMLR, to comply with Capital Markets and Services Act 2007 (Amendment 2012), Companies Act 2016 and to ensure the Company's compliance to the Code.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

1. Board Responsibilities (Cont'd)

1.5 Qualified and competent Company Secretary (Cont'd)

The Company Secretaries also ensure that there is good information flow within the Board and between the Board, Board Committees and Key Senior Management. The Company Secretaries are also entrusted to record the Board's deliberations, in terms of issues discussed, and the conclusions and the minutes of the previous Board and Committees meetings are distributed to the Directors before the meetings for their perusal before confirmation of the minutes at the commencement of the next Board and Committees meetings.

The Board has full and unlimited access to the Company Secretaries who are available at all times to provide the Directors with the appropriate advice and services.

1.6 Access to information and advice

All members of the Board have full and unrestricted access to any information pertaining to the Company, the advice and services of the Company Secretaries, Key Senior Management and external independent professional advisers may be engaged, where necessary, with approval from the Board or the Board Committees, at the Company's expense to enable the Board to discharge their duties. The agenda and Board papers for consideration are circulated to all Directors prior to the Board meetings to enable the Directors to obtain and access further information and clarification in order to be well informed of the matters before the meetings.

The Board is updated with the new amendments and updates on the regulations from the authorities from time to time as and when occurring by circulation through emails, briefing and hard copy, whichever deemed appropriate and applicable.

Besides, the Board are notified of any corporate announcements released to Bursa Securities and is also kept informed of the requirements and updates issued by the various regulatory authorities through the Company Secretaries.

2. Demarcation of Responsibilities

2.1 Board Charter

In compliance with Practice 2.1 of the MCCG, the Board has established and adopted a Board Charter, which sets out the Board's composition, roles, responsibilities and processes of the Board and ensure all Board members acting on behalf of the Group are aware of their duties and responsibilities as Board members.

The Board Charter has been formalised and will be reviewed and updated periodically in accordance with the needs of the Group and any regulations to ensure that it remains current and relevant. The Board Charter is available on Eksons's corporate website at <u>www.eksons.com.my</u>.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

3. Good Business Conduct and Corporate Culture

3.1 Code of Conduct and Ethics

The Code of Conduct and Ethics ("**Code**") is applied to all employees, customers and vendors. It establishes ethical standards to ensure that the working environment and conditions are safe and healthy, workers are treated with respect and dignity, and business operations are conducted ethically.

The rationale for adopting the Code is to ensure that all business activities are in full compliance with the laws, rules and regulations. If a law of the country conflicts with a rule or policy set out in this Code, affected personnel should comply with the law. Besides, the Code encourages affected personnel to go beyond legal compliance and adopt internationally recognized standards in order to advance business ethics and control.

The Group is open to receive input from stakeholders in the continuous development and implementation of the Code to adopt the best practice where possible.

This Code has been adopted and reviewed periodically by the Board. It is made available on the Company's website at <u>www.eksons.com.my</u>.

3.2 Whistleblowing Policy

The Whistleblowing Policy provides an avenue for any Director, officer, employees and members of the public to report concerns about any suspected and/or known misconduct, wrongdoings, corruption, fraud, waste and/or abuse and to protect the Whistleblower from detrimental action, to provide for the matters disclosed to be investigated and dealt with as outlined in the Whistleblowing Policy ("**WP**").

This WP has been adopted and reviewed periodically by the Board. It is made available on the Company's website at <u>www.eksons.com.my</u>.

3.3 Anti-Bribery and Anti-Corruption Policy

In support of ethical business practices, the Board has also adopted a zero-tolerance approach against all forms of bribery and corruption and takes a strong stance against such acts through the adoption of the Group's Anti-Bribery and Anti-Corruption Policy on 1 June 2020 as additional measures to comply fully with the applicable laws and regulatory requirements on anti-bribery and anti-corruption.

Eksons has put in place adequate procedures to prevent corrupt practices, thereby providing the Group with a measure of assurance and defence against liability for corruption under Section 17A of the Malaysian Anti-Corruption Commission Act 2009.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

3. Good Business Conduct and Corporate Culture (Cont'd)

3.3 Anti-Bribery and Anti-Corruption Policy (Cont'd)

The Policy applies to all individuals working for the Group with any of its subsidiaries and affiliates (anywhere in the world) and at all levels and grades. This includes senior managers, officers, directors, employees (whether regular, fixed-term or temporary), consultants, contractors, trainees, seconded staff, home-workers, casual workers and agency staff, volunteers, interns, agents, sponsors, or any other person associated with us, or any of our subsidiaries or their employees, wherever located (collectively referred to as "**employees**" in the Policy).

The Chief Financial Officer in charge of Finance and the Human Resource Departments of the Group and of the Company are authorised and directed to issue on behalf of the Company all documents necessary or desirable to further the intent of this Anti-Bribery and Anti-Corruption Policy ("**Policy**") and do such further things or perform such acts as may be necessary to implement the provisions of this Policy, including but not limited to communicating to the employees its expectation on them to comply with the Policy and that any employees who breach any of the terms of the Policy will face disciplinary action, which could result in dismissal for gross misconduct. The Group reserves its right to terminate a contractual relationship with other employees and other associated persons, as the case may be, if they breach any of the terms and conditions of the Policy.

The Board will monitor the effectiveness and review the implementation of the Policy, regularly considering its suitability, adequacy and effectiveness. Any improvement identified will be made and incorporated as soon as possible. Internal control systems and procedures will be subject to regular audits to assure that they are effective in countering bribery and corruption.

All employees are responsible for the success of the Policy and should ensure they use it to disclose any suspected danger or wrongdoing. The Policy is made available on the Company's website at <u>www.eksons.com.my</u> as well as being shared via all Group electronic media and the hard copy has been placed at all notice boards and General Office of the Company.

4. Sustainability Risks and Opportunities

4.1 Strategic Management of Material Sustainability Matters

The Board of Directors adopts a sustainability framework, premised upon the evaluation of the economic, environmental and social risk and opportunities coexistent with the Company's corporate governance framework and corporate social responsibilities.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

4. Sustainability Risks and Opportunities (Cont'd)

4.1 Strategic Management of Material Sustainability Matters (Cont'd)

The Board of Directors believes sustainable corporate success requires the highest standard of corporate behaviour including measuring up to the public expectations on economic, environmental and social responsibilities. By applying a good corporate governance framework, environmentally responsible practices and sound social policies, it would enable Eksons Group to achieve sustainable growth and enhance long-term value for its shareholders.

4.2 Sustainability Strategies, Priorities and Targets

The Company recognises that sustainability is pertinent for creating long term value for its business as well as its commitment as a responsible corporate citizen. As such, the Group engages with internal and external stakeholders through various channels to develop a better understanding of their needs and expectations.

Part II - Board Composition

5. Board's Objectivity

5.1 Composition of the Board

The Board currently consists of six (6) members comprising one (1) Non-Independent Non-Executive Chairman, one (1) Executive Deputy Chairman, one (1) Group Managing Director, one (1) Executive Director and two (2) Independent Non-Executive Directors. The Board is led by Tan Sri Datuk Amar, a Non-Independent Non-Executive Chairman, while the executives are led by Dato' Philip Chan, the Group Managing Director. With the Board's composition, the requirement under Paragraph 15.02 of the MMLR of Bursa Securities that at least two (2) Directors or 1/3 of the Board, whichever is higher, must be Independent Directors, is fulfilled. The composition of the Board fairly reflects the interest of major as well as minority shareholders in Eksons. The profile of each Director is set out in the Profile of Directors of this Annual Report.

The Board is supported by various sub-committees (namely Nomination Committee, Remuneration Committee, and Audit Committee) as well as unhindered advice and services, when need arises. The respective Terms of Reference of the said Committees are published on the Company website at <u>www.eksons.com.my</u>

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

5. Board's Objectivity (Cont'd)

5.2 Tenure of Independent Director

In line with the Code's recommendation and the Constitution of the Company, the tenure of an Independent Director should not exceed a cumulative term of nine (9) years and upon completion of the nine (9) years, an Independent Director may continue to serve on the Board as a Non-Independent Director. If the Board intends to retain the Independent Director beyond nine (9) years, the Board will seek annual shareholders' approval through a two-tier voting process in accordance with Practice 5.3 of MCCG.

The Board recognizes the importance of independence and objectivity in its decisionmaking process.

In order to ensure independent and objective judgment is brought to the Board's deliberation by genuine independence of the independent directors and to ensure conflict of interest or undue influence from interested parties is well taken care of, the Board is committed to ensure the independence of the independent directors are assessed by the NC prior to their appointment based on formal nomination and selection process with the results of the review reported to the Board for consideration and decision.

None of the Independent Directors of Eksons has served more than nine (9) years on the Board as at the date of this CG Statement.

5.3 Policy of Independent Director's Tenure

The Company does not have a policy that limits the tenure of its independent directors to nine (9) years.

5.4 Diverse Board and Senior Management

Appointment of Board and Senior Management are based on objective criteria, merit and with due regard for diversity in skills and experience. The Board has in place a set of directors' selection criteria for use in the selection and recruitment process. This set of criteria will be used as a reference by the management for the selection and recruitment of Senior Management of the Group.

5.5 Gender Diversity Policy

The Board does not have a specific policy on setting a quota for female participation on Board. Nevertheless, the Board is committed to providing fair and equal opportunities, through its Nomination Committee, in considering gender diversity to achieve an optimum composition of the Board. Ms. Hew Mei Ying was appointed to the Board on 1 November 2021 as an Independent Non-Executive Director.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

5. Board's Objectivity (Cont'd)

5.5 Gender Diversity Policy (Cont'd)

The diversity in the race/ethnicity of the existing Directors is as follows:-

Diversity	Race/Ethnicity				Gender		
	Malay	Chinese	Indian	Total	Male	Female	Total
Number of Directors	2	4	0	6	5	1	6

The existing Directors' age distribution falling within the respective age group is as follows:-

Age Group (Years)	51 - 60	61-70	71 - 80	Total
Number of Directors	1	3	2	6

5.6 New Candidates for Board Appointment

The Nomination Committee is responsible for identifying, assessing and recommending to the Board suitably qualified candidates for directorship on the Board as well as members of the Board Committees.

The Nomination Committee will assess candidate's suitability based on a set of criteria as set out in the Criteria for Selection of Directors to be established and approved by the Board.

In identifying suitable candidates, the Board does not solely rely on recommendations from existing Board members, management and major shareholders. It is also open to referrals from external independent sources available, such as industry and professional associations and also independent search firms to identify suitably qualified candidates, when necessary.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

5. Board's Objectivity (Cont'd)

5.7 Nomination Committee ("NC")

The NC is tasked by the Board to, amongst others, identify, assess and recommend to the Board suitably qualified candidates for appointment to the Board and Board Committees, re-election and re-appointment of Directors, and review the independence of Independent Directors, considering the Board's succession planning and training programmes as well as performing a formal assessment of the effectiveness of individual Directors and the annual appraisal of the Executive Directors' performance based on the selected performance criteria. In addition, the NC is also tasked to review the required mix of skills, experience and other qualities, including core competencies of the members of the Board.

The NC comprises a majority of Independent Directors and the members of NC are:-

Name of Directors	Directorate	Designation
Nik A. Majid Bin Mohd. Kamil	Independent and Non- Executive Director	Chairman
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain	Non-Independent and Non- Executive Director	Member
Hew Mei Ying	Independent and Non- Executive Director	Member

The Terms of Reference of the NC is being reviewed, updated and adopted by the Board during the Board meeting held during the financial year. It is made available on the Company's website at <u>www.eksons.com.my</u>.

The main activities carried out by the NC during the financial year under review include the following:-

- Reviewed and confirmed the Minutes of the NC meeting held in financial year ended 31 March 2024;
- Evaluated the effectiveness of the Board and the Committees of the Board as a whole;
- Evaluated the contribution and performance of each Director;
- Reviewed the independence of the Independent Directors;
- Reviewed and recommended to the Board on the re-election of the Directors on rotation at the forthcoming annual general meeting of the Company; and
- Reviewed the training programmes attended by the Directors for the FYE 2024 and identified the training needs of the Directors for financial year 2024/2025.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

6. Overall Board Effectiveness

6.1 Annual Evaluation

The Board had on 30 June 2022 adopted the Directors' Fit and Proper Policy ("**Policy**") in line with the amendments to the MAIN LR. The Board believes that it is in the best interest of the Company and its stakeholders that its Directors are of the required character, experience, integrity, competence and time to effectively and diligently discharge their responsibilities and duties and contribute to the proper governance of the Company and its subsidiaries. This Policy forms part of the established and approved policy and procedures on nomination and appointment of Director and reappointment of Director.

The NC upon its recent annual review carried out, is satisfied that the size of the Board is sufficient for the Board to effectively discharge its roles and responsibilities for the benefit of the Company and its business and that there is an appropriate mix of skills and core competencies in the composition of the Board. The NC is satisfied that all the Members of the Board are suitably qualified to hold their positions as Directors of the Company given their respective academic and professional qualifications, experience and qualities. The Directors were evaluated among others on contribution at meetings, objectivity during discussions and decisions.

The NC has also upon its recent annual review carried out, concluded that all the Directors have received relevant updates and training during the FYE 2024 that would serve to enhance their skills to effectively discharge their duties and responsibilities and to participate actively in the Board deliberations.

The Constitution provides that one-third (1/3) of the Board is required to retire at every annual general meeting and be subject to re-election by shareholders and all directors shall retire from office once at least in each three (3) years but shall be eligible for re-election.

The NC and the Board had been guided by the said Policy in evaluating and considering the re-election of Dato' Philip Chan Hon Keong, Ms. Hew Mei Ying and Mr. Sui Uh Hing as the Directors of the Company ("Retiring Directors") at the forthcoming 34th Annual General Meeting of the Company.

The Retiring Directors had executed the Directors' Fit and Proper Declaration Form.

Upon evaluation, the NC and the Board are satisfied with the declaration made by the Retiring Directors and recommended the re-election of the Retiring Directors to the shareholders for approval at the forthcoming 34th AGM.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

6. **Overall Board Effectiveness (Cont'd)**

6.2 Time Commitment of the Board

The Board is satisfied with the time commitment given by the respective Directors in fulfilling their roles and responsibilities. The Board meets quarterly to review its quarterly performance and discuss new strategies. Additional meetings will be called when necessary.

In the intervals between Board meetings, for exceptional matters requiring urgent Board decisions, Board approvals are obtained via circular resolutions which are supported with information necessary for an informed decision. To facilitate Directors' planning and time management, an annual meeting calendar is discussed during the Board of Directors Meeting before the beginning of each new financial year.

During the FYE 2024, the Board held six (6) meetings to deliberate and decide on various issues and among others are as follows:-

- 1) The Group's financial results and audit plans.
- 2) Vision and strategic decisions.
- 3) Investment and disinvestments.
- 4) Approve significant changes to accounting policies.
- 5) Approve terms of reference of membership of board committee.
- 6) Approve policies developed by the management, establish a framework for effective controls on risks.
- 7) Approve remuneration of the Non-Executive Directors.
- 8) Recommendation for re-election/re-appointment of Directors at annual general meeting and the direction of the Group.
- 9) Approve Corporate Governance Disclosure in Annual Report.
- 10) Review Strategic Plan of the Group
- 11) Review the adequacy and competency of the Company's Finance Function in respect of Financial Reporting.

The details of the attendance of each member of the Board at the Board Meetings are as follows:-

Name of Directors	Attendance of Meetings	Percentage (%)
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz	6/6	100
Bin Dato Haji Husain		
Dato' Philip Chan Hon Keong	6/6	100
Tay Hua Sin	6/6	100
Nik A. Majid Bin Mohd. Kamil	6/6	100
Hew Mei Ying	6/6	100
Sui Uh Hing	N/A	N/A
(appointed wef 7 June 2024)		

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

6. Overall Board Effectiveness (Cont'd)

6.2 Time Commitment of the Board (Cont'd)

The following are the details of the attendance of Board Committees at the Committee Meeting held during the FYE 2024:-

(i) Audit Committee

Name of Directors	Designation	Attendance of Meeting	Percentage (%)
Hew Mei Ying	Chairperson	5/5	100
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain	Member	5/5	100
Nik A. Majid Bin Mohd. Kamil	Member	5/5	100

(ii) Remuneration Committee

Name of Directors	Designation	Attendance of Meeting	Percentage (%)
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain	Chairman	1/1	100
Nik A. Majid Bin Mohd. Kamil	Member	1/1	100
Hew Mei Ying	Member	1/1	100
Tay Hua Sin (appointed wef 7 June 2024)	Member	N/A	N/A

(iii) Nomination Committee

Name of Directors	Designation	Attendance of Meeting	Percentage (%)
Nik A. Majid Bin Mohd. Kamil	Chairman	1/1	100
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz bin Dato Haji Husain	Member	0/1	0
Hew Mei Ying	Member	1/1	100

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

6. Overall Board Effectiveness (Cont'd)

6.2 Time Commitment of the Board (Cont'd)

Based on the attendance record of the Board and Board Committee meetings above, the Board is satisfied with the time commitment given by the Directors. The Directors' directorship in other listed issuers is disclosed in their respective profiles of this Annual Report. The Directors must notify the Board promptly before accepting an invitation to serve on the board of another public listed company taking into consideration any actual or apparent conflicts of interest and impairments to independence as well as time and energy necessary to satisfy the requirements of Board and Committees memberships in the other public listed company.

6.3 Assessment of Independent Directors

The Board of Directors assesses the independence of the Independent Directors annually and when new interests or relationships surface between the Independent Directors and the Group. The role of the Independent Directors is important in ensuring that independence of judgement and objectivity is exercised during Board deliberations taking into account the interests of all stakeholders.

The Board is satisfied with the level of independence demonstrated by the Independent Directors and with their different backgrounds and specializations they collectively bring considerable knowledge, judgment and experience which will continue to bring independent and objective judgment to Board deliberations. A brief biography of each Director is presented in their respective profiles of this Annual Report.

6.4 Directors' Training

At the date of this report, all Directors have successfully attended the Mandatory Accreditation Programme ("**MAP**") as prescribed by Bursa Securities. The Board, through the NC, has undertaken an assessment of the training needs of each director and the Directors will continue to undergo relevant training programmes, seminars, workshops, talks and conferences to keep abreast with new regulatory developments and relevant changes in business environment continuously in compliance with Paragraph 15.08 of the MMLR of Bursa Securities.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

6. Overall Board Effectiveness (Cont'd)

6.4 Directors' Training (Cont'd)

Currently, the Directors have attended seminars and training as follows:

Name of Directors	Seminar and Training Programmes	Date
Tay Hua Sin	 DBS Wealth Planning Symposium – Navigating the VUCA World 	19 April 2024
	 UBS: The Power and Influence of Legacy Planning Seminar Generative AI – A Crucial Enabler for Robotech Investment Seminar 	19 April 2024 9 May 2024
Dato' Philip Chan Hon Keong	Maybank Global Market Economic Outlook	17 October 2023
Nik A. Majid Bin Mohd. Kamil	 Renewable Energy Conference organised by Malayan Banking Berhad 	25 April 2024
Hew Mei Ying	 Implementation of e-invoicing in Malaysia in Avics 	10 June 2024

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain did not attend any training for the FYE 2024 due to work commitments. However, he still received timely updates on the changes and amendments to regulatory requirements, laws and accounting standards from the Company Secretaries, Internal Auditors and External Auditors respectively.

The Directors are encouraged to attend other relevant training programmes to enhance the insight of their business, improve their technical knowledge and professionalism in discharging their duties as Directors of the Company. The relevant training, briefing, seminars and conferences, covering topics on governance, risk management, accounting, general management and investor relations were circulated by the management and/or Company Secretaries to the Board members for consideration to keep themselves updated on changes to the legislation and regulation affecting the Group.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part II - Board Composition (Cont'd)

6. **Overall Board Effectiveness (Cont'd)**

6.4 Directors' Training (Cont'd)

Besides, the Directors are updated by the Company Secretaries on any changes to the statutory, corporate and regulatory requirements relating to Directors' duties and responsibilities or the discharge of their duties as Directors as and when they occur. The external auditors also have briefed the Board on the changes to the Malaysian Financial Reporting Standards that affect the Group's financial statements.

Part III – Remuneration

7. Level and Composition of Remuneration

7.1 Remuneration Policy and Procedure ("RPP")

The Group's RPP sets out the procedure of determining the remunerations of directors and senior management which takes into account the competitiveness, adequacy of the remuneration and are in line with current market practices to attract, retain, motivate and reward the Directors and senior management, thereby having sufficient experienced and competent manpower on board to achieve the Company's corporate goals and objectives.

The objectives of this RPP are to ensure that the directors and senior management are offered an appropriate level and composition of remuneration and other benefits by taking into account the Group's desire to attract and retain the right talent and expertise to motivate the directors and senior management to achieve the Group's short-term and long-term business objectives.

The Group's RPP is adopted and will be periodically reviewed by the Board to ensure it remains effective, consistent with the Board's objectives and responsibilities and in line with the relevant laws and legislations. This RPP is made available on the Company's website at <u>www.eksons.com.my</u>.

7.2 Remuneration Committee

The Board as a whole determines the remuneration of the Non-Executive Directors, and each Director abstains from the Board deliberations on his remuneration. The Non-Executive Directors are paid annual fees and attendance allowance for each Board and Board Committee meeting that they attend.

The Remuneration Committee will perform a regular review of the competitiveness of the Directors' remuneration structure and policy to keep itself fully informed of the developments and best practices concerning remuneration, to attract and retain directors of high caliber.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part III - Remuneration (Cont'd)

7.2 Remuneration Committee (Cont'd)

The Remuneration Committee met one (1) time during the financial year ended 31 March 2024 to assess the performance and efficiency of Directors and the remuneration packages of Executive Directors and Senior Management of the Group.

The remuneration package of Non-Executive Directors will be a matter to be decided by the Board as a whole with the Directors concerned abstaining from deliberations and voting on decisions in respect of their remuneration. Fees payable to the Directors are determined by the Board with the approval from shareholders at the annual general meeting.

The members of the current Remuneration Committee are as follows:-

Name of Directors	Directorate	Designation
Tan Sri Datuk Amar (Dr) Haji Abdul	Non-Independent and	Chairman
Aziz Bin Dato Haji Husain	Non-Executive Director	
Tay Hua Sin	Executive Deputy	Member
(appointed wef 7 June 2024)	Chairman	
Nik A. Majid Bin Mohd. Kamil	Independent Non-	Member
	Executive Director	
Hew Mei Ying	Independent Non-	Member
	Executive Director	

The Terms of Reference of the Remuneration Committee is being reviewed, updated and adopted by the Board during the Board of Directors meeting held during the financial year. It is made available on the Company's website at <u>www.eksons.com.my</u>.

8. Remuneration of Directors and Senior Management

8.1 Directors' remuneration

The Directors' fees paid or payable to each Director of the Company are categorised into appropriate components in respect of the financial year ended 31 March 2024 including the remuneration breakdown of fees, salary, bonus, benefits-in-kind and other emoluments, which are subject to the shareholders' approval at the forthcoming Annual General Meeting and are as follows:

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

Part III - Remuneration (Cont'd)

8. Remuneration of Directors and Senior Management (Cont'd)

8.1 Directors' remuneration (Cont'd)

Name of Directors and Directorate	Salaries RM	Fees RM	Audit Committee Fees RM	Sitting Allowance RM	Total RM
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain - Non-Independent and Non-Executive Chairman	-	209,160	9,240	6,000	224,400
Tay Hua Sin - Executive Deputy Chairman	780,000	-	-	-	780,000
Dato' Philip Chan Hon Keong - Group Managing Director	589,050	-	-	-	589,050
Hew Mei Ying -Independent and Non-Executive Director	-	39,600	18,480	6,500	64,580
Nik A. Majid Bin Mohd. Kamil -Independent and Non-Executive Director	-	39,600	9,240	6,500	55,340
	1,369,050	288,360	36,960	19,000	1,713,370

8.2 Remuneration of Top Five Senior Management

The remuneration of the top five Senior Management including salaries, benefit-in-kind and other emoluments for the FYE 2024 disclosed in bands of RM50,000 is as follows:-

Range of Remuneration (RM)	Top Five Senior Management
50,001 - 100,000	1
100,001 – 150,000	2
250,001 - 300,000	1
300,001 – 350,000	1
Total	5

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

Part I – Audit Committee

9. Effective and Independent Audit Committee

9.1 Chairman of Audit Committee

The Chairperson of the Audit Committee is Ms. Hew Mei Ying, an Independent and Non-Executive Director, who is not the Chairman of the Board. The profile of the Chairperson of the Audit Committee is set out in the Profile of Directors of this Annual Report.

9.2 Assessment of suitability and independence of external auditors

The Company maintains a transparent relationship with the external auditors in seeking their professional advice and towards ensuring compliance with the accounting standards.

The key features underlying the relationship between the Audit Committee and the external auditors are outlined in the Audit Committee's Terms of Reference made available on the Company's website at <u>www.eksons.com.my</u> whereas a summary of the works of the Audit Committee during the financial year is set out in the Audit Committee Report of this Annual Report.

The external auditors of the Company fulfil an essential role on behalf of the Company in giving an assurance to the shareholders and others, of the reliability of the financial statements of the Company. The external auditors should bring to the attention of the Board, the Audit Committee and the Company's Management any significant deficiency in the Company's systems of reporting, internal control and compliance with approved accounting standards as well as legal and regulatory requirements. The external auditors of the Company are invited to attend at least one meeting of the Audit Committee a year in the absence of the Executive Directors and Management.

During the FYE 2024, there were two (2) sessions during the Audit Committee meeting between the Audit Committee members and the external auditors conducted in the absence of the Executive Directors and Management.

The Audit Committee discusses the nature and scope of the audit, reporting obligations and audit schedule with the external auditors prior to commencement of the audit engagement. It is also the practice of the Audit Committee to respond to auditors' enquiries and recommendations, if any, to ensure compliance with the various approved accounting standards in the preparation of the Group's financial statements.

The Audit Committee is empowered by the Board to review all issues concerning the re-appointment of external auditors. The existing external auditors have expressed their willingness to continue in office and the Audit Committee had undertaken an assessment of the suitability and independence of the external auditors. Having been satisfied with the performance of the external auditors during the assessment, the Audit Committee recommended the re-appointment of the external auditors to the Board, upon which the shareholders' approval will be sought at the forthcoming 34th AGM.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

Part I – Audit Committee (Cont'd)

9. Effective and Independent Audit Committee (Cont'd)

9.2 Assessment of suitability and independence of external auditors (Cont'd)

The external auditors have confirmed to the Board that they are, and have been, independent throughout the conduct of audit engagement in accordance with the terms of relevant professional and regulatory requirements. The Board has received a written declaration from the external auditors of their independence throughout the term of their engagement in accordance with the terms of the relevant professional and regulatory requirements of the Malaysian Institute of Accountants.

The Audit Committee and the Board will consider a policy governing the circumstances under which contracts for the provision of non-audit services could be entered into by the external auditors.

To further enhance the process of external auditors' assessment, the Audit Committee is looking into formalising an External Auditors Assessment Policy to be reviewed, deliberated and recommended to the Board for approval.

9.3 Composition of Audit Committee

The Audit Committee comprises majority Independent Directors and the composition and activities carried out by the Audit Committee during the financial year under review are set out in the Audit Committee Report of this Annual Report.

Name of Director	Designation	Directorship
Hew Mei Ying	Chairperson	Independent Non-Executive
		Director
Tan Sri Datuk Amar (Dr) Haji	Member	Non-Independent Non-
Abdul Aziz Bin Dato Haji Husain		Executive Chairman
Nik A. Majid Bin Mohd. Kamil	Member	Independent Non-Executive
		Director

The members of the Audit Committee are as follows:

The members of the Audit Committee possess a variety of industry-specific knowledge and technical as well as commercial experiences and bring to bear objective and independent judgment in discharging their duties. All members of the Committee are financially literate and can understand matters under the purview of the Audit Committee including the financial reporting processes of the Group.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

Part I – Audit Committee (Cont'd)

9. Effective and Independent Audit Committee (Cont'd)

9.2 Composition of Audit Committee (Cont'd)

During the FYE 2024, the members of the Audit Committee have undergone various training programs, seminars, workshops and conferences to keep themselves updated with new regulatory developments and changes affecting the Group of which are detailed in Item 6.4 – Directors' Training of this statement.

Part II – Risk Management and Internal Control Framework

10. Effective Risk Management and Internal Control Framework

The Board of Directors acknowledges its responsibility for the Group's system of internal controls, which is designed to identify and manage the risks facing the business in pursuit of its objectives. The system of internal control covers risk management and financial, organizational and compliance controls to safeguard shareholders' investments and the Group's assets. This system can only provide reasonable but not absolute assurance against misstatement or loss.

The Board undertakes ongoing reviews of the key commercial and financial risks facing the Group's businesses together with more general risks such as those relating to compliance with laws and regulations. The monitoring arrangements in place give reasonable assurance that the structure of controls and operations are appropriate to the Company's and the Group's situation and that there is an acceptable level of risk throughout the Group's businesses.

The Company's Statement on Risk Management and Internal Control is presented in this Annual Report.

11. Effective Governance, Risk Management and Internal Control Framework

The Board acknowledged that the overall responsibility in maintaining a sound risk management framework and system of internal control that provides reasonable assurance of effective and efficient operations and compliance with the internal procedures and guidelines lies with the Board.

The outsourced internal audit function provides the Audit Committee with periodic internal audit reports outlining the observations and recommendations to accomplish its goals by bringing an objective and disciplined approach to evaluate and improve the effectiveness of risk management, internal control and governance processes.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

Part II – Risk Management and Internal Control Framework (Cont'd)

11. Effective Governance, Risk Management and Internal Control Framework (Cont'd)

Tricor Axcelasia Sdn. Bhd, was appointed to conduct the outsourced internal audit function. The Audit Committee assessed the scope of work to be conducted and reviewed their area of competency, resources and independence in discharging their duties of internal audit function of the Group. A review was carried out by the Audit Committee on the performance of the outsourced internal audit function of the Group and was assessed to be satisfactory. The Board takes comfort that the outsourced internal auditors have the necessary competency, experience and resources to function effectively and that the outsourced internal audit function is independent of the management of the Group.

Further details of the Group's risk management and internal control framework is provided in the Statement on Risk Management and Internal Control and Audit Committee Report set out in this Annual Report.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

Part I – Communication with Stakeholders

12. Continuous Communication between the Company and Stakeholders

The Board recognises the importance to promote and maintain market integrity and investor confidence, and to build good investor relations, the Group has taken the initiative in setting up a framework that is in line with the Corporate Disclosure Policy to ensure proper dissemination and disclosure of information to the investing public. This framework will ensure that the Group provide access to material information in an accurate, clear, timely and complete manner and to avoid selective disclosure.

The Group maintains its corporate website at <u>www.eksons.com.my</u> for shareholders and the public to access information relating to its businesses, financial performance, operations and corporate development through annual reports, quarterly reports, circulars and various announcements in a timely manner. Stakeholders can at any time seek clarification or raise queries through the corporate website, by email or by phone. Primary contact details are set out on the Company's website.

Written communications are attended to within a reasonable time from the day of receipt.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

Part II – Conduct of General Meetings

13. Encourage Shareholders' Participation at General Meetings

The Board of Directors acknowledges the need for shareholders to be informed of all material business matters affecting the Company. This is achieved through the various announcements made during the year to Bursa Securities, the timely release of financial results on a quarterly basis and the Company's Annual General Meeting. The notice of the AGM had been given to the shareholders at least 28 days before the meeting to provide sufficient time for shareholders to consider the resolutions that will be discussed and decided at the meeting.

The Annual General Meeting and the Extraordinary General Meeting(s) are the main forum by which the Company provides the opportunity for dialogue between itself, its auditors and the shareholders. Ample time is given for question-and-answer sessions and for suggestions and comments by shareholders to be noted by management for consideration at the Company's general meetings.

All Directors with the exception of Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain and Mr Tay Hua Sin, attended the Thirty-Third ("**33rd**") AGM held on 21 September 2023 to engage with shareholders and proxies proactively. The 33rd AGM included an avenue for questions by and answers to shareholders and proxies. The Chairman of the AGM had invited shareholders and proxies to raise their questions on the Company's financial statements and other items for approval at the said AGM.

The Chairman of the AGM ensured that sufficient opportunities were given to shareholders and proxies to raise questions relating to the affairs of the Company and that adequate responses were given.

The Company had conducted its 33rd AGM with voting on all resolutions at the 33rd AGM held on 21 September 2023. The results of the votes were scrutinised by an independent scrutineer and announced by the Company to the Bursa Securities on the same day.

The Board is satisfied with the current Annual General Meeting programme and there have been no major controversial issues noted with shareholders/investors during the Annual General Meeting.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

KEY FOCUS AREAS AND FUTURE PRIORITIES

Looking ahead to financial year ending 2025, the Board and its respective Board Committees will:-

- Understand the risks associated with strategic decisions and operations, and the processes management has in place to identify, monitor, and manage risk.
- Work with the Management to create a focus on short- and longer-term factors that affect the Company, its reputation, and its ongoing success. The focus would be on better utilisation of its assets ensuring that Company planning anticipates future marketplace, economic, and technological influences and disruptions; and
- Continue to monitor succession planning for the Board and the senior leadership team, to ensure a healthy pipeline of talent emerging for future Board and senior executive management.

CONCLUSION

The Board is satisfied that for the FYE 2024, it complies substantially with recommendations of the Practices of the MCCG 2021. This CG Overview Statement and the CG Report are made in accordance with the Resolution of the Board of Directors passed on 18 July 2024.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

Paragraph 15.26(b) of the Main Market Listing Requirements ("**MMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**") requires the Board of Directors of public listed companies to include in the Annual Report a "statement about the state of risk management and internal control of the listed corporation as a group". The Board is committed to maintaining a sound system of risk management and internal control in the Group and is pleased to provide the following statement, which outlines the nature and scope of risk management and internal control of the Group during the year.

BOARD RESPONSIBILITY

The Board of Directors is responsible for Eksons Group's risk management and system of internal control including the establishment of an appropriate governance framework and control environment as well as reviewing its adequacy and effectiveness. The Board has established key policies on the Group's risk management practices and internal control system, which not only covers financial controls but organisational, operational, and compliance controls. Because of the limitations that are inherent in any system of internal control, this system is designed to manage, rather than eliminate, the risk of failure to achieve corporate objectives. Thus, it can only provide reasonable but not absolute assurance against material misstatement or loss.

The Board confirms that there is an on-going process for identifying, evaluating, and managing significant risks faced by the Group. The Board through its Audit Committee regularly reviews the results of this process. The Board confirms that this process is in place for the year under review and up to the date of approval of this statement for inclusion in the annual report and that it accords with the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers (the "Internal Control Guidelines").

The Management assists the Board in the implementation of the Board's policies and procedures on risk and control by identifying and assessing the significant risks faced and applying and monitoring appropriate internal controls to mitigate and manage these risks.

The Board has received assurance from the Group Managing Director and Chief Financial Officer that, to the best of their knowledge, the Group's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and system of internal control of the Group.

RISK MANAGEMENT FRAMEWORK

The Board fully supports the contents of the Internal Control Guidelines. During the financial year, the Board reviewed and updated the Corporate Risk Assessment (CRA) exercise for the Group to identify the nature and extent of risks faced by the Group. The CRA exercise involved due and careful inquiry by the Board with staff at both management and operational levels, not only to identify significant risks but also to assess how such risks are being identified, evaluated, and managed at each level of the Company.

Through the CRA exercise, the Board has identified and evaluated the principal risks that were affecting the achievement of the Group's business objectives. In tandem, the current measures to identify and monitor risks were also formally identified. Following these findings, the Board has taken the necessary steps to implement various controls to monitor and if required, tighten controls over these risks.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

RISK MANAGEMENT FRAMEWORK (CONT'D)

The above exercise is monitored and reviewed by the Audit Committee to ensure the adequacy and integrity of the system of internal control. Emphasis is placed on reviewing and updating the significant risks affecting the business and business continuity and policies and procedures by which these risks are managed, and to determine whether these risks are within the Group's risk appetite.

The Board undertakes a review of key commercial and financial risks in the Group's businesses as well as general risks such as those relating to compliance with laws and regulations and considers the recommendations made by the Audit Committee and the auditors. The monitoring arrangements in place give reasonable assurance that the structure of controls and operations is appropriate to the Group.

INTERNAL AUDIT FUNCTIONS

The Group has in place an internal audit function, which provides the Board with much of the assurance it requires regarding the adequacy and effectiveness of risk management, internal control, and governance systems. This function is currently outsourced to Tricor Axcelasia Sdn. Bhd., an independent professional firm.

The internal auditors independently review the internal controls on the key activities of the Group's businesses and present an annual internal audit plan to the Audit Committee for prior approval before carrying out the review and audit. The internal audit function adopts a risk-based approach and prepares its audit strategy and plan based on the risk profiles of the major business units of the Group.

The Audit Committee reviews the results of the risk monitoring and compliance procedure and ensures that an appropriate mix of techniques is used to obtain the level of assurance required by the Board. The Audit Committee considers reports from internal auditors and the Management, before reporting and making recommendations to the Board in strengthening the risk management, internal control, and governance systems. The Committee presents its findings to the Board on quarterly basis or earlier as appropriate.

INTERNAL CONTROL SYSTEM

The Board of Directors recognises the need for continuous improvement to its system of internal control and has taken steps to formalise and enhance the Group's procedures and processes. This includes analysis reporting, identification of authorisation limits with clear lines of accountability and responsibility, steps to formalise Group policies and guidelines and enhance management information systems.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

INTERNAL CONTROL SYSTEM (CONT'D)

Broadly, the Group's internal control system includes the following key elements:-

- a) organisational structures with authority limits and responsibilities;
- b) defined functions and responsibilities of committees of the Board;
- c) establishment of a system of governance through Whistle Blowing Policy, Anti-Bribery and Anti-Corruption Policy, Remuneration Policy for Directors and Management and Board Charter;
- d) documented internal policies and procedures which are the subject to regular review and improvement;
- e) review of material contracts and related party transactions, if any;
- f) regular and comprehensive information provided to the Management, covering both financial and non-financial performance and key business indicators; and
- g) regular visits to operating units by Board members and senior management.

As part of a continuing process, the Group will be reviewing and updating the methodologies and documentation of procedures through internal discussions as well as recommendations from Internal and External Auditors where applicable.

OTHER RISK AND CONTROL PROCESSES

Scheduled meetings are held at operational and management levels to identify, discuss and resolve business and operational issues. These include management meetings at the individual company level and departmental meetings. The Executive Directors are aware of and involved when necessary in resolving any significant issues identified at these meetings. The Group is structured such that the heads of each operating unit have clear reporting lines. The Board has established and formalised clear authorisation limits to management's authority for key aspects of the businesses.

The Group Managing Director also reports to the Board on significant changes in the business and the external environment. The Chief Financial Officer in charge of finance provides the Board with financial information on a quarterly basis. This also includes, among others, the information on performance, outlook, and management action to address changes in the operating environment and other operating issues that may arise, where necessary. Where areas for improvement in the system are identified, the Board considers the recommendations made by the Audit Committee and the Management before approving the same for implementation.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

THE BOARD'S COMMITMENT

The Board remains committed towards maintaining a sound system of risk management and internal control and believes that a balanced achievement of the Group's business objectives and operational efficiency can be attained.

The Board is not aware of any material losses incurred during the current financial year as a result of weaknesses in internal control.

The process of identifying, evaluating, and managing the significant risks faced by the Group is on-going as part of a continuous improvement programme.

REVIEW OF STATEMENT BY EXTERNAL AUDITORS

Pursuant to paragraph 15.23 of the MMLR of Bursa Securities, the external auditors have reviewed this Statement on Risk Management and Internal Control pursuant to the scope set out in Audit and Assurance Practice Guide 3, Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report ("**AAPG 3**") issued by the Malaysian Institute of Accountants ("**MIA**") for inclusion in the annual report of the Group for the year ended 31 March 2024, and reported to the Board that nothing has come to their attention that causes them to believe that the statement intended to be included in the annual report of the Group, in all material respects: has not been prepared in accordance with the disclosures required by paragraphs 41 and 42 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers, or is factually inaccurate.

AAPG 3 does not require the external auditors to consider whether the Directors' Statement on Risk Management and Internal Control covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control system including the assessment and opinion by the Directors and management thereon. The report from the external auditors was made solely for, and directed solely to the Board in connection with their compliance with the listing requirements of Bursa Securities and for no other purposes or parties. The external auditors do not assume responsibility to any person other than the board of directors in respect of any aspect of this report.

The Audit Committee ("**AC**") of Eksons Corporation Berhad ("**Eksons**" or "**Company**") is pleased to present the AC Report for the financial year ended 31 March 2024.

MEMBERS

The AC consists of the following members:-

Chairperson	- Hew Mei Ying
	(Independent Non-Executive Director)

Members

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain (Non-Independent Non-Executive Director)
Nik A. Majid Bin Mohd. Kamil (Independent Non-Executive Director)

ATTENDANCE OF MEETINGS

During the financial year ended 31 March 2024, the AC held a total of five (5) meetings. The details of attendance of the AC members are as follows:-

Members	Attendance
Hew Mei Ying	5/5
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain	5/5
Nik A. Majid Bin Mohd. Kamil	5/5

TERMS OF REFERENCE

The Term of Reference for the AC is available at the company's website <u>www.eksons.com.my</u>.

SUMMARY OF ACTIVITIES OF THE AUDIT COMMITTEE

The AC carried out the following activities during the financial year ended 31 March 2024:-

1. FINANCIAL REPORTING

The Audit Committee reviewed the unaudited quarterly financial results at its quarterly meeting and made recommendations to the Board of Directors for approval of the same as follows:-

DATE OF MEETING REVIEW OF FINANCIAL STATEMENT

26 May 2023	Fourth-quarter results for the financial year ended 31 March 2023.
20 July 2023	Audited Financial Statements for the financial year ended 31 March 2023.
23 August 2023	First-quarter results for the financial year ended 31 March 2024.
23 November 2023	Second-quarter results for the financial year 31 March 2024.
22 February 2024	Third-quarter results for the financial year ended 31 March 2024.

SUMMARY OF ACTIVITIES OF THE AUDIT COMMITTEE (CONT'D)

1. FINANCIAL REPORTING (Cont'd)

The above review was focused particularly on significant changes in or implementation of accounting policies and practices, significant adjustments arising from the audit, if any, the going concern assumptions, significant and unusual events, compliance with the financial reporting standards and other statutory requirements to ensure that the financial statements presented a true and fair view of the company's financial performance.

2. INTERNAL AUDIT

- (a) Reviewed the internal audit reports presented by the internal auditors at the quarterly AC meetings to ensure that appropriate actions had been taken to implement the audit recommendations;
- (b) Reviewed and approved the risk-based audit plan to ensure adequate scope and comprehensive coverage over the activities of the Group and adequate resources within the internal audit team to carry out audit works;
- (c) Reviewed and monitored the scope functions and competency of internal audit functions, considered various internal audit findings and recommendations to improve internal controls and operational efficiencies; and
- (d) Monitored management's implementation of recommended mitigating action plans by the Internal Auditors to ensure key risks are being addressed.

3. EXTERNAL AUDIT

- (a) Reviewed the Audit Planning Memorandum on the audit strategy, approach, and audit scope presented by the External Auditors prior to the commencement of the annual audit and other audit issues and recommendations raised by them from the audit;
- (b) Reviewed the Audited Financial Statements presented by the External Auditors, audit findings, disclosures, critical areas relating to the audit, the representation letter issued, and management responses arising from the audit before recommending to the Board for adoption;
- (c) Reviewed the proposed audit fees for FY 2024 before recommending them to the Board for approval after considering the audit process and approach, the engagement team's credentials and experience, and their ability to provide valuable advice and perform the audit work within the Group's timeline
- (d) Discussions were held on 20 July 2023 and 22 February 2024, with the External Auditors in the absence of the Executive Directors and Management to discuss on areas of audit emphasis, issues that may have arisen from the audit and co-operation received from Management during the course of the audit.

SUMMARY OF ACTIVITIES OF THE AUDIT COMMITTEE (CONT'D)

4. RISK MANAGEMENT

- (a) Reviewed the Group's strategic plan and made recommendations to the Board of Directors; and
- (b) Reviewed the Group's corporate risk assessment update and presented it to the Board of Directors.
- (c) The Group has in place a Whistleblower Policy providing a mechanism to report concerns on any suspected misconduct, wrongdoing, corruption, or fraud.
- (d) The Group adopted a zero-tolerance policy against all forms of bribery and corruption via its Anti-Bribery and Anti-Corruption Policy.

5. RELATED PARTY TRANSACTIONS

- (a) Reviewed and monitored the Group's Related Parties Transactions and Recurrent Related Parties Transaction of a Revenue or Trading Nature for the financial year on a quarterly basis to ensure compliance with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad; and
- (b) Reviewed and recommended to the Board of Directors for approval, the Circular to Shareholders in relation to the proposed renewal of shareholders' mandate for recurrent related party transactions of a revenue or trading nature.

6. ANNUAL REPORTING

Reviewed and recommended to the Board of Directors for approval the Audit Committee Report, Statement on Risk Management and Internal Control for inclusion in the Annual Report.

THE INTERNAL AUDIT FUNCTION AND SUMMARY OF ITS ACTIVITIES

The internal audit function of the Group is outsourced to an independent professional firm, Tricor Axcelasia Sdn. Bhd. The Group Internal Auditors' scope of work includes the review and evaluation of the adequacy and effectiveness of the internal control systems and to recommend improvements if any. The Internal Auditors also assess:-

- (a) The Group's compliance with its established policies, procedures, and guidelines;
- (b) Reliability and integrity of financial and operational information;
- (c) Safeguarding of assets;
- (d) Operational effectiveness and efficiency;
- (e) Recommending improvements to the existing systems of internal control; and
- (f) Recommending improvements to operational effectiveness and efficiencies

The internal audit reports are discussed with management and relevant plans of action are agreed upon and implemented. Significant internal audit findings are presented to the AC for consideration and reporting to the Board of Directors.

The key audit areas covered by the internal audit for the FY 2024 are:-

- (i) Project Cost Management
- (ii) Billing and Credit Control Function
- (iii) Defect Liability Management
- (iv) Recurrent Related Party Transaction

In addition, the internal auditors also provide the necessary assistance and manpower for any special assignments or investigations, which the management may request from time to time, with the approval of the AC.

The fee incurred for FY 2024 in relation to the outsourced internal audit functions was RM 50,000 exclusive of service tax and out-of-pocket expenses.

This AC Report was approved by the Board of Directors on 18 July 2024.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Main Market Listing Requirements of Bursa Malaysia Securities Berhad, paragraph 15.26 (a), requires the Directors to issue a statement explaining its responsibility for preparing the annual audited financial statements.

The Board is responsible to ensure that the financial statements are properly drawn up in accordance with the Approved Accounting Standards and the provisions of the Companies Act 2016 in Malaysia, so as to give a true and fair view of the state of affairs of the Group and of the Company as at the financial year end, and of the results and cash flows of the Group and of the Company for the financial year then ended.

The Directors are satisfied that in preparing the financial statements of the Group and of the Company, have adopted and consistently applied the appropriate accounting policies, made reasonable and prudent judgments and estimates, and that all applicable Approved Accounting Standards in Malaysia have been followed.

The Directors are responsible for ensuring that the Company maintains adequate accounting records and sufficient internal controls to safeguard the assets of the Group and the Company.

This Statement of Directors' Responsibilities was approved by the Board of Directors on 18 July 2024.

FINANCIAL STATEMENTS

Directors' Report	62
Statement by Directors	69
Statutory Declaration	69
Independent Auditors' Report	70
Statements of Profit or Loss and Other Comprehensive Income	74
Statements of Financial Position	76
Statements of Changes in Equity	78
Statements of Cash Flows	80
Notes to the Financial Statements	83

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2024

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 March 2024.

PRINCIPAL ACTIVITIES

The Company is principally engaged in the businesses of investment holding. The principal activities of the subsidiaries are set out in Note 17 to the financial statements.

RESULTS

62

	The Group RM	The Company RM
Profit after taxation for the financial year	14,301,338	41,174,184
Attributable to:- Owners of the Company Non-controlling interests	15,196,749 (895,411)	41,174,184
	14,301,338	41,174,184

DIVIDEND

No dividend was recommended by the directors for the financial year.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year.

ISSUES OF SHARES AND DEBENTURES

During the financial year:-

- (a) there were no changes in the issued and paid-up share capital of the Company; and
- (b) there were no issues of debentures by the Company.

TREASURY SHARES

There were no purchase or sale of treasury shares during the financial year. The shares purchased are being held as treasury shares in accordance with Section 127(6) of the Companies Act 2016 and are presented as a deduction from equity.

As at 31 March 2024, the Company held a total of 2,733,334 treasury shares out of the total of 164,213,000 issued and fully paid-up ordinary shares. The treasury shares are held at a carrying amount of RM 3,355,903.

The details on the treasury shares are disclosed in Note 25 to the financial statements.

OPTIONS GRANTED OVER UNISSUED SHARES

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:-

- (i) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (ii) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

DIRECTORS

The names of directors of the Company who served during the financial year and up to the date of this report are as follows:-

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain Tay Hua Sin Dato' Philip Chan Hon Keong Nik A. Majid Bin Mohd. Kamil Hew Mei Ying Sui Uh Hing (Appointed on 7 June 2024)

The names of directors of the Company's subsidiaries who served during the financial year and up to the date of this report, not including those directors mentioned above, are as follows:-

Dato' Sri Faizal Bin Abdul Aziz Choong Soo Onn Tan Meng Seng Sui Uh Hing Lee Peng Buan (Resigned on 1 January 2023)

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors holding office at the end of the financial year in shares of the Company and its related corporations during the financial year are as follows:-

	< 1	Number of Ordinary	Shares	>
	At			At
	1.4.2023	Bought	Sold	31.3.2024
The Company		C C		
Direct Interests				
Tan Sri Datuk Amar (Dr) Haji	1 100 01 1			1 100 014
Abdul Aziz Bin Dato Haji Husain Tay Hua Sin	1,102,314 9,161,933	- 2,079,186	-	1,102,314 11,241,119
Dato' Philip Chan Hon Keong	303,000	48,200	-	351,200
<i>Indirect Interest</i> Tan Sri Datuk Amar (Dr) Haji				
Abdul Aziz Bin Dato Haji Husain*	20,467,383	-	-	20,467,383
Tay Hua Sin^	66,251,960	-	-	66,251,960

* Deemed interest by virtue of Section 8 and 197 of the Companies Act 2016 through Serira Sdn. Bhd. and through his children.

^ Deemed interest by virtue of Section 8 of the Companies Act 2016 through Darujasa Sdn. Bhd. and Kesturi Suria Sdn. Bhd.

By virtue of their shareholdings in the Company, Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain and Tay Hua Sin are deemed to have interests in shares in its related corporations during the financial year to the extent of the Company's interests, in accordance with Section 8 of the Companies Act 2016.

The other directors holding office at the end of the financial year had no interest in shares, options over unissued shares or debentures of the Company or its related corporations during the financial year.

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than directors' remuneration as disclosed in the "Directors' Remuneration" of this report) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for any benefits which may be deemed to arise from transactions entered into in the ordinary course of business with companies in which certain directors have substantial financial interests as disclosed in Note 32(b) to the financial statements.

Neither during nor at the end of the financial year was the Group or the Company a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

DIRECTORS' REMUNERATION

The details of the directors' remuneration paid or payable to the directors of the Company during the financial year are as follows:-

	The Group RM	The Company RM
Fees Salaries and other emoluments Contributions to defined contribution plan	288,360 1,442,480 70,686	182,160 609,209 70,686
	1,801,526	862,055

INDEMNITY AND INSURANCE COST

During the financial year, the total amounts of indemnity coverage and insurance premium paid for the directors and certain officers of the Company were RM5,000,000 and RM19,965 respectively.

SUBSIDIARIES

The details of the subsidiary name, place of incorporation, principal activities and percentage of issued share capital held by the Company in each subsidiary are disclosed in Note 17 to the financial statements.

The available auditors' reports on the financial statements of the subsidiaries did not contain any qualification.

SIGNIFICANT EVENT OCCURRING AFTER THE REPORTING PERIOD

The significant event occurring after the reporting period is disclosed in Note 36 to the financial statements.

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2024 (CONT'D)

AUDITORS

The auditors, Crowe Malaysia PLT, have expressed their willingness to continue in office.

The details of the auditors' remuneration for the financial year are as follows:-

	The Group RM	The Company RM
Audit fees Non-audit fees	170,000 41,000	53,500 41,000
	211,000	94,500

Signed in accordance with a resolution of the directors dated 18 July 2024

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain

Dato' Philip Chan Hon Keong

STATEMENT BY DIRECTORS AND STATUTORY DECLARATION

STATEMENT BY DIRECTORS PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain and Dato' Philip Chan Hon Keong, being two of the directors of Eksons Corporation Berhad, state that, in the opinion of the directors, the financial statements set out on pages 74 to 165 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 31 March 2024 and of their financial performance and cash flows for the financial year ended on that date.

Signed in accordance with a resolution of the directors dated 18 July 2024

Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain Dato' Philip Chan Hon Keong

STATUTORY DECLARATION PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016

I, Lim Fung Sern, MIA Membership Number: 21288, being the officer primarily responsible for the financial management of Eksons Corporation Berhad, do solemnly and sincerely declare that the financial statements set out on pages 74 to 165 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the abovementioned Lim Fung Sern at Kuala Lumpur in the Federal Territory on this 18 July 2024

Lim Fung Sern

Before me

Shaiful Hilmi Bin Halim (No. W-804) Commissioner for Oaths Kuala Lumpur

INDEPENDENT AUDITORS' REPORT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EKSONS CORPORATION BERHAD

(Incorporated in Malaysia) Registration No: 199001014145 (205814 - V)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of Eksons Corporation Berhad, which comprise the statements of financial position as at 31 March 2024 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, comprising material accounting policy information and other explanatory information, as set out on pages 74 to 165.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2024, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

INDEPENDENT AUDITORS' REPORT (CONT'D)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EKSONS CORPORATION BERHAD (CONT'D)

(Incorporated in Malaysia) Registration No: 199001014145 (205814 - V)

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to be communicated in our report.

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

72

INDEPENDENT AUDITORS' REPORT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EKSONS CORPORATION BERHAD (CONT'D)

(Incorporated in Malaysia) Registration No: 199001014145 (205814 - V)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

73

INDEPENDENT AUDITORS' REPORT (CONT'D)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EKSONS CORPORATION BERHAD (CONT'D)

(Incorporated in Malaysia) Registration No: 199001014145 (205814 - V)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Crowe Malaysia PLT 201906000005 (LLP0018817-LCA) & AF 1018 Chartered Accountants Gerald Lau Beng Tong 03523/08/2024 J Chartered Accountant

Kuala Lumpur

18 July 2024

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

		The G	Group	The Company		
	Note	2024 RM	2023 RM	2024 RM	2023 RM	
REVENUE	5	24,469,131	57,300,890	14,900,000	27,000,000	
COST OF SALES	6	(24,114,576)	(55,697,826)	-	-	
GROSS PROFIT		354,555	1,603,064	14,900,000	27,000,000	
INTEREST INCOME		8,421,914	4,870,792	8,135,508	5,427,107	
OTHER INCOME	7	23,506,073	14,181,970	21,868,556	10,314,486	
ADMINISTRATIVE EXPENSES		(12,529,006)	(13,642,612)	(3,974,399)	(3,186,855)	
MARKETING AND DISTRIBUTION EXPENSES		(1,181,007)	(3,337,496)	-	-	
OTHER EXPENSES		(2,606,457)	(23,453,404)	(12,687,380)	(46,298,223)	
INTEREST EXPENSES		(93,117)	(254,967)		(778)	
NET (IMPAIRMENT LOSSES)/ REVERSAL OF IMPAIRMENT LOSSES ON FINANCIAL ASSETS	8	(1,596,470)	13,500	12,903,521	-	
PROFIT/(LOSS) BEFORE						
TAXATION	9	14,276,485	(20,019,153)	41,145,806	(6,744,263)	
INCOME TAX CREDIT/(EXPENSE)	12	24,853	665,342	28,378	(490,209)	
PROFIT/(LOSS) AFTER TAXATION/TOTAL COMPREHENSIVE INCOME/ (EXPENSES) FOR THE FINANCIAL YEAR		14,301,338	(19,353,811)	41,174,184	(7,234,472)	
		, , -		, , ,		

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (CONT'D)

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024 (CONT'D)

		The G	•	The Company		
	Note	2024 RM	2023 RM	2024 RM	2023 RM	
PROFIT/(LOSS) AFTER TAXATION ATTRIBUTABLE TO:-						
Owners of the Company Non-controlling interests		15,196,749 (895,411)	(17,952,080) (1,401,731)	41,174,184	(7,234,472)	
		14,301,338	(19,353,811)	41,174,184	(7,234,472)	
TOTAL COMPREHENSIVE INCOME/(EXPENSES) ATTRIBUTABLE TO:-						
Owners of the Company Non-controlling interests		15,196,749 (895,411)	(17,952,080) (1,401,731)	41,174,184	(7,234,472)	
		14,301,338	(19,353,811)	41,174,184	(7,234,472)	
EARNINGS/(LOSS) PER SHARE (SEN)						
- Basic - Diluted	13 13	9 9	(11) (11)			

STATEMENTS OF FINANCIAL POSITION

STATEMENTS OF FINANCIAL POSITION AS AT 31 MARCH 2024

		The G 2024	roup 2023	The Company 2024 2023		
	Note	RM	RM	RM	RM	
ASSETS						
NON-CURRENT ASSETS Property, plant and						
equipment Land held for property	14	20,394,791	22,703,156	2,580,939	2,650,531	
development	15	17,296,968	17,296,968	-	-	
Investment properties Investments in	16	11,964,586	12,343,985	-	-	
subsidiaries	17	-	-	117,385,327	123,072,736	
Goodwill	19	-	-	-	-	
Trade and other						
receivables	20	824,492	970,944	-	-	
		50,480,837	53,315,053	119,966,266	125,723,267	
CURRENT ASSETS						
Inventories Trade and other	21	73,956,109	96,921,216	-	-	
receivables	20	9,038,978	16,323,021	4,620,290	24,497,015	
Other current assets	22	245,225	198,470	31,161	28,925	
Current tax assets		857,835	1,384,359	35,904	-	
Investment securities Fixed deposits with	23	260,404,313	191,834,558	252,683,522	191,787,177	
licensed banks	24	13,063,554	10,824,439	2,056,968	1,107,009	
Cash and bank balances	24	10,276,275	37,585,770	98,502	61,615	
		367,842,289	355,071,833	259,526,347	217,481,741	
TOTAL ASSETS		418,323,126	408,386,886	379,492,613	343,205,008	

77

STATEMENTS OF FINANCIAL POSITION

STATEMENTS OF FINANCIAL POSITION AS AT 31 MARCH 2024 (CONT'D)

		The Gı 2024	oup 2023	The Company 2024 20	
EQUITY AND LIABILITIES	Note	RM	RM	RM	RM
EQUITY Share capital Treasury shares Retained profits	25 25	131,370,400 (3,355,903) 246,550,285	131,370,400 (3,355,903) 231,353,536	131,370,400 (3,355,903) 222,436,840	131,370,400 (3,355,903) 181,262,656
Equity attributable to owners of the Company Non-controlling interests	17	374,564,782 17,888,711	359,368,033 19,742,390	350,451,337 -	309,277,153
TOTAL EQUITY		392,453,493	379,110,423	350,451,337	309,277,153
NON-CURRENT LIABILITIES Lease liabilities Loan and borrowings Deferred tax liabilities	26 27 28	- - 5,920,974 5,920,974	1,677 1,577,180 5,920,974 7,499,831		- - - -
CURRENT LIABILITIES Trade and other payables Other current liabilities Lease liabilities Loan and borrowings Current tax liabilities	29 30 26 27	2,645,088 17,071,971 1,677 - 229,923 19,948,659	4,156,163 15,993,183 9,610 1,105,403 512,273 21,776,632	28,754,630 286,646 - - 29,041,276	33,647,568 102,132 - - 178,155 33,927,855
TOTAL LIABILITIES		25,869,633	29,276,463	29,041,276	33,927,855
TOTAL EQUITY AND LIABILITIES		418,323,126	408,386,886	379,492,613	343,205,008

STATEMENTS OF CHANGES IN EQUITY

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

The Group	Share Capital RM	Treasury Shares RM	Retained Profits RM	Attributable to Owners of the Company RM	Non- Controlling Interests RM	Total Equity RM
Balance at 1.4.2022	131,370,400	(3,355,903)	249,305,616	377,320,113	21,144,121	398,464,234
Loss after taxation/Total comprehensive expenses for the financial year	_	-	(17,952,080)	(17,952,080)	(1,401,731)	(19,353,811)
Balance at 31.3.2023/1.4.2023	131,370,400	(3,355,903)	231,353,536	359,368,033	19,742,390	379,110,423
Profit after taxation/Total comprehensive income for the financial year	-	-	15,196,749	15,196,749	(895,411)	14,301,338
Redemption of non-cumulative redeemable preference shares by a subsidiary to non-controlling interests		-	-	-	(958,268)	(958,268)
Balance at 31.3.2024	131,370,400	(3,355,903)	246,550,285	374,564,782	17,888,711	392,453,493

STATEMENTS OF CHANGES IN EQUITY (CONT'D)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024 (CONT'D)

The Company	Share Capital RM	Treasury Shares RM	Retained Profits RM	Total Equity RM
Balance at 1.4.2022	131,370,400	(3,355,903)	188,497,128	316,511,625
Loss after taxation/Total comprehensive expenses for the financial year	-	-	(7,234,472)	(7,234,472)
Balance at 31.3.2023/1.4.2023	131,370,400	(3,355,903)	181,262,656	309,277,153
Profit after taxation/Total comprehensive income for the financial year	-	-	41,174,184	41,174,184
Balance at 31.3.2024	131,370,400	(3,355,903)	222,436,840	350,451,337

STATEMENTS OF CASH FLOWS

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

		The G 2024	Group 2023	The Company 2024 2023		
	Note	RM	RM	RM	RM	
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES Profit/(Loss) before taxation		14,276,485	(20,019,153)	41,145,806	(6,744,263)	
		14,270,400	(20,010,100)	+1,140,000	(0,744,200)	
Adjustments for:- Bad debts written off Depreciation on property,		400	1,740	11,672	-	
plant and equipment Depreciation on investment		2,442,363	3,420,738	95,744	74,387	
properties Dividend income from a		379,399	95,949	-	-	
subsidiary Interest expenses Dividend income from		- 93,117	- 254,967	(14,900,000) -	(27,000,000) 778	
investment securities Gain on lease modification		(419,662) -	(371,432) (2,479)	(412,730)	(370,393) (2,479)	
Gain on disposal of property, plant and equipment		-	(1,861,596)	-	-	
Interest income Inventories written down		(8,421,914) 2,027,959	(4,870,792)	(8,135,508)	(5,427,107)	
Inventories written off		50,979	344	-	-	
Impairment loss on trade and		·				
other receivables		1,596,470	-	-	-	
Impairment loss on property,			4 700 407			
plant and equipment Impairment loss on		-	4,760,467	-	-	
investment properties		-	315,622	-	-	
Impairment loss on			010,022			
investment in subsidiaries		-	-	12,675,708	29,283,300	
Reversal of impairment loss						
on trade and other			(10 500)			
receivables		-	(13,500)	-	-	
Property, plant and equipment written off		_	375	-	-	
Fair value (gain)/loss on			010			
investment securities		(7,687,007)	17,014,923	(8,082,849)	17,014,923	
Unrealised gain on foreign						
exchange		(13,717,130)	(9,926,447)	(13,276,719)	(9,913,918)	
Operating (loss)/profit before working capital changes	-	(9,378,541)	(11,200,274)	9,121,124	(3,084,772)	

STATEMENTS OF CASH FLOWS

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024 (CONT'D)

		The 0 2024	Group 2023	The Cor 2024	npany 2023
	Note	RM	RM	RM	RM
Operating (loss)/profit before working capital changes		(9,378,541)	(11,200,274)	9,121,124	(3,084,772)
Decrease in property development costs Decrease/(Increase) in inventories Decrease in trade and		20,886,169	29,520,502 (11,302,675)	-	-
other receivables (Increase)/Decrease in other current assets		5,833,625 (46,755)	793,992 26,083,990	10,835,022 (2,236)	989,114 622,999
Decrease in trade and other payables Increase/(Decrease) in other		(1,511,075)	(6,305,169)	(4,919,338)	(21,627,573)
current liabilities		1,078,788	2,862,826	210,914	(219,392)
CASH FROM/(FOR) OPERATIONS Income tax paid, net Interest paid Interest received		16,862,211 269,027 (9,087) 32,979	30,453,192 (1,554,729) (82,981) 289,065	15,245,486 (185,681) - 425,340	(23,319,624) (324,356) - -
NET CASH FROM/(FOR) OPERATING ACTIVITIES		17,155,130	29,104,547	15,485,145	(23,643,980)
CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES					
Dividend received from a subsidiary Dividend received from investment		-	-	14,900,000	27,000,000
securities Interest received Acquisition of investment securities Disposal of investment in		419,662 774,583 (8,330,605)	371,432 208,883 (4,256,820)	412,730 95,816 (8,354,886)	370,393 28,263 (4,256,820)
subsidiaries Proceeds from disposal of property,		-	-	2,041,732	-
plant and equipment Acquisitions of property, plant and		-	2,764,500	-	-
equipment	14(a)	(133,998)	(1,214,480)	(26,152)	(322,733)
Withdrawal of fixed deposit pledged for bank guarantees		-	2,000	-	-
NET CASH (FOR)/FROM INVESTING ACTIVITIES		(7,270,358)	(2,124,485)	9,069,240	22,819,103

STATEMENTS OF CASH FLOWS

82

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024 (CONT'D)

		The Group		The Company	
	Note	2024 RM	2023 RM	2024 RM	2023 RM
CASH FLOWS FOR FINANCING ACTIVITIES					
Repayments of term loan Repayments of bridging loan Repayment of lease liabilities Redemption of non-cumulative preference shares by a subsidiary to non-controlling interests	31 31 31	(2,152,822) - (9,610) (958,268)	(529,363) (2,051,132) (32,182)	-	(23,050)
Interest paid		(84,030)	(171,986)	-	(778)
NET CASH FOR FINANCING ACTIVITIES		(3,204,730)	(2,784,663)	-	(23,828)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		6,680,042	24,195,399	24,554,385	(848,705)
EFFECT OF EXCHANGE DIFFERENCES		20,288	797	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		47,547,829	23,351,633	1,168,624	2,017,329
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	24	54,248,159	47,547,829	25,723,009	1,168,624

NOTES TO THE FINANCIAL STATEMENTS

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2024

1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on Main Board of Bursa Malaysia Securities Berhad. The registered office and principal place of business are as follows:-

Registered office	:	TB 4327, Block 31, 2 nd Floor, Fajar Complex, Jalan Haji Karim, 91000 Tawau, Sabah.
Principal place of business	:	Unit No. 1, 2, 3, Jalan Prima Tropika Barat 2, Taman Prima Tropika, 43300 Seri Kembangan, Selangor.

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to the end of the reporting period.

The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional and presentation currency.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 18 July 2024.

2. PRINCIPAL ACTIVITIES

The Company is principally engaged in the businesses of investment holding. The principal activities of the subsidiaries are set out in Note 17 to the financial statements.

3. BASIS OF PREPARATION

The financial statements of the Group and of the Company are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under material accounting policy information, and in compliance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

3. BASIS OF PREPARATION (CONT'D)

3.1 During the current financial year, the Group and the Company have adopted the following new accounting standards and/or interpretations (including the consequential amendments, if any):-

MFRSs and/or IC Interpretations (Including The Consequential Amendments)

MFRS 17: Insurance Contracts

Amendments to MFRS 17: Insurance Contracts

Amendment to MFRS 17: Initial Application of MFRS 17 and MFRS 9 - Comparative Information

Amendments to MFRS 101: Disclosure of Accounting Policies

Amendments to MFRS 108: Definition of Accounting Estimates

Amendments to MFRS 112: Deferred Tax related to Assets and Liabilities arising from a Single Transaction

Amendments to MFRS 112: International Tax Reform – Pillar Two Model Rules

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) did not have any material impact on the financial statements of the Group and of the Company except as follows:-

MFRS 101: Disclosure of Accounting Policies

The Amendments to MFRS 101 'Disclosure of Accounting Policies' did not result in any changes to the existing accounting policies of the Group and of the Company. However, the amendments require the disclosure of 'material' rather than 'significant' accounting policies and provide guidance on how entities apply the concept of materiality in making decisions about the material accounting policy disclosures. The Group and the Company have made updates to the accounting policies presented in Note 4 to the financial statements in line with the amendments.

3. BASIS OF PREPARATION (CONT'D)

3.2 The Group and the Company have not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board ("MASB") but are not yet effective for the current financial year:-

MFRSs and/or IC Interpretations (Including The Consequential Amendments)

Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred
Amendments to MFRS 16: Lease Liability in a Sale and Leaseback	1 January 2024
Amendments to MFRS 101: Classification of Liabilities as Current or Non-current	1 January 2024
Amendments to MFRS 101: Non-current Liabilities with Covenants	1 January 2024
Amendments to MFRS 107 and MFRS 7: Supplier Finance Arrangements	1 January 2024
Amendments to MFRS 121: Lack of Exchangeability	1 January 2025

Effective Date

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group and of the Company upon their initial application.

4. MATERIAL ACCOUNTING POLICY INFORMATION

4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Key Sources of Estimation Uncertainty

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

(a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. The Group and the Company anticipate that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of property, plant and equipment as at the reporting date is disclosed in Note 14 to the financial statements.

(b) Impairment of Property, Plant and Equipment and Investment Properties

The Group and the Company determine whether an item of its property, plant and equipment and investment properties are impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. The carrying amounts of property, plant and equipment and investment properties as at the reporting date are disclosed in Notes 14 and 16 to the financial statements respectively.

4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(c) Write-down of Inventories

Reviews are made periodically by management on damaged, obsolete and slowmoving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories. The carrying amount of inventories as at the reporting date is disclosed in Note 21 to the financial statements.

(d) Impairment of Trade Receivables

The Group uses the simplified approach to estimate a lifetime expected credit loss allowance for all trade receivables. The Group develops the expected loss rates based on the payment profiles of past sales and the corresponding historical credit losses, and adjusts for qualitative and quantitative reasonable and supportable forward-looking information. If the expectation is different from the estimation, such difference will impact the carrying value of trade receivables. The carrying amount of trade receivables as at the reporting date is disclosed in Note 20 to the financial statements.

(e) Impairment of Non-trade Receivables

The loss allowances for non-trade financial assets are based on assumptions about risk of default (probability of default) and expected loss if a default happens (loss given default). It also requires the Group and the Company to assess whether there is a significant increase in credit risk of the non-trade financial asset at the reporting date. The Group and the Company use judgement in making these assumptions and selecting appropriate inputs to the impairment calculation, based on the past payment trends, existing market conditions and forward-looking information. The carrying amounts of other receivables and amount due from subsidiaries as at the reporting date are disclosed in Note 20 to the financial statements.

4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(f) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group and the Company recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the year in which such determination is made. The carrying amounts of current tax assets and current tax liabilities as at the reporting date are as follows:-

	The C	Group	The Company		
	2024	2023	2024	2023	
	RM	RM	RM	RM	
Current tax assets	857,835	1,384,359	35,904	-	
Current tax liabilities	229,923	512,273	-	178,155	

Critical Judgements Made in Applying Accounting Policies

Management believes that there are no instances of application of critical judgement in applying the accounting policies of the Group and of the Company which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:-

Classification between Investment Properties and Owner-occupied Properties

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately (or leased out separately under a finance lease), the Group accounts for the portions separately. If the portions could not be sold separately, the property is investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes.

4.2 GOODWILL

Goodwill is initially measured at cost. Subsequent to the initial recognition, the goodwill is measured at cost less accumulated impairment losses, if any. A bargain purchase gain is recognised in profit or loss immediately.

NOTES TO THE FINANCIAL STATEMENTS

4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

4.3 INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries, which are eliminated in consolidation, are stated in the separate financial statements of the Company at cost less impairment losses, if any.

4.4 FINANCIAL INSTRUMENTS

(a) Financial Assets

Financial Assets Through Profit or Loss

The financial assets are initially measured at fair value. Subsequent to the initial recognition, the financial assets are remeasured to their fair values at the reporting date with fair value changes recognised in profit or loss. The fair value changes do not include interest and dividend income.

Financial Assets at Amortised Cost

The financial assets are initially measured at fair value plus transaction costs except for trade receivables without significant financing component which are measured at transaction price only. Subsequent to the initial recognition, all financial assets are measured at amortised cost less any impairment losses.

(b) Financial Liabilities

Financial Liabilities at Amortised Cost

The financial liabilities are initially measured at fair value less transaction costs. Subsequent to the initial recognition, the financial liabilities are measured at amortised cost.

(c) Equity

Ordinary Shares

Ordinary shares are recorded on initial recognition at the proceeds received less directly attributable transaction costs incurred. The ordinary shares are not remeasured subsequently.

Treasury Shares

Treasury shares are recorded on initial recognition at the consideration paid less directly attributable transaction costs incurred. The treasury shares are not remeasured subsequently.

No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the treasury shares. If such shares are issued by resale, any difference between the sales consideration received and the carrying amount of the treasury shares is recognised in equity. Where treasury shares are cancelled, their carrying amounts are shown as a movement in retained profits.

NOTES TO THE FINANCIAL STATEMENTS

4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

4.5 PROPERTY, PLANT AND EQUIPMENT

All items of property, plant and equipment are initially measured at cost.

Subsequent to initial recognition, all property, plant and equipment, are stated at cost less accumulated depreciation and any impairment losses.

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over the estimated useful lives. The principal annual depreciation rates are:-

Buildings	20 to 50 years
Plant and machinery	5 to 20 years
Motor vehicles	5 years
Furniture, fittings and office equipment	3 to 10 years
Other assets	3 to 25 years

4.6 INVESTMENT PROPERTIES

Investment properties are initially measured at cost. Subsequent to the initial recognition, the investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated using the straight-line method to allocate the depreciable amounts over the estimated useful lives. The principal annual depreciation periods and rates are:-

Leasehold land Buildings 100 years 20 years

4.7 LAND HELD FOR PROPERTY DEVELOPMENT

Land held for property development is stated at the lower of cost and net realisable value. Cost comprises cost associated with the purchase of land, conversion fees and other relevant levies.

Land held for property development is transferred to property development cost category when development activities have commenced and are expected to be completed within the normal operating cycle.

4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

4.8 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

(a) Short-term Leases and Leases of Low-value Assets

The Group applies the "short-term lease" and "lease of low-value assets" recognition exemption. For these leases, the Group recognises the lease payments as an operating expense on a straight-line method over the term of the lease unless another systematic basis is more appropriate.

(b) Right-of-use Assets

Right-of-use assets are initially measured at cost. Subsequent to the initial recognition, the right-of-use assets are stated at cost less accumulated depreciation and any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities.

The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the estimated useful lives of the right-of-use assets or the end of the lease term.

(c) Lease Liabilities

Lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the entities' incremental borrowing rate. Subsequent to the initial recognition, the lease liabilities are measured at amortised cost and adjusted for any lease reassessment or modifications.

4.9 INVENTORIES

(a) Trading Goods

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average cost method and comprises all cost of purchase plus other costs incurred in bringing the inventories to their present location and condition.

(b) Completed Properties

Completed properties are stated at the lower of cost and net realisable value. Cost is determined on specific identification and comprises cost associated with the purchase of land (including all related costs incurred subsequent to the acquisition necessary to prepare the land for its intended use), construction costs and other related development costs incurred in bringing the inventories to their present location and condition.

5. REVENUE

92

	The Group		The Company	
	2024 RM	2023 RM	2024 RM	2023 RM
Revenue from Contracts with Cus	stomers			
Recognised at a point in time				
Sale of goods Sale of completed properties Income from carpark operation	13,181,738 10,421,830 764,163	22,129,296 4,951,380 -		
	24,367,731	27,080,676	-	-
Recognised over time				
Sale of properties under construction Services	- 60,000	30,212,214	-	-
	60,000	30,212,214		-
	24,427,731	57,292,890	-	-
Revenue from Other Sources Rental income Dividend from a subsidiary	41,400 - 41,400	8,000	 14,900,000 14,900,000	27,000,000
	24,469,131	57,300,890	14,900,000	27,000,000
·				

(a) The information on the disaggregation of revenue (including the discontinued operations) by geographical market is disclosed in Note 33.2 to the financial statements.

5. REVENUE (CONT'D)

(b) The information about the performance obligations in contracts with customers is summarised below:-

Warranty and

Nature of Goods or Services	Timing and Method of Revenue Recognition	<u>Significant</u> Payment Terms	Variable Considerations	Obligation for Returns or Refunds
Sale of Goods	When the goods are delivered and accepted by customers.	Credit period of 60 days from the invoice date.	Not applicable.	Not applicable.
Sale of Completed Properties	When the properties have been delivered to and accepted by the customers.	Credit period of 3 months from the date of sales and purchases agreement.	Not applicable.	Defect liability period of 24 months is given.
Income from Car Park Operation	When customers pay and exit the car park premise.	Cashless parking collections are due from the vendors after 2 to 3 days of the transaction.	Not applicable.	Not applicable.
Sale of Properties Under Construction	When services are rendered using the input method by reference to the property development cost incurred up to the end of the reporting period as a percentage of total estimated costs for complete satisfaction of the contract.	Based on agreed milestones certified by architects. The credit period is 60 days from the date of progress billings.	Not applicable.	Defect liability period of 24 months is given.
Rendering a Services	When services are rendered.	Credit period of 7 days from the invoice date.	A late penalty charge at 8%, calculated annually.	Not applicable.

(c) The information of the revenue from other sources is summarised below:-

Rental Income

Rental income is recognised on a straight-line basis over the lease term.

Dividend Income

Dividend income is recognised when the right to receive dividend payment is established.

NOTES TO THE FINANCIAL STATEMENTS $_{(\text{CONT'D})}$

6. COST OF SALES

	The Group		The Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Cost of inventories sold				
 plywood operations 	14,962,423	25,019,998	-	-
- properties	9,144,613	30,670,130	-	-
Cost of letting properties	7,540	7,698		-
	24,114,576	55,697,826	-	-

7. OTHER INCOME

	The C	Group	The Company	
	2024 RM	2023 RM	2024 RM	2023 RM
Included are the following items:-				
Dividend income from investment securities Gain on disposal of property, plant and equipment Gain on foreign exchange:	419,662 -	371,432 1,861,596	412,730	370,393 -
 realised unrealised Gain on lease modification Rental income Fair value gain on investment 	23,460 13,717,130 - 1,596,703	131,163 9,926,447 2,479 1,026,826	7,508 13,276,719 - 58,750	- 9,913,918 2,479 25,800
securities	7,687,007	-	8,082,849	-

8. NET (IMPAIRMENT LOSSES)/REVERSAL OF IMPAIRMENT LOSSES ON FINANCIAL ASSETS

	The Gi 2024	roup 2023	The Company 2023 2024 20	
	RM	RM	RM	RM
Impairment losses: - other receivables (Note 20(c)) - amount owing to a related party	(22,808)	-	-	-
(Note 20(c))	(1,573,662)	-	-	-
Reversal of impairment losses: - trade receivables (Note 20(b)) - amount due from subsidiaries		13,500	-	-
(Note 20(d))	-	-	12,903,521	-
	(1,596,470)	13,500	12,903,521	-

95

NOTES TO THE FINANCIAL STATEMENTS $_{\rm (CONT^{\prime}D)}$

9. PROFIT/(LOSS) BEFORE TAXATION

	The 2024 RM	Group 2023 RM	The Co 2024 RM	ompany 2023 RM
Profit/(Loss) before taxation is arrived at after charging/(crediting):-				
Auditors' remuneration: - audit fees:				
 statutory audit for the financial year under/(over)provision in the 	170,000	149,000	53,500	44,000
previous financial year - non-audit fees:	11,000	(22,000)	1,000	(15,000)
- auditors of the Company - other auditors	41,000	5,000 6,000	41,000	5,000 6,000
Bad debts written off Depreciation:	400	1,740	11,672	-
 property, plant and equipment (Note 14) investment properties 	2,442,363 379,399	3,420,738 95,949	95,744 -	74,387
Impairment loss on: - investment in subsidiaries (Note 17)	-	-	12,675,708	29,283,300
 property, plant and equipment (Note 14) 	-	4,760,467	-	-
- investment properties (Note 16)	-	315,622	-	-
Interest expense on lease liabilities	554	1,810	-	778
Total interest expenses on financial liabilities that are not at fair value through profit or	02 562	252 157		
loss Interest income on financial assets measured at amortised cost:	92,563	253,157	-	-
 fixed deposits with licensed banks 	(518,548)	(208,883)	(95,816)	(28,263)
- amount owing by a subsidiary - others	(32,979)	(289,065)	(425,340)	(1,026,000)
Interest income on financial assets measured at fair value through profit or loss:				
through profit or loss: - investment securities	(7,870,387)	(4,372,844)	(7,614,352)	(4,372,844)

96

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

9. PROFIT/(LOSS) BEFORE TAXATION (CONT'D)

	The (Group	The Company	
	2024 RM	2023 RM	2024 RM	2023 RM
Profit/(Loss) before taxation is arrived at after charging/(crediting) (Cont'd):-				
Inventories written down	2,027,959	-	-	-
Inventories written off	50,979	344	-	-
Property, plant and equipment				
written off	-	375	-	-
Expenses relating to low value				
assets (Note 14(b))	13,800	-	42,000	-
Expenses relating to low value	2 000	1 000	2 000	1 000
assets (Note 14(b)) Fair value loss on financial	3,600	1,800	3,600	1,800
assets measure at fair value through profit or loss mandatorily:				
- investment securities	-	17,014,923	-	17,014,923
		, ,		, , -

10. EMPLOYEE BENEFITS EXPENSE

	The	Group	The Co	ompany
	2024 RM	2023 RM	2024 RM	2023 RM
Salaries, wages and allowances Contributions to defined	3,792,263	7,225,190	1,422,359	450,509
contribution plan	303,451	507,830	136,292	31,083
	4,095,714	7,733,020	1,558,651	481,592

Included in staff costs of the Group and of the Company are directors' remuneration amounting to RM2,105,582 (2023: RM2,470,795) and RM862,055 (2023: RM348,650) as disclosed in Note 11(a).

11. KEY MANAGEMENT PERSONNEL COMPENSATION

The key management personnel of the Group and of the Company include executive directors and nonexecutive directors of the Company and certain members of senior management of the Group and of the Company.

The key management personnel compensation during the financial year are as follows:-

			Group	The Company		
		2024 RM	2023 RM	2024 RM	2023 RM	
(a)	Directors					
	Directors of the Company Executive:- Salaries and other					
	emoluments Contributions to defined	1,370,209	1,429,864	590,209	135,290	
	contribution plan	70,686	77,842	70,686	16,200	
	Total executive directors' remuneration	1,440,895	1,507,706	660,895	151,490	
	Non-executive:- Fees	288,360	301,460	182,160	182,160	
	Salaries and other emoluments Contributions to defined	72,271	38,959	19,000	15,000	
	contribution plan	-	2,880	-	-	
	Total non-executive directors' remuneration	360,631	343,299	201,160	197,160	
	Total directors' remuneration	1,801,526	1,851,005	862,055	348,650	

NOTES TO THE FINANCIAL STATEMENTS $_{(\text{CONT'D})}$

11. KEY MANAGEMENT PERSONNEL COMPENSATION (CONT'D)

The key management personnel compensation during the financial year are as follows (Cont'd):-

		The G 2024 RM	Group 2023 RM	The Con 2024 RM	1 pany 2023 RM
(a)	Directors (Cont'd)	KIVI	KIVI	NIVI	RIVI
	Directors of the Subsidiaries Executive:- Salaries and other emoluments Contributions to defined	236,897	516,602	-	-
	contribution plan	25,740	61,769	-	-
	Total executive directors' remuneration	262,637	578,371	-	-
	Non-executive:- Fees Salaries and other	36,000	36,000	-	-
	emoluments Contributions to defined	739	739	-	-
	contribution plan	4,680	4,680	-	-
	Total non-executive directors' remuneration	41,419	41,419	-	-
	Total directors' remuneration	304,056	619,790	-	-
(b)	Other Key Management Personnel				
	Salaries and other emoluments Contributions to defined	-	177,873	-	-
	contribution plan	-	21,262	-	-
	Total compensation for other key management personnel	<u> </u>	199,135		-

NOTES TO THE FINANCIAL STATEMENTS

12. INCOME TAX EXPENSE

99

	The G	roup	The Company	
	2024 RM	2023 RM	2024 RM	2023 RM
Current tax expense: - for the financial year - (over)/underprovision in the	141,210	357,023	139,591	250,023
previous financial year	(166,063)	252,350	(167,969)	240,186
	(24,853)	609,373	(28,378)	490,209
Deferred tax expense (Note 28): - relating to originating and recognition of temporary				
differences - overprovision in the	-	(412,775)	-	-
previous financial year	-	(861,940)	-	-
	-	(1,274,715)	-	-
	(24,853)	(665,342)	(28,378)	490,209

NOTES TO THE FINANCIAL STATEMENTS

12. INCOME TAX EXPENSE (CONT'D)

A reconciliation of income tax expense applicable to the loss before taxation at the statutory tax rates to income tax expense at the effective tax rate of the Group and of the Company is as follows:-

	The C	Group	The Company			
	2024 RM	2023 RM	2024 RM	2023 RM		
Profit/(Loss) before taxation	14,276,485	(20,019,153)	41,145,806	(6,744,263)		
Tax at the statutory tax rate of 24% (2023 - 24%)	3,426,356	(4,804,597)	9,874,993	(1,618,623)		
Tax effects of:- Non-deductible expenses Non-taxable gains Deferred tax assets not	1,050,106 (6,039,831)	5,816,642 (3,662,484)	3,971,179 (13,706,581)	11,777,469 (9,908,823)		
recognised during the financial year (Over)/Underprovision of	1,704,579	2,594,687	-	-		
current tax in the previous financial year Overprovision of deferred	(166,063)	252,350	(167,969)	240,186		
taxation in the previous financial year	-	(861,940)	-	-		
	(24,853)	(665,342)	(28,378)	490,209		

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2023: 24%) of the estimated assessable profit for the financial year. The taxation of other jurisdictions is calculated at the rates prevailing in the respective jurisdiction.

12. INCOME TAX EXPENSE (CONT'D)

The temporary differences attributable to the deferred tax assets which are not in the financial statements are as follows:-

	The Group		
	2024	2023	
	RM	RM	
Deferred tax assets:			
- unutilised tax losses	152,376,182	145,333,230	
 unabsorbed capital allowances 	27,597,033	27,099,617	
 unabsorbed reinvestment allowances 	13,946,316	13,946,316	
 unabsorbed investment tax allowances 	47,277,302	47,277,302	
 depreciation in excess of capital allowance 	444,368	824,337	
- property development cost	968,049	1,890,763	
- others	3,843,513	2,978,785	
	246,452,763	239,350,350	

Pursuant to Section 44(5F) of the Act, the tax losses can only be carried forward until the following years of assessment:-

	The Group		
	2024	2023	
	RM	RM	
Unutilised tax losses to be carried forward until:			
- Year of assessment 2028	108,522,487	108,554,728	
- Year of assessment 2029	5,307,875	5,307,875	
- Year of assessment 2030	13,792,214	13,792,214	
- Year of assessment 2031	4,171,470	4,321,239	
- Year of assessment 2032	1,899,382	2,003,826	
- Year of assessment 2033	11,353,348	11,353,348	
- Year of assessment 2034	7,329,406	-	
	152,376,182	145,333,230	

For reinvestment allowances accumulated prior to and up to YA 2019, such reinvestment allowances can only be carried forward until YA 2025, pursuant to the transitional provision provided in the Act. Other allowances may be carried forward indefinitely subject to the conditions imposed by law including the retention of majority shareholders as defined.

NOTES TO THE FINANCIAL STATEMENTS

13. EARNINGS/(LOSS) PER SHARE

The basic earnings/(loss) per share is calculated by dividing the consolidated profit/(loss) attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year after deducting for treasury shares.

	The Group		
	2024	. 2023	
Basic earnings/(loss) per share			
Profit/(Loss) attributable to owners of the Company (RM)	15,196,749	(17,952,080)	
Number of shares in issue as of 31 March Effects through:	164,213,000	164,213,000	
- treasury shares	(2,733,334)	(2,733,334)	
Weighted average number of ordinary shares in issue for basic earnings per share	161,479,666	161,479,666	
Basic earnings/(loss) per ordinary share attributable to owners of the Company (sen)	9	(11)	

The Company has not issued any dilutive potential ordinary shares and hence, the diluted earnings/(loss) per shares is equal to the basic earnings/(loss) per share.

NOTES TO THE FINANCIAL STATEMENTS

14. PROPERTY, PLANT AND EQUIPMENT

The Group	Leasehold land RM	Buildings RM	Plant and machinery RM	Motor vehicles RM	Furniture, fittings and office equipment RM	Other assets RM	Total RM
	0.750.450	47,000,005	474 700 400	4 255 000	6 001 727	7 700 004	0.40, 400, 000
At 1 April 2023 Additions	8,752,450	47,090,885	174,709,103	1,355,000	6,801,737	7,720,034	246,429,209
Written off	-	-	14,800	-	119,198 (5,765)	-	133,998 (5,765)
Whiteh on	-	-	-	-	(5,765)	-	(3,703)
At 31 March 2024	8,752,450	47,090,885	174,723,903	1,355,000	6,915,170	7,720,034	246,557,442
Accumulated depreciation and impairment							
At 1 April 2023	3,835,942	40,717,093	164,658,027	1,354,890	5,442,317	7,717,784	223,726,053
Charge for the year (Note 9)	121,187	482,498	1,669,812	110	166,628	2,128	2,442,363
Written off		-	-	-	(5,765)	-	(5,765)
At 31 March 2024	3,957,129	41,199,591	166,327,839	1,355,000	5,603,180	7,719,912	226,162,651
	-						

14. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	Leasehold land RM	Buildings RM	Plant and machinery RM	Motor vehicles RM	Furniture, fittings and office equipment RM	Other assets RM	Total RM
Analysed as:- Accumulated depreciation Accumulated impairment losses	3,957,129	38,789,519 2,410,072	154,955,851 11,371,988	1,339,996 15,004	5,568,875 34,305	7,441,664 278,248	212,053,034 14,109,617
At 31 March 2024	3,957,129	41,199,591	166,327,839	1,355,000	5,603,180	7,719,912	226,162,651
Net carrying amount At 31 March 2024	4,795,321	5,891,294	8,396,064	-	1,311,990	122	20,394,791

14. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	Leasehold land RM	Buildings RM	Plant and machinery RM	Motor vehicles RM	Furniture, fittings and office equipment RM	Other assets RM	Total RM
Cost							
At 1 April 2022	12,058,662	69,499,013	215,692,658	1,636,680	5,601,237	7,720,034	312,208,284
Additions	-	18,733	1,050	-	1,213,430	-	1,233,213
Disposals	-	-	(40,984,605)	(281,680)	-	-	(41,266,285)
Written off	-	-	-	-	(12,930)	-	(12,930)
Derecognition due to lease modification	-	(79,278)	-	-	-	-	(79,278)
Transfer to investment properties	(3,306,212)	(22,347,583)	-	-	-	-	(25,653,795)
At 31 March 2023	8,752,450	47,090,885	174,709,103	1,355,000	6,801,737	7,720,034	246,429,209
Accumulated depreciation and impairment							
At 1 April 2023	4,490,560	50,157,657	199,782,847	1,615,225	5,379,547	7,463,152	268,888,988
Charge for the year (Note 9)	147,277	858,889	2,314,597	6,339	65,097	28,539	3,420,738
Disposals	-	-	(40,081,703)	(281,678)	-	-	(40,363,381)
Written off	-	-	-	-	(12,555)	-	(12,555)
Impairment (Note 9)	-	1,866,856	2,642,286	15,004	10,228	226,093	4,760,467
Derecognition due to lease modification	-	(69,965)	-	-	-	-	(69,965)
Transfer to investment properties	(801,895)	(12,096,344)	-	-	-	-	(12,898,239)
At 31 March 2023	3,835,942	40,717,093	164,658,027	1,354,890	5,442,317	7,717,784	223,726,053

14. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	Leasehold land RM	Buildings RM	Plant and machinery RM	Motor vehicles RM	Furniture, fittings and office equipment RM	Other assets RM	Total RM
Analysed as:- Accumulated depreciation Accumulated impairment losses	3,835,942 -	38,307,021 2,410,072	153,286,039 11,371,988	1,339,886 15,004	5,408,012 34,305	7,439,536 278,248	209,616,436 14,109,617
At 31 March 2023	3,835,942	40,717,093	164,658,027	1,354,890	5,442,317	7,717,784	223,726,053
Net carrying amount At 31 March 2023	4,916,508	6,373,792	10,051,076	110	1,359,420	2,250	22,703,156

14. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

In the previous financial year, the Group has carried out a review of the recoverable amount of the certain property, plant and equipment. An impairment loss of RM4,760,467, representing the writedown of the certain property, plant and equipment to the recoverable amount was in "Other Expenses" line item of the consolidated statement of profit or loss and other comprehensive income as disclosed in Note 9 to the financial statements. The recoverable amount was based on its fair value less costs to sell.

	Buildings RM	Furniture, fittings and office equipment RM	Total RM
The Company Cost			
At 1 April 2022 Addition Derecognition due to lease modification	2,451,278 - (79,278)	1,005,291 322,733 -	3,456,569 322,733 (79,278)
At 31 March 2023/1 April 2023 Addition	2,372,000	1,328,024 26,152	3,700,024 26,152
At 31 March 2024	2,372,000	1,354,176	3,726,176
Accumulated depreciation			
At 1 April 2022 Charge for the year (Note 9) Derecognition due to lease modification	154,171 69,974 (69,965)	890,900 4,413 -	1,045,071 74,387 (69,965)
At 31 March 2023/1 April 2023 Charge for the year (Note 9)	154,180 47,440	895,313 48,304	1,049,493 95,744
At 31 March 2024	201,620	943,617	1,145,237
Net carrying amount			
At 31 March 2023		400 744	0 050 504
	2,217,820	432,711	2,650,531

14. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(a) Acquisitions of property, plant and equipment

Acquisitions of property, plant and equipment during the financial year were by the following means:-

	The Group		The Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Cash	133,998	1,214,480	26,152	322,733
Lease arrangements	-	18,733	-	-
	133,998	1,233,213	26,152	322,733

(b) Right-of-use assets

The Group	Leasehold land RM	Building RM	Total RM
At 1 April 2022	7,568,102	33,438	7,601,540
Additions	-	18,733	18,733
Depreciation charge for the year	(147,277)	(31,931)	(179,208)
Derecognition due to lease modifications	-	(9,313)	(9,313)
Transfer to investment properties	(2,504,317)	-	(2,504,317)
At 31 March 2023/1 April 2023	4,916,508	10,927	4,927,435
Depreciation charge for the year	(121,187)	(9,367)	(130,554)
At 31 March 2024	4,795,321	1,560	4,796,881

	Building RM
The Company	
At 1 April 2022 Depreciation charge for the year Derecognition due to lease modifications	31,847 (22,534) (9,313)
At 31 March 2023	-

14. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(b) Right-of-use assets (Cont'd)

The Group and the Company have leases for land and buildings used in their operations.

The table below describes the nature of the Group's and the Company's leasing activities by type of right-of-use asset recognised on the statements of financial position:-

The Group	Leasehold land	Buildings
2024 No. of right-of-use assets leased	7	2
The Group		
2023 No. of right-of-use assets leased	7	2
The Company		Building
2023 No. of right-of-use assets leased		1

The expenses relating to payments not included in the measurement of right-of-use assets are as follows:-

	The Group		The Co	mpany
	2024 2023		2024	2023
	RM	RM	RM	RM
Expenses relating to leases of short term	42,000		12.000	
leases (Note 9) Expenses relating to leases of low value	13,800	-	42,000	-
assets (Note 9)	3,600	1,800	3,600	1,800

15. LAND HELD FOR PROPERTY DEVELOPMENT

	The Group		
	2024 RM	2023 RM	
Freehold land			
At 1 April 2023/2022 and 31 March	17,296,968	17,296,968	

Land held for property development represents land on which no significant development work has been undertaken or where development activities are not expected to be completed within the normal operating cycle.

16. INVESTMENT PROPERTIES

	The Group		
	2024 RM	2023 RM	
Cost:- At 1 April 2023 Transfer from property, plant and equipment	25,653,795	25,653,795	
At 31 March	25,653,795	25,653,795	
Accumulated depreciation and impairment:-			
At 1 April 2023 Depreciation during the financial year Transfer from property, plant and equipment Impairment loss for the year	(13,309,810) (379,399) - -	- (95,949) (12,898,239) (315,622)	
At 31 March	(13,689,209)	(13,309,810)	
	11,964,586	12,343,985	
Represented by:- Leasehold land Building	2,149,617 9,814,969	2,180,000 10,163,985	
At 31 March	11,964,586	12,343,985	
Fair value	27,800,000	29,450,000	

16. INVESTMENT PROPERTIES (CONT'D)

(a) The investment properties of the Group are leased to customers under operating leases with rentals payable monthly. The leases contain initial non-cancellable periods of 2.5 (2023: 2.5) years and an option that is exercisable by the customers to extend their leases for an average of 3 (2023: 3) years.

As at the reporting date, the future minimum rentals receivable under the non-cancellable operating leases are as follows:-

	The Group		
	2024	2023	
	RM	RM	
Within 1 year	300,000	300,000	
Between 1 and 2 years	75,000	300,000	
Between 2 and 3 years	-	75,000	
	375,000	675,000	

(b) The fair values of the investment properties are within level 2 of the fair value hierarchy and are arrived at by reference to market evidence of transaction prices for similar properties and are performed by registered valuers having appropriate recognised professional qualification and recent experience in the locations and category of properties being valued. The most significant input into this valuation approach is the price per square foot of comparable properties. Adjustments are then made for differences in location, size, facilities available, market conditions and other factors in order to arrive at a common basis.

17. INVESTMENTS IN SUBSIDIARIES

	The Company		
	2024 RM	2023 RM	
	RIVI	RIVI	
Unquoted shares, at cost			
- Ordinary shares	163,233,547	153,393,649	
- Non-cumulative redeemable preference shares	~~~~~	00 00 / 07/	
("NCRPS")	33,832,672	36,684,271	
- Redeemable preference shares ("RPS")	40,935,900	40,935,900	
	238,002,119	231,013,820	
Accumulated impairment losses	(120,616,792)	(107,941,084)	
	117,385,327	123,072,736	

The movements in the accumulated impairment losses in respect of investment in subsidiaries during the year are shown below:-

	The Company		
	2024 RM	2023 RM	
At 1 April 2023/2022 Addition during the financial year (Note 9)	107,941,084 12,675,708	78,657,784 29,283,300	
At 31 March	120,616,792	107,941,084	

In respect of the NCRPS and RPS, the salient terms and conditions are disclosed in Note 18.

17. INVESTMENTS IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows:-

Name of Subsidiary	Principal Place of Business and Country of Incorporation	Percen Issued Capital Par 2024 %	Share Held by	Principal Activities
Subsidiaries of the Company	,			
Rajang Plywood Sawmill Sdn. Bhd.	Malaysia	100	100	Manufacture and trading of sawn timber, veneer and plywood
Rajang Plywood (Sabah) Sdn. Bhd.	Malaysia	100	100	Manufacture and trading of sawn timber, veneer and plywood
Eksons Biomass Energy Sdn. Bhd.	Malaysia	100	100	Generation and provision of electricity and steam
Chongai Properties Sdn. Bhd.	Malaysia	100	100	Trading and rental of properties
Vibrant Hub Sdn. Bhd. ("Vibrant Hub")	Malaysia	68	68	Investment holding
Uomo Donna (Malaysia) Sdn. Bhd.	Malaysia	100	100	Property development and investment holding
Knit-Whizz Corporation Sdn. Bhd.	Malaysia	100	100	Manufacture and sale of knitwear (ceased operation)

17. INVESTMENTS IN SUBSIDIARIES (CONT'D)

Name of Subsidiary	Principal Place of Business and Country of Incorporation	Percentage of Issued Share Capital Held by Parent 2024 2023 % %		Principal Activities
Subsidiaries of Vibrant Hub				
The Atmosphere Sdn. Bhd. ("The Atmosphere")	Malaysia	100	100	Property development
Oval Rock Sdn. Bhd.*	Malaysia	100	100	Property development and investment holding
Viva Paradise Sdn. Bhd.	Malaysia	100	100	Property development and investment holding
Subsidiary of The Atmosphere				
Russella Teguh Sdn. Bhd.	Malaysia	100	100	Property development and investment holding

Notes:-

* - This subsidiary has been struck off during the financial year.

- (a) During the current financial year, the Company has subscribed 9,030,031 ordinary shares in Knit-Whizz Corporation Sdn. Bhd. ("KWCSB") by way of capitalisation of the amount owing by KWCSB of RM9,030,031.
- (b) During the current financial year, the Company has redeemed 769,507 NCRPS in Vibrant Hub.
- (c) During the financial year, the Company has carried out a review of the recoverable amounts of its investments in certain subsidiaries that had been persistently making losses. A total impairment losses of RM12,675,708 (2023 - RM29,283,300), representing the write-down of the investments to their recoverable amounts, was recognised in "Other Expenses" line item of the statement of profit or loss and other comprehensive income. The recoverable amounts were determined based on fair value less costs of disposal.

These investments in subsidiaries are belonged to the plywood operations and property development.

17. INVESTMENTS IN SUBSIDIARIES (CONT'D)

(d) The non-controlling interests at the end of the reporting period comprise the following:-

	Effec Equity I		The Gr	oup
	2024 %	2023 %	2024 RM	2023 RM
Vibrant Hub Group	32	32	17,888,711	19,742,390

(e) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:-

	Vibrant Hub Group 2024 2 RM	
<u>At 31 March</u> Total assets Total liabilities Net assets	81,555,274 25,552,107 56,003,167	114,652,918 52,846,539 61,806,379
Financial Year Ended 31 March		
Revenue Loss for the financial year/Total comprehensive expenses	11,185,993 (2,803,212)	35,163,594 (4,388,319)
Net cash (for)/from operating activities Net cash for investing activities Net cash for financing activities	(15,380,725) (7,726,984) (2,327,119)	40,106,006 (874,584) (2,750,671)

18. INVESTMENT IN NCRPS AND RPS

(a) Investment in NCRPS of Vibrant Hub

The salient features of the NCRPS acquired by the Company are as follows:-

- (i) The holders of the NCRPS shall be entitled to a non-cumulative preferential dividend at a rate to be determined by the directors of Vibrant Hub from the net profit after tax of Vibrant Hub for the year and in the event a loss is incurred for a particular year or years, then the holder of such NCRPS shall not be entitled to receive any dividend. The net profit after tax of Vibrant Hub is based on current year and not on an accumulated loss or profit basis. The payment of preferential dividend shall rank in priority to any payment of dividend on any other shares or classes of shares. The payment and amount of such dividend shall be non-cumulative and payable at such time, place and in such manner as the directors may determine.
- (ii) If there is a surplus of profits of Vibrant Hub in respect of any year after paying the noncumulative preferential dividend as aforesaid to the close of that year and such dividends as may be declared for such year on the ordinary shares, the holders of the NCRPS shall not be entitled to share in the surplus.
- (iii) In the event of a winding up or on a reduction of capital involving a return of capital of Vibrant Hub, the holders of the NCRPS shall rank in priority to all the others shares or classes of shares in Vibrant Hub for the payment of capital on the NCRPS and any preferential dividend declared yet remain unpaid and thereafter the holders of the NCRPS shall not be entitled to any further or other participation in the profits or assets of Vibrant Hub.
- (iv) Vibrant Hub may create and issue further preference shares ranking in all respects pari passu with, but not in priority to the NCRPS.
- (v) Holders of the NCRPS shall have the same rights as ordinary shareholders as regards to receiving notices, reports and audited financial statements and attending general meetings of Vibrant Hub provided always that holders of the NCRPS shall not have the right to vote or to move or second any resolution at any general meeting of Vibrant Hub except on each of the following circumstances:-
 - when the dividend or part of the dividend on the share is in arrears for more than six months;
 - on a proposal to reduce Vibrant Hub's share capital;
 - on a proposal for the disposal of the whole of Vibrant Hub's property, business and undertaking;
 - on a proposal that directly or indirectly varies of affects rights, privileges or conditions attached to the NCRPS, or the exercise of any of those rights, privileges or conditions;
 - on a proposal to wind up Vibrant Hub; and
 - during the winding up of Vibrant Hub.

In any such case a holder shall have one (1) vote for each NCRPS held.

18. INVESTMENT IN NCRPS AND RPS (CONT'D)

(a) Investment in NCRPS of Vibrant Hub (Cont'd)

The salient features of the NCRPS acquired by the Company are as follows (Cont'd):-

- (vi) The NCRPS shall be redeemed in the following manner and terms:-
 - Vibrant Hub may at any time from the date of issue of the NCRPS, apply any profits or monies which may be lawfully applied or out of the proceeds of a fresh issue of shares made for the purpose of the redemption of NCRPS at par. For this purpose, Vibrant Hub shall give not less than seven (7) days' notice in writing to the holders of NCRPS of its intention to redeem such shares.
 - In the event of Vibrant Hub determining to redeem a part only of the NCRPS, the same shall be redeemed in proportion to the shareholdings held by the existing holders of the NCRPS.
 - Each such holder shall be bound to surrender to Vibrant Hub the certificate for his NCRPS to be redeemed and Vibrant Hub shall pay him the amount payable in respect of such redemption and where such certificate comprises any NCRPS which have not been drawn for redemption, Vibrant Hub shall issue to the holder thereof a fresh certificate thereof.
- (b) Investment in RPS of Uomo Donna (Malaysia) Sdn. Bhd. ("Uomo Donna")

The salient features of the RPS acquired by the Company are as follows:-

- (i) In the event of the winding up/liquidation or on a reduction of capital involving a return of capital of Uomo Donna, the holders of RPS shall rank in priority to all the others shares or classes of shares of Uomo Donna for the payment of capital on the RPS.
- (ii) Uomo Donna may create and issue further preference shares ranking in all respects pari passu with, but not in priority to the RPS.

18. INVESTMENT IN NCRPS AND RPS (CONT'D)

(b) Investment in RPS of Uomo Donna (Malaysia) Sdn. Bhd. ("Uomo Donna") (Cont'd)

The salient features of the RPS acquired by the Company are as follows (Cont'd):-

- (iii) Holders of the RPS shall have the same rights as ordinary shareholders as regards to receiving notices, reports and audited financial statements and attending general meetings of Uomo Donna provided always that the registered holders of the RPS shall not entitled to vote at any general meeting of Uomo Donna except on each of the following circumstances:-
 - on a proposal to reduce the capital of Uomo Donna;
 - on a proposal to dispose of the whole of Uomo Donna's property, business and undertaking;
 - on a proposal to wind up Uomo Donna;
 - during the winding up of Uomo Donna; and
 - when the dividend or part of the dividend on the RPS is in arrears for more than six months after it has been declared, if applicable.

The registered holder of the RPS shall be entitled to vote at any class of meeting of the registered holders of the RPS concerning any proposal by Uomo Donna to vary or abrogate the rights of the registered holder of the RPS.

Every registered holder of the RPS who is present in person at such class meeting will have one vote on a show of hands and on a poll, every registered holder of the RPS who is present in person or by proxy will have one vote for every RPS of which it/he/she is the registered holder.

- (iv) The RPS shall be redeemed in the following manner and terms:-
 - Uomo Donna may at any time from the date of issue of the RPS, apply any profits or monies which may be lawfully applied (subject to solvency statement) or out of the proceeds of a fresh issue of shares made for the purpose of the redemption of RPS at price to be determined by the Board. For this purpose, Uomo Donna shall give not less than seven (7) days' notice in writing to the holders of NCRPS of its intention to redeem such shares.
 - In the event of Uomo Donna determining to redeem a part only of the RPS, the same shall be redeemed in proportion to the shareholdings held by the existing holders of the RPS.
 - Each such holder shall sign a letter of redemption for his RPS to be redeemed and Uomo Donna shall pay him the amount payable in respect of such redemption and where such letter of redemption comprises any RPS which have not been drawn for redemption, Uomo Donna shall issue to the holder thereof an extract of his register of member thereof.

19. GOODWILL

	The Group		
	2024 RM	2023 RM	
Cost Accumulated impairment losses	26,824,257 (26,824,257)	26,824,257 (26,824,257)	

Property development division:-

The recoverable amount of goodwill of the property development division cash generating-unit was determined based on fair value less costs-to-sell.

20. TRADE AND OTHER RECEIVABLES

	The Group		The Company	
	2024 RM	2023 RM	2024 RM	2023 RM
Non-current:- Trade receivables:-				
Third parties	824,492	970,944	-	-
Current:- Trade receivables:-				
Third parties	8,483,129	14,062,103	-	-
Allowance for impairment losses	(12,455)	(12,455)		-
	8,470,674	14,049,648	-	-

20. TRADE AND OTHER RECEIVABLES (CONT'D)

	The Group		The Company	
	2024	2023	2024	2023
Current:-	RM	RM	RM	RM
Other receivables:-				
Amount due from subsidiaries Third parties Refundable deposits	- 2,379,751 142,207	- 2,244,207 405,950	5,222,960 23,796 22,848	38,008,521 26,881 14,448
Allowance for impairment losses	2,521,958 (1,953,654)	2,650,157 (376,784)	5,269,604 (649,314)	38,049,850 (13,552,835)
	568,304	2,273,373	4,620,290	24,497,015
	9,038,978	16,323,021	4,620,290	24,497,015
Total trade and other receivables	9,863,470	17,293,965	4,620,290	24,497,015

(a) Credit risk

The Group's trading terms with its customers are mainly on credit. The credit period is generally between 14 to 60 days (2023: 14 to 60 days). Other credit terms are assessed and approved on a case-by-case basis.

(b) Trade receivables

Included in trade receivables are retention sums withheld by lawyers upon delivery of vacant possession to the property buyers. These monies will be released by the lawyers in 2 stages, the first release will be at the expiry of 8 months and the second release will be at the expiry of 24 months from the date of vacant possession.

The movement in the allowance for impairment losses in respect of trade receivables during the year are shown below:-

	The Group	
	2024 RM	2023 RM
At 1 April 2023/2022 Reversal during the year (Note 8)	12,455 -	25,955 (13,500)
At 31 March	12,455	12,455

20. TRADE AND OTHER RECEIVABLES (CONT'D)

(c) Other receivables

The movements in the allowance for impairment losses in respect of other receivables during the year are shown below:-

	The Group		
	2024 RM	2023 RM	
At 1 April 2023/2022 Charge for the year (Note 8) Written off during the year	376,784 1,596,470 (19,600)	376,784 - -	
At 31 March	1,953,654	376,784	

(d) Amount due from subsidiaries

In the previous financial year, apart from an amount of RM19 million owing by a subsidiary which earns interest at the rate of 5.40% per annum, the other amounts due from subsidiaries are unsecured, interest free and are repayable upon demand.

The movements in the allowance for impairment losses in respect of amount due from subsidiaries during the year are shown below:-

	The Company	
	2024 RM	2023 RM
At 1 April 2023/2022 Reversal of allowance on amount due from subsidiaries	13,552,835	13,552,835
(Note 8)	(12,903,521)	-
At 31 March	649,314	13,552,835

21. INVENTORIES

	The Group	
	2024 RM	2023 RM
Property division		
Unsold properties at cost Unsold properties at net realisable value	27,082,060 25,513,442	34,845,977 25,513,442
	52,595,502	60,359,419
Plywood operations and trading division		
At cost:- Trading and finished goods Raw materials Consumable stores	17,065,336 59,856 4,235,415 21,360,607 73,956,109	32,115,976 59,856 4,385,965 36,561,797 96,921,216
Recognised in profit or loss:- Inventories recognised as cost of sales Amount written down to net realisable value Amount written off	24,656,451 2,027,959 50,979	55,561,604 - 344

In the previous financial year, included in unsold properties are twenty-one (21) units of shop lots (from the project known as "The Atmosphere" located along Jalan Putra Permai, within Bandar Putra Permai, Seri Kembangan) erected on a piece of land held under H.S.(D) 251945 for Lot PT 78698 in Mukim and District of Petaling, State of Selangor, which are pledged as security for bank overdraft and term loan facilities of a subsidiary (Note 27).

22. OTHER CURRENT ASSETS

	The Group		The Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Prepaid operating				
expenses	245,225	198,470	31,161	28,925

(a) Contract assets

	The Group 2023 RM
At 1 April 2022 Revenue recognised during the year Progress billings during the year	21,901,342 33,693,594 (55,594,936)
At 31 March	-

Contract assets relate to sale of properties under construction that are initially recognised for revenue earned from construction as receipt of consideration is conditional on certain successful percentage of construction. Upon completion of these percentages, the amount recognised as contract assets are reclassified to trade receivables.

(b) Incremental costs of obtaining contracts

In the previous financial year, the incremental costs of obtaining contracts primarily comprised commission paid to introducers as a result of obtaining construction contracts. The costs were amortised over the period when the related revenue was recognised. The amount amortised and recorded in profit or loss amounted to RM1,989,989.

(c) Costs to fulfil a contract

In the previous financial year, the costs to fulfil a contract represented cost incurred in construction of Affiniti Residences project that were used to fulfil the contract in future. The costs were amortised on a straight-line method over the term of the specific contract it relates to, consistent with the pattern of recognition of the associated revenue. The amount amortised and recorded in profit or loss amounted to RM15,612,287.

23. INVESTMENT SECURITIES

	The Group		The Company	
	2024	2023	2024	2023
	RM	RM	RM	RM
Financial assets at fair value through profit or loss				
Other funds, at fair value Unit trust funds, at fair	229,115,983	191,787,177	229,115,983	191,787,177
value	31,288,330	47,381	23,567,539	-
	260,404,313	191,834,558	252,683,522	191,787,177

The other funds represents the Group's and Company's investments in funds managed by international investment banks outside Malaysia.

The unit trust funds represents investments in highly liquid money market instruments and deposits with financial institutions in Malaysia which are redeemable ranging from 1 to 7 days notice at known amounts of cash, and are subject to an insignificant risk of changes in value.

24. CASH AND CASH EQUIVALENTS

For the purpose of the statements of cash flows, cash and cash equivalents comprise the following at the reporting date:-

	The Group		The Cor	mpany
	2024	2023	2024	2023
	RM	RM	RM	RM
Fixed deposits with licensed				
banks	13,063,554	10,824,439	2,056,968	1,107,009
Cash and bank balances	10,276,275	37,585,770	98,502	61,615
Unit trust funds, at fair value	31,288,330	47,381	23,567,539	-
Bank overdraft (Note 27)	-	(529,761)	-	-
	54,628,159	47,927,829	25,723,009	1,168,624
Less: Fixed deposit pledged for bank guarantees	(380,000)	(380,000)	-	-
	54,248,159	47,547,829	25,723,009	1,168,624
-				

24. CASH AND CASH EQUIVALENTS (CONT'D)

Cash at banks earn interest at floating rates based on daily bank deposit rates.

The average interest rates of fixed deposits of the Group and of the Company at reporting date are 2.30% to 3.55% per annum (2023: 2.30% to 3.30% per annum) and 2.35% to 2.60% per annum (2023: 2.65% to 2.85% per annum), respectively.

The maturities of deposits of the Group and of the Company at reporting date range from 8 to 365 days (2023: 30 to 90 days) and 31 days (2023: 31 days), respectively.

Included in the cash and bank balances of the Group is an amount of RM5,937,905 (2023: RM30,467,050) held pursuant to Section 7A of the Housing Development (Control and Licensing) Act 1966, as amended by the Housing Developers (Housing Development Account) (Amendment) Regulation, 2002. The amount is held at call with bank and is available only to the subsidiary involved in the property development activities.

Included in the fixed deposits with licensed banks of the Group at the end of the reporting period was an amount of RM380,000 (2023: RM380,000) which has been pledged for security to a third party.

25. SHARE CAPITAL

	The Group/The Company				
	Number o	f Shares	<amo< th=""><th>ount></th></amo<>	ount>	
	Ordinary shares		Ordinary shares		
	(Issued and fully paid)	Treasury shares	(Issued and fully paid)	Treasury shares	
At 1 April 2023/2022/ 31 March 2024/2023	164,213,000	(2,733,334)	131,370,400	(3,355,903)	

Ordinary shares

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company, and are entitled to one vote per ordinary share at meetings of the Company. The ordinary shares have no par value.

Treasury shares

The Company held a total of 2,733,334 (2023: 2,733,334) ordinary shares as treasury shares out of its total issued and paid-up share capital of 164,213,000 ordinary shares. Such treasury shares are recorded at a carrying amount of RM3,355,903 (2023: RM3,355,903).

Treasury shares have no rights to voting, dividends and participation in any other distribution. Treasury shares shall not be taken into account in calculating the number or percentage of shares or of a class of shares in the Company for any purposes including substantial shareholding, take-overs, notices, the requisition of meeting, the quorum for a meeting and the result of a vote on a resolution at a meeting.

NOTES TO THE FINANCIAL STATEMENTS $_{(\text{CONT'D})}$

26. LEASE LIABILITIES

	The Group		The Comp	bany
	2024	2023	2024	2023
	RM	RM	RM	RM
At 1 April 2023/1 April 2022	11,287	36,528	-	34,842
Additions Interest expenses recognised	-	18,733	-	-
in profit or loss	554	1,810	-	778
Repayment of principal Repayment of interest	(9,610)	(32,182)	-	(23,050)
expense Derecognition due to lease	(554)	(1,810)	-	(778)
modification	-	(11,792)		(11,792)
At 31 March	1,677	11,287		-
Analysed by:-				
Current liabilities	1,677	9,610	-	-
Non-current liabilities	-	1,677		-
	1,677	11,287	-	-

27. LOAN AND BORROWINGS

Current	Maturity	The Group 2023 RM
Secured:- Bank overdraft (Note 24)	On demand	529,761
Term loan: - RM loan at BLR + 1.5%	2024	575,642
		1,105,403
Non-current		
Secured:- Term Ioan: - RM Ioan at BLR + 1.5%	2025 - 2026	1,577,180
Total loan and borrowings		2,682,583
The remaining maturity of the loan and borrowings are a	s follows:-	
		The Group 2023 RM
On demand or within one year More than one year and less than five years		1,105,403 1,577,180
		2,682,583

Bank overdraft

In the previous financial year, bank overdrafts of subsidiaries bear interest rate at 7.70% per annum and are secured by a corporate guarantee from the Company and twenty-one (21) units of shops from the project known as "The Atmosphere" located along Jalan Putra Permai, within Bandar Putra Permai, Seri Kembangan, erected on land held under H.S.(D) 251945 for Lot PT 78698 in the Mukim and District of Petaling, State of Selangor, as disclosed in Note 21.

Term loan

BLR + 1.5%

In the previous financial year, term loan of a subsidiary bears interest rate at 7.97% per annum and is secured by a corporate guarantee from the Company and a third party first legal charge over twenty-one (21) units of shops from the project known as "The Atmosphere" located along Jalan Putra Permai, within Bandar Putra Permai, Seri Kembangan, erected on land held under H.S.(D) 251945 for Lot PT 78698 in the Mukim and District of Petaling, State of Selangor, as disclosed in Note 21 to the financial statements. The term loan is to be repaid over 120 months from 5 February 2016.

28. DEFERRED TAX LIABILITIES

	The Gr	The Group		
	2024 RM	2023 RM		
At 1 April 2023/2022 Recognised in profit or loss (Note 12)	5,920,974	7,195,689 (1,274,715)		
As at 31 March	5,920,974	5,920,974		

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:-

Deferred tax liabilities of the Group:-

	Property, plant and equipment RM	Inventories RM	Total RM
At 1 April 2023 Recognised in profit or loss	2,923	5,918,051 -	5,920,974
At 31 March 2024	2,923	5,918,051	5,920,974
At 1 April 2022 Recognised in profit or loss	1,112,325 (1,109,402)	6,190,734 (272,683)	7,303,059 (1,382,085)
At 31 March 2023	2,923	5,918,051	5,920,974

Deferred tax assets of the Group:-

	Unutilised tax losses RM	Unabsorbed capital allowance RM	Others RM	Total RM
At 1 April 2022 Recognised in profit or loss	(61,000) 61,000	(46,315) 46,315	(55) 55	(107,370) 107,370
At 31 March 2023	-	-	-	-

29. TRADE AND OTHER PAYABLES

	The Group		The Co	ompany
	2024 RM	2023 RM	2024 RM	2023 RM
Trade payables:- Third parties	1,455,311	1,529,655	-	-
Other payables:- Sundry payables Refundable deposits Provision for accrued annual leave Amount due to subsidiaries	384,029 796,842 8,906	1,366,103 1,244,273 16,132 -	- 26,400 - 28,728,230	- - 33,647,568
	1,189,777	2,626,508	28,754,630	33,647,568
Total trade and other payables	2,645,088	4,156,163	28,754,630	33,647,568

(a) Trade payables

These amounts are non-interest bearing. The normal credit terms granted to the Group range from 30 to 90 days (2023: 30 to 90 days).

Included in trade payables of the Group at the end of the reporting period is an amount of RM1,402,532 (2023: RM1,402,532) being project retention sums to be settled in accordance with the term of the respective contracts.

(b) Sundry payables

These amounts are non-interest bearing. Sundry payables are normally settled on an average term of six months (2023: average term of six months).

(c) Amount due to subsidiaries

The amount due to subsidiaries is unsecured, interest-free and is repayable on demand. The amount due is to be settled by cash.

30. OTHER CURRENT LIABILITIES

	The Group		The Company	
	2024 2023		2024	2023
	RM	RM	RM	RM
Accrued operating expenses	17,071,971	15,993,183	286,646	102,132

31. CASH FLOW INFORMATION

The reconciliations of liabilities arising from financing activities are as follows:-

The Group	Term Loan RM	Lease Liabilities RM	Total RM
2024			
At 1 April 2023	2,152,822	11,287	2,164,109
<u>Changes in Financing Cash Flows</u> Repayment of principal Repayment of interests	(2,152,822) (83,476)	(9,610) (554)	(2,162,432) (84,030)
	(2,236,298)	(10,164)	(2,246,462)
Other Changes			
Interest expense recognised in profit and loss	83,476	554	84,030
At 31 March 2024	-	1,677	1,677

NOTES TO THE FINANCIAL STATEMENTS $_{(\text{CONT'D})}$

31. CASH FLOW INFORMATION (CONT'D)

The reconciliations of liabilities arising from financing activities are as follows (Cont'd):-

The Group	Bridging Loan RM	Term Loan RM	Lease Liabilities RM	Total RM
2023				
At 1 April 2022	2,051,132	2,682,185	36,528	4,769,845
<u>Changes in Financing Cash Flows</u> Repayment of principal Repayment of interests	(2,051,132) (3,431) (2,054,563)	(529,363) (166,745) (696,108)	(32,182) (1,810) (33,992)	(2,612,677) (171,986) (2,784,663)
Other Changes				
Acquisition of new lease Derecognition due to lease modification Interest expense recognised in profit and loss	- - 3,431	- - 166,745	18,733 (11,792) 1,810	18,733 (11,792) 171,986
	3,431	166,745	8,751	178,927
At 31 March 2023	-	2,152,822	11,287	2,164,109

31. CASH FLOW INFORMATION (CONT'D)

The reconciliations of liabilities arising from financing activities are as follows (Cont'd):-

The Company	2023 Lease Liabilities RM
At 1 April 2022	34,842
<u>Changes in Financing Cash Flows</u> Repayment of principal Repayment of interests	(23,050) (778)
	(23,828)
<u>Other Changes</u> Derecognition due to lease modification Interest expense recognised in profit and loss	(11,792) 778
	(11,014)
At 31 March	-

32. RELATED PARTY DISCLOSURES

(a) Subsidiaries

The subsidiaries are disclosed in Note 17 to the financial statements.

32. RELATED PARTY DISCLOSURES (CONT'D)

(b) Related Party Transactions and Balances

Other than those disclosed elsewhere in the financial statements, the Group and the Company also carried out the following transactions with the related parties during the financial year:-

	The G	roup	The Company		
	2024 RM	2023 RM	2024 RM	2023 RM	
Subsidiaries: - interest income - dividend income	-	-	425,340 14,900,000	1,026,000 27,000,000	
Related parties: - management fee expense paid to: Tempo Properties					
Sdn. Bhd.*	142,817	589,116	-	-	
 Management fee income from: Topaz Blue Sdn. Bhd.* Rental of premises paid to: Quantum Heritage Sdn. Bhd. 	(3,300)	(380,971)	-	-	
**	-	23,828	-	-	

* The directors of Tempo Properties Sdn. Bhd. and Topaz Blue Sdn. Bhd., namely Choong Soo Onn and Tan Meng Seng are directors of Vibrant Hub Sdn. Bhd. and its subsidiaries.

** The directors of Quantum Heritage Sdn. Bhd. include Tay Hua Sin and Choong Soo Onn.

The outstanding balances of the related parties together with their terms and conditions are disclosed in the respective notes to the financial statements.

33. OPERATING SEGMENTS

Operating segments are prepared in a manner consistent with the internal reporting provided to the Group Managing Director as its chief operating decision maker in order to allocate resources to segments and to assess their performance. For management purposes, the Group is organised into business units based on their products and services provided.

The Group is organised into 3 main reportable segments as follows:-

- (i) Plywood operations manufacturing and sale of sawn timber, veneer and plywood and generation and supply of power and steam;
- (ii) Property and investment holdings rental of properties, investment holding and provision of management services; and
- (iii) Property development the development of commercial and residential properties.

The Group Managing Director (the chief operating decision maker) review internal management report at least on a quarterly basis. The accounting policies of the reportable segments are the same as the Group's accounting policies.

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items mainly comprise corporate assets and expenses.

Segment capital expenditure is the total cost incurred during the period to acquire segment assets that are expected to be used for more than one period.

Income taxes were managed on a group basis and were not allocated to operating segments.

Assets, liabilities, and expenses which were common and cannot be meaningfully allocated to the operating segments were presented under Notes 33.1(a) and 33.1(b). Unallocated items comprise mainly current tax assets, current tax liabilities, deferred tax assets and deferred tax liabilities.

Transactions between reportable segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation.

33. OPERATING SEGMENTS (CONT'D)

33.1 BUSINESS SEGMENTS

2024	Plywood Operations RM	Property and Investment Holdings RM	Property Development RM	Total Segments RM	Consolidation Adjustments RM	The Group RM
Revenue External sales Inter-segment sales	13,241,738 -	41,400 17,900,000	11,185,993 -	24,469,131 17,900,000	- (17,900,000)	24,469,131
Total revenue	13,241,738	17,941,400	11,185,993	42,369,131	(17,900,000)	24,469,131

33. OPERATING SEGMENTS (CONT'D)

	Plywood Operations	Property and Investment Holdings	Property Development	Total Segments	Consolidation Adjustments	Note	The Group
	RM	RM	RM	RM	RM	Note	RM
2024							
Results							
Segment loss	(4,568,700)	(28,443,702)	(950,347)	(33,962,749)	25,003,870		(8,958,879)
Bad debt written off	(400)	(11,672)	-	(12,072)	11,672		(400)
Depreciation	(2,556,858)	(95,744)	(169,160)	(2,821,762)	-		(2,821,762)
Unrealised gain on foreign exchange	19,134	13,696,842	1,154	13,717,130	-		13,717,130
Fair value gain on investment							
securities	-	7,662,726	24,281	7,687,007	-		7,687,007
Impairment loss on trade and other							
receivables	-	-	(1,596,470)	(1,596,470)	-		(1,596,470)
Inventory written down	(2,027,959)	-	_	(2,027,959)	-		(2,027,959)
Inventory written off	(50,979)	-	-	(50,979)	-		(50,979)
Interest income	431,928	8,227,114	279,032	8,938,074	(516,160)		8,421,914
			,		,		
Interest expense	(554)	(92,562)	(516,161)	(609,277)	516,160		(93,117)
Consolidated profit before taxation							14,276,485
Income tax expense							24,853
Consolidated profit after taxation							14,301,338

33. OPERATING SEGMENTS (CONT'D)

2024	Plywood Operations RM	Property and Investment Holdings RM	Property Development RM	Total Segments RM	Consolidation Adjustments RM	Note	The Group RM
Assets Additions to non-current assets Segment assets	23,060 87,168,023	26,152 394,268,439	84,786 146,024,408	133,998 627,460,870	- (209,137,744)	(a)	133,998 418,323,126
Liabilities Segment liabilities	15,564,671	17,109,784	57,131,567	89,806,022	(63,936,389)	(b)	25,869,633

NOTES TO THE FINANCIAL STATEMENTS $_{(\text{CONT'D})}$

33. OPERATING SEGMENTS (CONT'D)

2023	Plywood Operations RM	Property and Investment Holdings RM	Property Development RM	Total Segments RM	Consolidation Adjustments RM	The Group RM
Revenue External sales Inter-segment sales	22,129,296 526,000	8,000 27,000,000	35,163,594 -	57,300,890 27,526,000	- (27,526,000)	57,300,890 -
Total revenue	22,655,296	27,008,000	35,163,594	84,826,890	(27,526,000)	57,300,890

33. **OPERATING SEGMENTS (CONT'D)**

33.1 BUSINESS SEGMENTS (CONT'D)

2023	Plywood Operations RM	Property and Investment Holdings RM	Property Development RM	Total Segments RM	Consolidation Adjustments RM	Note	The Group RM
Results							
Segment loss	(4,609,584)	(5,147,867)	(3,352,212)	(13,109,663)	2,283,300		(10,826,363)
Depreciation	(3,337,808)	(3,147,887)	(3,352,212) (101,291)	(3,516,687)	2,203,300		(3,516,687)
Gain on disposal of property, plant	(0,007,000)	(11,500)	(101,201)	(0,010,007)			(0,010,007)
and equipment	1,861,596	-	-	1,861,596	-		1,861,596
Unrealised foreign exchange gain	12,529	9,913,918	-	9,926,447	-		9,926,447
Reversal of impairment loss on trade	,	, ,					, ,
receivables	-	13,500	-	13,500	-		13,500
Bad debts written off	-	(1,740)	-	(1,740)	-		(1,740)
Impairment loss on property, plant							
and equipment	(4,760,467)	-	-	(4,760,467)	-		(4,760,467)
Impairment loss on investment	(0.4 = 0.00)						(0.1 = 0.00)
property	(315,622)	-	-	(315,622)	-		(315,622)
Inventory written off	(344)	-	-	(344)	-		(344)
Property, plant and equipment written off	(375)			(375)			(375)
Fair value loss on investment	(373)	-	-	(373)	-		(375)
securities	-	(17,014,923)	-	(17,014,923)	-		(17,014,923)
Interest income	284,416	5,665,928	279,769	6,230,113	(1,359,321)		4,870,792
Interest expense	(1,032)	(224,858)	(1,388,398)	(1,614,288)	1,359,321		(254,967)
	(1,002)	(== 1,000)	(1,000,000)	(1,011,200)	.,000,021		()
Consolidated loss before taxation Income tax expense							(20,019,153) 665,342

Consolidated loss after taxation

(19,353,811)

33. OPERATING SEGMENTS (CONT'D)

2023	Plywood Operations RM	Property and Investment Holdings RM	Property Development RM	Total Segments RM	Consolidation Adjustments RM	Note	The Group RM
Assets Additions to non-current assets Segment assets	35,896 109,446,229	322,733 412,061,355	874,584 169,758,126	1,233,213 691,265,710	- (282,878,824)	(a)	1,233,213 408,386,886
Liabilities Segment liabilities	4,753,685	48,694,514	66,822,810	120,271,009	(90,994,546)	(b)	29,276,463

33. OPERATING SEGMENTS (CONT'D)

33.1 BUSINESS SEGMENTS (CONT'D)

(a) The following items are deducted from segment assets to arrive at total assets reported in the consolidated statement of financial position:-

	The G	The Group		
	2024 RM	2023 RM		
Inter-segment balances Current tax assets	(209,995,570) 857,826	(284,263,183) 1,384,359		
	(209,137,744)	(282,878,824)		

(b) The following items are deducted from segment liabilities to arrive at total liabilities reported in the consolidated statement of financial position:-

	The G	The Group		
	2024 RM	2023 RM		
Inter-segment balances Deferred tax liabilities Current tax liabilities	(70,087,286) 5,920,974 229,923	(97,427,793) 5,920,974 512,273		
	(63,936,389)	(90,994,546)		

33. OPERATING SEGMENTS (CONT'D)

33.2 GEOGRAPHICAL INFORMATION

Revenue is based on the country in which the customers are located.

	Revenue		
	2024	2023	
	RM	RM	
The Group			
Malaysia	13,377,939	44,591,814	
United States of America	-	10,207,471	
Mexico	-	2,501,605	
Middle East	11,091,192	-	
	24,469,131	57,300,890	

The information by geographical segment for non-current assets is not presented as the noncurrent assets relating to the countries other than Malaysia is immaterial to the Group.

33.3 MAJOR CUSTOMERS

The following are major customers with revenue equal to or more than 10% of the Group total revenue:-

	Segment	Reven	ue
		2024 RM	2023 RM
Customer A	Plywood operations	-	12,709,076
Customer B	Plywood operations	4,671,222	-
Customer C	Plywood operations	6,419,975	-

34. FINANCIAL INSTRUMENTS

The activities of the Group and of the Company are exposed to a variety of market risk (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group and of the Company.

34.1 FINANCIAL RISK MANAGEMENT POLICIES

The policies in respect of the major areas of treasury activity are as follows:-

(a) Market Risk

(i) Foreign Currency Risk

The Group and the Company are exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of entities within the Group. The currencies giving rise to this risk is primarily United States Dollar ("USD"). Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level.

The exposure to foreign currency risk (a currency which is other than the functional currency of the entities within the Group) based on the carrying amounts of the financial instruments at the end of the reporting period is summarised below:-

Foreign Currency Exposure

	The Group			
	2024	2023		
	RM	RM		
USD				
Financial Assets				
Investment securities	229,115,983	191,787,177		
Cash and bank balances	23,487	23,266		
Net financial assets/current exposure	229,139,470	191,810,443		

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

	The Company	
	2024	2023
	RM	RM
USD		
Financial Assets		
Investment securities	229,115,983	191,787,177
Cash and bank balances	319	319
Net financial assets/current exposure	229,116,302	191,787,496

The following table details the sensitivity analysis to a reasonably possible change in the foreign currencies at the end of the reporting period, with all other variables held constant:-

Effects on Profit After Taxation	The C 2024 RM	Group 2023 RM
USD/RM - strengthened by 10% - weakened by 10%	22,914,000 (22,914,000)	19,181,000 (19,181,000)
Effects on Profit After Taxation	The Co 2024 RM	ompany 2023 RM
USD/RM - strengthened by 10% - weakened by 10%	22,912,000 (22,912,000)	19,179,000 (19,179,000)

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. In the previous financial year, the exposure to interest rate risk arises mainly from long-term borrowings with variable rates. The Group and the Company adopt a policy of obtaining the most favourable interest rates available and by maintaining a balanced portfolio mix of fixed and floating rate borrowings.

The fixed rate debt instruments of the Group and of the Company are not subject to interest rate risk since neither carrying amounts nor the future cash flows will fluctuate because of a change in market interest rates.

In the previous financial year, the exposure to the interest rate risk based on the carrying amounts of the financial instruments at the end of the reporting period is disclosed in Note 27 to the financial statements.

Interest Rate Risk Sensitivity Analysis

Any reasonably possible change in the interest rates of floating rate term loans at the end of the reporting period does not have a material impact on the profit after taxation and equity of the Group and hence, no sensitivity analysis is presented.

The Company does not have any floating rate borrowings and hence, no sensitivity analysis is presented.

(iii) Equity Price Risk

The exposure to equity price risk arises mainly from changes in quoted investment prices of the Group and the Company. The Group and the Company manage their exposure to equity price risk by maintaining a portfolio of equities with different risk profiles.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(iii) Equity Price Risk (Cont'd)

Equity Price Risk Sensitivity Analysis

The following table details the sensitivity analysis to a reasonably possible change in the prices of the quoted investment at the end of the reporting period, with all other variables held constant:-

	The G	Group
	2024	2023
	RM	RM
Effects on Profit/(Loss) After Taxatic	on	
Increase of 10%	26,040,000	19,183,000
Decrease of 10%	(26,040,000)	(19,183,000)
	The Co	mpany
	The Co 2024	mpany 2023
Effects on Profit/(Loss) After Taxatic	2024 RM	2023
Effects on Profit/(Loss) After Taxatic	2024 RM	2023

(b) Credit Risk

The exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group and the Company manage their exposures to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including quoted investment and cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

Also, the Company's exposure to credit risk includes loans and advances to subsidiaries, and corporate guarantee given to financial institutions for credit facilities granted to certain subsidiaries. The Company monitors the ability of the subsidiaries to serve their loan on an individual basis.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(i) Credit Risk Concentration Profile

The Group and the Company do not have any major concentration of credit risk related to any individual customer or counterparty.

(ii) Maximum Exposure to Credit Risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position of the Group and of the Company after deducting any allowance for impairment losses (where applicable).

(iii) Assessment of Impairment Losses

The Group and the Company have an informal credit policy in place and the exposure to credit risk is monitored on an on-going basis through periodic review of the ageing of the receivables. The Group and the Company closely monitor the receivables' financial strength to reduce the risk of loss.

At each reporting date, the Group and the Company evaluate whether any of the financial assets at amortised cost are credit impaired.

The gross carrying amounts of financial assets are written off against the associated impairment, if any, when there is no reasonable expectation of recovery despite the fact that they are still subject to enforcement activities.

A financial asset is credit impaired when any of following events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred:-

- Significant financial difficult of the receivable;
- A breach of contract, such as a default or past due event;
- Restructuring of a debt in relation to the receivable's financial difficulty;
- It is becoming probable that the receivable will enter bankruptcy or other financial reorganisation.

The Group and the Company consider a receivable to be in default when the receivable is unlikely to repay its debt to the Group and the Company in full or is more than 120 days past due.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Trade Receivables

The Group applies the simplified approach to measure expected credit losses which uses a lifetime expected credit loss allowance for all trade receivables.

Inputs, Assumptions and Techniques used for Estimating Impairment Losses

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The Group measures the expected credit losses of certain major customers, trade receivables that are credit impaired and trade receivables with a high risk of default on individual basis.

The expected loss rates are based on the payment profiles of sales over a period of 24 (2023: 12) months before the reporting date and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the trade receivables to settle their debts using the linear regressive analysis. The Group has identified the inflation rate as the key macroeconomic factor of the forward-looking information.

For property development, purchasers are generally financed by loan facilities from reputable financiers. In addition, the credit risk is limited as the ownership and rights to the properties sold will revert to the Group in the event of default, and the products do not suffer from physical, technological and fashion obsolescence. Therefore, there is minimal exposure to credit risk.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Trade Receivables (Cont'd)

Allowance for Impairment Losses

The information about the credit exposure and loss allowances recognised for trade receivables are as follows:-

The Group 2024	Gross Amount RM	Lifetime Individual Allowance RM	Lifetime Collective Allowance RM	Carrying Amount RM
2024				
Current (not past due)	225,141	-	-	225,141
1 to 30 days past due	4,650,427	-	-	4,650,427
31 to 60 days past due	10,870	-	-	10,870
61 to 90 days past due	1,700	-	-	1,700
More than 90 days past due	4,419,483	(12,455)	-	4,407,028
Trade receivables	9,307,621	(12,455)	-	9,295,166

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Trade Receivables (Cont'd)

Allowance for Impairment Losses (Cont'd)

The information about the credit exposure and loss allowances recognised for trade receivables are as follows (cont'd):-

The Group 2023	Gross Amount RM	Lifetime Individual Allowance RM	Lifetime Collective Allowance RM	Carrying Amount RM
2020				
Current (not past due)	8,157,110	-	-	8,157,110
1 to 30 days past due 31 to 60 days	666,675	-	-	666,675
past due 61 to 90 days	6,184,210	-	-	6,184,210
past due More than 90	-	-	-	-
days past due	25,052	(12,455)	-	12,597
Trade receivables	15,033,047	(12,455)	-	15,020,592

The movements in the loss allowances in respect of trade receivables is disclosed in Note 20 to the financial statements.

Trade receivables that are individually determined to be impaired relate to debtors who are in significant financial difficulties and have defaulted on payments. These debtors are not secured by any collateral or credit enhancements.

Trade receivables that are collectively determined to be impaired relate to expected credit losses measured based on the Group's observed default rates.

There has not been any significant change in the gross amounts of trade receivables and contract assets that impacted the allowance for impairment losses.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Other Receivables

The Group and the Company apply the 3-stage general approach to measuring expected credit losses for its other receivables and amount owing by related parties.

Inputs, Assumptions and Techniques used for Estimating Impairment Losses

Under this approach, the Group and the Company assess whether there is a significant increase in credit risk for receivables by comparing the risk of a default as at the reporting date with the risk of default as at the date of initial recognition. The Group and the Company consider there has been a significant increase in credit risk when there are changes in contractual terms or delay in payment. Regardless of the assessment, a significant increase in credit risk is presumed if a receivable is more than 30 days past due in making a contractual payment.

The Group and the Company use 3 categories to reflect their credit risk and how the loss allowance is determined for each category:-

Category	Definition of Category	Loss Allowance
Performing:	Receivables have a low risk of default and a strong capacity to meet contractual cash flows	12-months expected credit losses
Underperforming:	Receivables for which there is a significant increase in credit risk	Lifetime expected credit losses
Not performing:	There is evidence indicating the receivable is credit impaired or more than 360 days past due	Lifetime expected credit losses

The Group and the Company measure the expected credit losses of receivables having significant balances, receivables that are credit impaired and receivables with a high risk of default on individual basis. The remaining receivables are grouped based on shared credit risk characteristics and assessed on collective basis.

Loss allowance is measured on either 12-month expected credit losses or lifetime expected credit losses, by considering the likelihood that the receivable would not be able to repay during the contractual period (probability of default, PD), the percentage of contractual cash flows that will not be collected if default happens (loss given default, LGD) and the outstanding amount that is exposed to default risk (exposure at default, EAD).

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Other Receivables (Cont'd)

In deriving the PD and LGD, the Group and the Company consider the receivable's past payment status and its financial condition as at the reporting date.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

Allowance for Impairment Losses

		Lifetime	
	Gross	Loss	Carrying
	Amount	Allowance	Amount
The Group	RM	RM	RM
2024			
Low credit risk	426,097	-	426,097
Credit impaired	1,953,654	(1,953,654)	-
	2,379,751	(1,953,654)	426,097
2023			
Low credit risk	1,867,423	-	1,867,423
Credit impaired	376,784	(376,784)	-
	2,244,207	(376,784)	1,867,423

The movements in the loss allowances in respect of other receivables is disclosed in Note 20 to the financial statements.

The allowance for impairment losses (determined on an individual basis) relates to credit impaired other receivables who are in significant financial difficulties and have defaulted on payments. No impairment losses are provided for the remaining other receivables because there have been no significant changes in their credit quality and the amounts are considered recoverable but with slower repayment records.

There has not been any significant change in the gross amounts of other receivables that impacted the allowance for impairment losses.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Other Receivables (Cont'd)

Allowance for Impairment Losses (Cont'd)

The Company

Based on the assessment performed, the identified impairment loss was immaterial and hence, it is not provided for.

Fixed Deposits with Licensed Banks, Cash and Bank Balances

The Group and the Company consider the licensed banks have low credit risks. In addition, some of the bank balances are insured by Government agencies. Therefore, the Group and the Company are of the view that the loss allowance is immaterial and hence, it is not provided for.

Amount Owing by Subsidiaries (Non-trade Balances)

The Company also applies the 3-stage general approach (see information in other receivables above) to measuring expected credit losses for all intercompany balances.

Inputs, Assumptions and Techniques used for Estimating Impairment Losses

The Company measures the expected credit losses on individual basis, which is aligned with its credit risk management practices on the inter-company balances.

The Company considers loans and advances to subsidiaries have low credit risks. The Company assumes that there is a significant increase in credit risk when a subsidiary's financial position deteriorates significantly. As the Company is able to determine the timing of payments of the loans and advances when they are payable, the Company considers the loans and advances to be in default when the subsidiaries are not able to pay when demanded.

For loans and advances that are repayable on demand, impairment loss is assessed based on the assumption that repayment of the outstanding balances is demanded at the reporting date. If the subsidiary does not have sufficient highly liquid resources when the loans and advances are demanded, the Company will consider the expected manner of recovery to measure the impairment loss; the recovery manner could be either through 'repayable over time' or a fire sale of less liquid assets by the subsidiary.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Amount Owing by Subsidiaries (Non-trade Balances) (Cont'd)

For loans and advances that are not repayable on demand, impairment loss is measured using techniques that are similar for estimating the impairment losses of other receivables as disclosed above.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

Allowance for Impairment Losses

The Company	Gross Amount RM	Lifetime Loss Allowance RM	Carrying Amount RM
2024			
Low credit risk Credit impaired	391,595 4,831,365	- (649,314)	391,595 4,182,051
	5,222,960	(649,314)	4,573,646
2023 Low credit risk Credit impaired	361,390 37,647,131 38,008,521	(13,552,835) (13,552,835)	361,390 24,094,296 24,455,686

The movements in the loss allowances are disclosed in Note 20 to the financial statements.

The allowance for impairment losses (determined on an individual basis) relates to credit impaired subsidiaries who are in significant financial difficulties and have defaulted on payments.

There has not been any significant change in the gross amounts of amount owing by subsidiaries that impacted the allowance for impairment losses.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Financial Guarantee Contracts

Corporate guarantees for borrowing facilities granted to subsidiaries are financial guarantee contract.

Inputs, Assumptions and Techniques used for Estimating Impairment Losses

The Company closely monitors the subsidiaries' financial strength to reduce the risk of loss.

The Company considers there is a significant increase in credit risk when a subsidiary's financial position deteriorates significantly. A financial guarantee contract is credit impaired when:-

- The subsidiary is unlikely to repay its obligation to the bank in full; or
- The subsidiary is having a deficit in equity and is continuously loss making.

The Company determines the probability of default of the guaranteed amounts individually using internal information available.

Allowance for Impairment Losses

All of the financial guarantee contracts are considered to be performing, have low risks of default and historically there were no instances where these financial guarantee contracts were called upon by the parties of which the financial guarantee contracts were issued to. Accordingly, no loss allowances were identified based on 12-month expected credit losses.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group and the Company practise prudent risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

Maturity Analysis

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

	Carrying Amount	Contractual Undiscounted Cash Flows	Within 1 Year
The Group	RM	RM	RM
2024			
Non-derivative Financial Liabilities			
Lease liabilities	1,677	1,694	1,694
Trade and other payables	1,848,246	1,848,246	1,848,246
Other current liabilities	17,071,971	17,071,971	17,071,971
	18,921,894	18,921,911	18,921,911

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period) (cont'd):-

The Group	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	Within 1 Year RM	2 - 5 Years RM
2023				
<u>Non-derivative</u> <u>Financial Liabilities</u> Lease liabilities Loan and borrowings Trade and other payables Other current liabilities	11,287 2,682,583 2,911,890 15,993,183	11,858 2,932,176 2,911,890 15,993,183	10,164 1,256,776 2,911,890 15,993,183	1,694 1,675,400 - -
	21,598,943	21,849,107	20,172,013	1,677,094

34. FINANCIAL INSTRUMENTS (CONT'D)

34.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period) (cont'd):-

The Company	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	Within 1 Year RM
2024			
<u>Non-derivative Financial</u> <u>Liabilities</u> Trade and other payables	28,728,230	28,728,230	28,728,230
Other current liabilities	286,646	286,646	286,646
	29,014,876	29,014,876	29,014,876
2023			
<u>Non-derivative Financial</u> <u>Liabilities</u> Trade and other payables Other current liabilities Financial guarantee contracts in relation to	33,647,568 102,132	33,647,568 102,132	33,647,568 102,132
<u>Non-derivative Financial</u> <u>Liabilities</u> Trade and other payables Other current liabilities Financial guarantee	, ,		

The contractual undiscounted cash flows represent the outstanding credit facilities at the end of the reporting period. The financial guarantees have not been recognised in the financial statements since their fair value on initial recognition were not material.

34. FINANCIAL INSTRUMENTS (CONT'D)

34.2 CAPITAL RISK MANAGEMENT

The Group and the Company manages their capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support their businesses and maximise shareholders value. To achieve this objective, the Group and the Company may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group and the Company manage their capital based on debt-to-equity ratio. The debt-toequity ratio of the Group and the Company at the end of the reporting period are not presented as there is no external borrowings.

There was no change in the approach to capital management during the financial year.

34.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS

	202 The Group RM	24 The Company RM
Financial Assets		
Mandatorily at Fair Value Through Profit or Loss Investment securities	260,404,313	252,683,522
<u>Amortised Cost</u> Trade and other receivables Fixed deposits with licensed banks Cash and bank balances	9,721,263 13,063,554 10,276,155 33,060,972	4,597,442 2,056,968 98,502 6,752,912
Financial Liability		
Amortised Cost Trade and other payables Other current liabilities	1,848,246	28,728,230 286,646
	18,920,217	29,014,876

34. FINANCIAL INSTRUMENTS (CONT'D)

34.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS (CONT'D)

	202 The Group RM	23 The Company RM
Financial Assets		
Mandatorily at Fair Value Through Profit or Loss Investment securities	191,834,558	191,787,177
Amortised Cost Trade and other receivables Fixed deposits with licensed banks Cash and bank balances	16,888,015 10,824,439 37,585,770 65,298,224	24,482,567 1,107,009 61,615 25,651,191
Financial Liability		
Amortised Cost Trade and other payables Other current liabilities Loan and borrowings	2,911,890 15,993,183 2,682,583	33,647,568 102,132 -
	21,587,656	33,749,700

34. FINANCIAL INSTRUMENTS (CONT'D)

34.4 GAINS OR (LOSSES) ARISING FROM FINANCIAL INSTRUMENTS

	202 The Group RM	4 The Company RM
Financial Assets		
Fair Value Through Profit or Loss Net losses recognised in profit or loss by: - mandatorily required by MFRS 9	29,694,186	29,386,650
<u>Amortised Cost</u> Net gains recognised in profit or loss	574,586	528,664
Financial Liability		
<u>Amortised Cost</u> Net losses recognised in profit or loss	(92,563)	
	202 The Group	The Company
	RM	RM
Financial Assets	RM	RM
Financial Assets <u>Fair Value Through Profit or Loss</u> Net losses recognised in profit or loss by: - mandatorily required by MFRS 9	км (2,356,729)	RM (2,357,768)
<u>Fair Value Through Profit or Loss</u> Net losses recognised in profit or loss by:		
Fair Value Through Profit or Loss Net losses recognised in profit or loss by: - mandatorily required by MFRS 9 Amortised Cost	(2,356,729)	(2,357,768)

34. FINANCIAL INSTRUMENTS (CONT'D)

34.5 FAIR VALUE INFORMATION

The fair values of the financial assets and financial liabilities of the Group and of the Company which are maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms.

The following table sets out the fair value profile of financial instruments that are carried at fair value and those not carried at fair value at the end of the reporting period:-

	Fair Value	of Financial Instru at Fair Value		Fair Value of Financial Instruments Not Carried at Fair Value			Total Fair	Carrying	
The Group	Level 1 RM	Level 2 RM	Level 3 RM	Level 1 RM	Level 2 RM	Level 3 RM	Value RM	Amount RM	
2024									
<u>Financial Assets</u> Other funds Unit trust funds	-	229,115,983 31,288,330	-	-	-	-	229,115,983 31,288,330	229,115,983 31,288,330	

NOTES TO THE FINANCIAL STATEMENTS $_{(\text{CONT'D})}$

34. FINANCIAL INSTRUMENTS (CONT'D)

34.5 FAIR VALUE INFORMATION (CONT'D)

The following table sets out the fair value profile of financial instruments that are carried at fair value and those not carried at fair value at the end of the reporting period (cont'd):-

	Fair Value o	of Financial Instru at Fair Value	ments Carried		of Financial Ins arried at Fair V		Total Fair	Carrying
The Group	Level 1 RM	Level 2 RM	Level 3 RM	Level 1 RM	Level 2 RM	Level 3 RM	Value RM	Amount RM
2023								
<u>Financial Assets</u> Other funds Unit trust funds	-	191,787,177 47,381	- -	-	-	- -	191,787,177 47,381	191,787,177 47,381
<u>Financial Liabilities</u> Term loan		-	-	-	2,152,822	-	2,152,822	2,152,822

34. FINANCIAL INSTRUMENTS (CONT'D)

34.5 FAIR VALUE INFORMATION (CONT'D)

The following table sets out the fair value profile of financial instruments that are carried at fair value and those not carried at fair value at the end of the reporting period (cont'd):-

	Fair Value of Financial Instruments Carried at Fair Value				ir Value of Financial Instruments Not Total Carried at Fair Value Fair			Carrying
The Company	Level 1 RM	Level 2 RM	Level 3 RM	Level 1 RM	Level 2 RM	Level 3 RM	Value RM	Amount RM
2024								
<u>Financial Asset</u> Other funds Unit trust funds		29,115,983 23,567,539	-	-	-	-	229,115,983 23,567,539	229,115,983 23,567,539
2023								
Financial Asset Other funds	- 1	91,787,177	-	-	-	-	191,787,177	191,787,177

34. FINANCIAL INSTRUMENTS (CONT'D)

34.5 FAIR VALUE INFORMATION (CONT'D)

The fair values which are for disclosure purpose, have been determined using the following basis:-

Fair Value of Financial Instruments Carried at Fair Value

The fair value of the other funds and unit trust funds is determined by reference to statements provided by the respective financial institutions, with which the investments were entered into.

Fair Value of Financial Instruments Not Carried at Fair Value

In the previous financial year, the fair value of the Group's term loan that carry floating interest rates approximated their carrying amounts as they are repriced to market interest rates on or near the reporting period.

35. COMPARATIVE FIGURES

The following figures have been reclassified to confirm with the presentation of the current financial year:-

	As Previously Reported RM	As Restated RM
Statement of Cash Flows (Extract):- Net cash for investing activities	(2 127 524)	(2 124 495)
Net cash for financing activities	(2,127,524) (2,782,663)	(2,124,485) (2,784,663)
Cash and cash equivalents at the end of the financial year	47,500,448	47,547,829

36. SIGNIFICANT EVENT OCCURRING AFTER THE REPORTING PERIOD

On 23 November 2023, KWCSB, a wholly-owned subsidiary of the Company has completed the application for striking off with Companies Commission Malaysia. Subsequently on 4 June 2024, KWCSB has been struck off from the register.

PROPERTIES OF THE GROUP AS AT 31 MARCH 2024

Location	Date	Description	Land area (build-up area) sq meters	Tenure	Age of building (years)	Net book value as at 31.03.2024 RM
Rajang Plywood Sawmi	ll Sdn. Bhd.					
Engkilo Land Lot No. 1632, Block 11 Engkilo Land District Sungai Dasan Sibu	Revalued on 31.3.2000	Hostel & canteen	14,364	Leasehold expiring year 2062	27 to 31	456,581
Engkilo Land Lot No. 1634, Block 11 Engkilo Land District Sungai Dasan Sibu		Plywood processing mill, sawmill, workshop & main administrative office	157,131	Leasehold expiring year 2062	28 to 31	4,100,905
Rajang Plywood (Sabah) Sdn. Bhd.					
Merotai, District of Tawau, Sabah Title No. CL 105486762 Ref. No. LA94100174 LS 1001.1.1973 Geocode : 4889817517	Acquired on 30.3.2001	Factory office, plywood processing mill, sawmill & workshop	101,094 (43,024)	Leasehold expiring year 2094	6.5 to 22	14 004 590
Merotai, District of Tawau, Sabah Title No. CL 105486771 Ref. No. LA94100175 LS 1001.1.1965 Geocode : 4889814589	Acquired on 30.3.2001	Sawmill, workshop, hostel & canteen	101,201 (2,493)	Leasehold expiring year 2094	14 to 22	11,964,586
Eksons Biomass Energy	y Sdn. Bhd.					
Merotai, District of Tawau, Sabah Title No. CL 105486762 Ref. No. LA94100174 LS 1001.1.1973 Geocode : 4889817517	Acquired on 30.3.2001	Building for biomass power plant	101,094 (2,304)	Leasehold expiring year 2094	15 years 9-10 months	-

PROPERTIES OF THE GROUP AS AT 31 MARCH 2024 (CONT'D)

Location	Date	Description	Land area (build-up area) sq meters	Tenure	Age of building (years)	Net book value as at 31.03.2024 RM
The Atmosphere Sdn. B	hd.					
No 1 to 3 Jalan Prima Tropika Barat 2 Taman Prima Tropika 47100 Puchong Selangor	Acquired on 10.9.2008	Sales and project site office	436.42 (1,253.32)	Leasehold expiring year 2106	14	2,160,338
13 units, Block E Jalan Atmosphere 8 Pusat Perniagaan The Atmosphere 43300 Seri Kembangan Selangor	Acquired on 29.10.2014	Shop office for sale	2,286	Leasehold expiring year 2097	10	8,220,000
Russella Teguh Sdn. Bh	ıd.					
10 units, Block B Jalan Atmosphere 5 Pusat Perniagaan The Atmosphere 43300 Seri Kembangan Selangor	Acquired on 10.1.2013	Shop office for sale	1,912	Leasehold expiring year 2097	11	2,898,701
21 units, Block C Jalan Atmosphere 6 Pusat Perniagaan The Atmosphere 43300 Seri Kembangan Selangor	Acquired on 10.1.2013	Shop office for sale	4,958	Leasehold expiring year 2097	11	6,523,678
18 units, Block D Jalan Atmosphere 7 Pusat Perniagaan The Atmosphere 43300 Seri Kembangan Selangor	Acquired on 8.5.2013	Shop office for sale	4,641	Leasehold expiring year 2097	11	5,300,752
28 units, Block E Jalan Atmosphere 8 Pusat Perniagaan The Atmosphere 43300 Seri Kembangan Selangor	Acquired on 29.10.2014	Shop office for sale	4,641	Leasehold expiring year 2097	10	16,328,242

PROPERTIES OF THE GROUP AS AT 31 MARCH 2024 (CONT'D)

Location	Date	Description	Land area (build-up area) sq meters	Tenure	Age of building (years)	Net book value as at 31.03.2024 RM
Uomo Donna (Malaysia)	Sdn. Bhd.					
8 parcels of land for Lot No. 12398, 12399, 12400, 12402, 12403, 12404, 12405 and 12407 Mukim of Rasah, District of Seremban Negeri Sembilan	Acquired on 4.12.2012	Land for development	270,433	Freehold	-	17,296,968
Chongai Properties Sdr	ı. Bhd.					
Lot No. G01 and G02 Jalan Arumugam Pillai 14000 Bukit Mertajam Pulau Pinang	Acquired on 8.8.1995	Shoplots for sale	140	Freehold	-	503,441
Eksons Corporation Be	rhad					
5 units, Block D Jalan Atmosphere 7 Pusat Perniagaan The Atmosphere 43300 Seri Kembangan Selangor	Acquired on 9.12.2019	Shop office for sale	844	Leasehold expiring year 2097	11	2,170,380
Vibrant Hub Sdn. Bhd.						
1 unit, Block D Jalan Atmosphere 7 Pusat Perniagaan The Atmosphere 43300 Seri Kembangan Selangor	Acquired on 8.3.2021	Shop office for sale	152	Leasehold expiring year 2097	11	150,194

DISCLOSURE OF RECURRENT RELATED PARTY TRANSACTIONS

The details of recurrent related party transactions conducted during the financial year ended 31 March 2024 pursuant to the shareholders' mandate are disclosed as follows:-

Transacting company in the Eksons Group	Mandated Related Party	Nature of transactions by the Mandated Related Party	Amount transacted during the financial year (RM)
Viva Paradise Sdn. Bhd. ("Viva Paradise")	Tempo Properties Sdn. Bhd. ("TPSB")	Project management services by TPSB to Viva Paradise for the property development project at Bukit Serdang, Selangor.	RM142,817

Notes:-

- 1. Viva Paradise Sdn. Bhd. is a wholly-owned subsidiary of Vibrant Hub Sdn. Bhd.
- 2. Vibrant Hub Sdn. Bhd. is a 68.06%-owned subsidiary of Eksons Corporation Berhad. The balance 31.94% of Vibrant Hub Sdn. Bhd. is owned by Topaz Blue Sdn. Bhd. (13.12%), a subsidiary of TPSB and Zenith Joy Sdn. Bhd. (18.82%).
- 3. The management fee paid to TPSB includes Sales and Service Tax of RM23,497.
- 4. The amount disclosed represents the amount paid of RM428,451 after deducting the portion amounting to RM285,634 agreed to be borne by Topaz Blue Sdn. Bhd. pursuant to the Second Supplemental Project Management Agreement between Viva Paradise Sdn. Bhd. and Tempo Properties Sdn. Bhd. dated 30 July 2020.

ANALYSIS OF SHAREHOLDINGS

AS AT 28 JUNE 2024

Total number Issued Shares as at 28 June 2024	:	RM131,370,400.00 divided into 164,213,000 ordinary shares
Treasury Shares as at 28 June 2024	:	2,733,334 ordinary shares
Adjusted Capital (after netting treasury shares as at 28 June 2024)	:	161,479,666 ordinary shares
Class of Shares	:	Ordinary shares
Voting Rights	:	One (1) vote per ordinary share

DISTRIBUTION OF SHAREHOLDINGS AS PER RECORD OF DEPOSITORS AS AT 28 JUNE 2024

SIZE OF SHAREHOLDING	NO. OF SHAREHOLDERS	% OF SHAREHOLDERS	NO. OF SHARES HELD	% OF ISSUED CAPITAL
1 - 99	120	6.06	4,301	0.00
100 - 1,000	285	14.39	87,461	0.05
1,001 - 10,000	1,035	52.27	3,283,082	2.00
10,001 - 100,000	467	23.59	11,991,911	7.30
100,001 - 8,210,650*	68	3.43	40,694,330	24.78
8,210,650 and above**	5	0.25	108,151,915	65.87
TOTAL	1,980	100.00	164,213,000	100.00

* Less than 5% of Issued Holdings ** 5% and above of Issued Holdings

ANALYSIS OF SHAREHOLDINGS

AS AT 28 JUNE 2024 (CONT'D)

SUBSTANTIAL SHAREHOLDERS AS AT 28 JUNE 2024

The substantial shareholders based on the Register of Substantial Shareholders of the Company and their shareholdings are as follows:-

Name of Shareholders	No. of shares beneficially held			
	Direct	%	Indirect	%
Darujasa Sdn. Bhd.	33,125,980	20.51	-	-
Kesturi Suria Sdn. Bhd.	33,125,980	20.51	-	-
Serira Sdn. Bhd.	19,457,383	12.05	-	-
Tay Hua Sin	11,751,119	7.28	66,251,960 ⁽¹⁾	41.03
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain	1,102,314	0.68	20,467,383 ⁽²⁾	12.67
Dato' Sri Faizal Bin Abdul Aziz	1,010,000	0.63	19,457,383 ⁽³⁾	12.05
Khairul Arifin Bin Abdul Aziz	-	-	19,457,383 ⁽³⁾	12.05

Notes:-

- (1) Indirect interest pursuant to Section 8 of the Act by virtue of his interest in Darujasa Sdn. Bhd. (33,125,980 shares) and Kesturi Suria Sdn. Bhd. (33,125,980 shares).
- (2) Indirect interest pursuant to Section 8 of the Act by virtue of his interest in Serira Sdn. Bhd. (19,457,383 shares) and his son, Dato' Sri Faizal Bin Abdul Aziz's shareholding (1,010,000 shares) in the Company.
- (3) Indirect interest pursuant to Section 8 of the Act by virtue of Dato' Sri Faizal Bin Abdul Aziz and Khairul Arifin Bin Abdul Aziz's interest in Serira Sdn. Bhd. (19,457,383 shares).

DIRECTORS' SHAREHOLDINGS AS AT 28 JUNE 2024

The Directors' shareholdings based on the Register of Directors' Shareholdings of the Company are as follows:-

Name of Directors	No. of shares beneficially held			
	Direct	%	Indirect	%
Tay Hua Sin	11,751,119	7.28	66,251,960 ⁽¹⁾	41.03
Tan Sri Datuk Amar (Dr) Haji Abdul Aziz Bin Dato Haji Husain	1,102,314	0.68	20,467,383 ⁽²⁾	12.67
Dato' Philip Chan Hon Keong	351,200	0.22	-	-
Sui Uh Hing	103,727	0.06	-	-

Notes:-

(1) Indirect interest pursuant to Section 8 of the Act by virtue of his interest in Darujasa Sdn. Bhd. (33,125,980 shares) and Kesturi Suria Sdn. Bhd. (33,125,980 shares).

(2) Indirect interest pursuant to Section 8 of the Act by virtue of his interest in Serira Sdn. Bhd. (19,457,383 shares) and his son, Dato' Sri Faizal Bin Abdul Aziz's shareholding (1,010,000 shares) in the Company.

ANALYSIS OF SHAREHOLDINGS AS AT 28 JUNE 2024 (CONT'D)

LIST OF THIRTY (30) LARGEST SECURITIES ACCOUNT HOLDERS AS AT 28 JUNE 2024 (ORDINARY SHARES)

NO.	NAME	NO. OF SHARES BENEFICIALLY HELD	%
1.	Darujasa Sdn. Bhd.	33,125,980	20.5140
2.	Kesturi Suria Sdn. Bhd.	33,125,980	20.5140
3.	Serira Sdn. Bhd.	19,457,383	12.0494
4.	Kenanga Nominees (Asing) Sdn. Bhd Tay Hua Sin (PCS)	11,751,119	7.2772
5.	UOB Kay Hian Nominees (Asing) Sdn. Bhd. Exempt An for UOB Kay Hian Pte Ltd (A/C Clients)	10,691,453	6.6209
6.	Lim Pei Tiam @ Liam Ahat Kiat	7,000,000	4.3349
7.	Addeen Printers Sdn. Bhd.	5,236,951	3.2431
8.	Alliancegroup Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account For Tan Meng Seng (8075975)	2,151,855	1.3326
9.	Rafazjaya Sdn. Bhd.	1,797,800	1.1133
10.	CIMB Group Nominees (Asing) Sdn. Bhd. Exempt An for DBS Bank Ltd (SFS)	1,611,281	0.9978
11.	Zulkifli Bin Hussain	1,281,286	0.7935
12.	Low Han Kee	1,159,278	0.7179
13.	CGS-CIMB Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account For Abdul Aziz Bin Husain (Kuching)	1,102,314	0.6826
14.	HLB Nominees (Tempatan) Sdn. Bhd. For Lim Pay Kaon	1,022,000	0.6329
15.	Faizal Bin Abdul Aziz	1,010,000	0.6255
16.	Ling Wenna	889,400	0.5508
17.	Maybank Nominees (Tempatan) Sdn. Bhd. For Seow Voon Ping	827,100	0.5122
18.	Tay Wah Seng	707,000	0.4378
19.	Teh Seng Hock	585,000	0.3623
20.	Kenanga Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Choong Soo Onn	561,055	0.3474
21.	Lau Ling Sha	549,600	0.3404
22.	Ngui Meu Chuong	504,541	0.3124
23.	Lim Pay Kaon	500,000	0.3096
24.	Lee See Jin	498,536	0.3087
25.	Chen, Yi-Hsin	404,000	0.2502
26.	Chieng Ngee Ong	374,912	0.2322
27.	CGS International Nominees Malaysia (Tempatan) Sdn. Bhd. Pledged Securities Account for Leong Ah Kow @ Leang Lean Yow (MY2707)	372,000	0.2304
28.	PM Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Chan Kuang (D)	365,900	0.2266
29.	Sow Tiap	363,000	0.2252
30.	Wong Kam Seng	354,000	0.2192
	TOTAL	139,381,324	86.3150

NOTICE IS HEREBY GIVEN that the Thirty-Fourth ("**34th**") Annual General Meeting ("**AGM**") of the Company will be held at LA Hotel, Jalan St. Patrick (Off Jalan Belunu) 91033 Tawau, Sabah on Thursday, 19 September 2024 at 10:30 a.m. for the following purposes:-

AGENDA

- 1. To receive the Audited Financial Statements for the financial year (Please refer ended 31 March 2024 together with the Reports of the Directors and the to Note (b)) Auditors thereon.
- To approve the payment of Directors' fees payable to the Directors of (Resolution 1) the Company amounting to RM325,320.00 in respect of the financial year ended 31 March 2024.
- To approve the payment of Directors' benefits payable up to an amount (Resolution 2) of RM19,000.00 from the conclusion of the AGM until the next AGM of the Company.
- 4. To re-elect Dato' Philip Chan Hon Keong who is retiring in accordance (Resolution 3) with Clause 23.3 of the Company's Constitution and being eligible, has offered himself for re-election.
- 5. To re-elect Ms. Hew Mei Ying who is retiring in accordance with Clause (Resolution 4) 23.3 of the Company's Constitution and being eligible, has offered herself for re-election.
- 6. To re-elect Mr. Sui Uh Hing who is retiring in accordance with Clause (Resolution 5) 23.12 of the Company's Constitution and being eligible, has offered himself for re-election.
- 7. To re-appoint Messrs. Crowe Malaysia PLT as Auditors of the Company (Resolution 6) until the conclusion of the next AGM and to authorise the Directors to fix their remuneration.

As Special Business

To consider and, if thought fit, with or without any modifications, to pass the following resolutions as Ordinary Resolutions:-

8. Ordinary Resolution Authority to Issue Shares Pursuant to the Companies Act 2016

(Resolution 7)

THAT, subject always to the Companies Act 2016 ("the Act"), the Constitution of the Company and the approvals from Bursa Malaysia Securities Berhad ("**Bursa Securities**") and any other relevant governmental and/or regulatory authorities, the Directors be and are hereby empowered pursuant to the Act, to issue and allot shares in the capital of the Company from time to time at such price and upon such terms and conditions, for such purposes and to such person or persons whomsoever the Directors may in their absolute discretion deem fit provided always that the aggregate number of shares this Resolution does not exceed ten per centum (10%) of the total number of issued shares of the Company for the time being;

8. Ordinary Resolution

Authority to Issue Shares Pursuant to the Companies Act 2016 (Cont'd)

THAT the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Securities;

AND THAT pursuant to Section 85 of the Act to be read together with Clause 12(2) of the Constitution of the Company, approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares of the Company ranking equally to the existing issued shares arising from any issuance of new shares in the Company pursuant to this mandate;

AND FURTHER THAT such authority shall commence immediately upon the passing of this resolution and continue to be in force until the conclusion of the next Annual General Meeting of the Company."

9. Ordinary Resolution

Proposed Renewal of Authority for the Company to Purchase Its Own Shares ("Proposed Renewal of Share Buy-Back Authority")

"THAT, subject to the Act, the Constitution of the Company, Main Market Listing Requirements of Bursa Securities and all other applicable laws, rules and regulations and guidelines for the time being in force and the approvals of all relevant governmental and/or regulatory authority, approval be and is hereby given to the Company, to purchase such number of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities as the Directors may deem fit, necessary and

 the aggregate number of ordinary shares to be purchased and/or held by the Company pursuant to this resolution shall not exceed ten per centum (10%) of the total number of issued shares of the Company as quoted on Bursa Securities as at the point of purchase; and

expedient in the interest of the Company, provided that:-

(ii) the maximum funds to be allocated by the Company for the purpose of purchasing its own shares shall not exceed the aggregate of the retained profits of the Company based on the latest audited financial statements and/or the latest unaudited financial statements (where applicable) available at the time of the purchase.

(Resolution 8)

9. Ordinary Resolution

(Resolution 8)

Proposed Renewal of Authority for the Company to Purchase Its Own Shares ("Proposed Renewal of Share Buy-Back Authority") (Cont'd)

THAT upon completion of the purchase by the Company of its own shares, the Directors of the Company be and are hereby authorised to deal with the ordinary shares purchased in their absolute discretion in the following manner:-

- (i) to cancel all the shares so purchased; and/or
- to retain the ordinary shares so purchased as treasury shares for distribution as dividend to the shareholders and/or resell on the market of Bursa Securities and/or transfer under an employees' share scheme and/or transfer as purchase consideration; and/or
- (iii) to retain part thereof as treasury shares and cancel the remainder; or
- (iv) in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the requirements of Bursa Securities and any other relevant authority for the time being in force.

THAT such authority conferred by this resolution shall commence upon the passing of this resolution and shall continue to be in force until:-

- (a) the conclusion of the next AGM of the Company following this AGM at which such resolution was passed, at which time it will lapse, unless by an ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions; or
- (b) the expiration of the period within which the next AGM of the Company after that date is required by law to be held; or
- the authority is revoked or varied by an ordinary resolution passed by the shareholders of the Company at a general meeting;

whichever occurs first.

AND THAT the Directors of the Company be and are hereby authorised to do all acts, deeds and things as they may consider expedient or necessary in the best interest of the Company to give full effect to the Proposed Renewal of Share Buy-Back Authority with full powers to assent to any conditions, modifications, variations and/or amendments as may be imposed by the relevant authorities and to take all such steps, and do all such acts and things as the Board may deem fit and expedient in the best interest of the Company."

10. To transact any other ordinary business of which due notice shall have been given.

By Order of the Board

CHUA SIEW CHUAN (MAICSA 0777689)/ SSM PC NO.: 201908002648 LIM LIH CHAU (LS 0010105)/ SSM PC NO.: 201908001454 Company Secretaries

Sabah Dated: 26 July 2024

Notes:-

a) Appointment of Proxy

- In respect of deposited securities, only members whose names appear in the Record of Depositors on 12 September 2024 ("General Meeting Record of Depositors") shall be eligible to participate, speak and vote at the Meeting.
- 2. A member entitled to participate and vote at the Meeting shall be entitled to appoint more than one (1) proxy to participate, speak and vote in his stead. Where a member appoints more than one (1) proxy, he shall specify the proportions of his shareholdings to be represented by each proxy, failing which the appointments shall be invalid.
- 3. A proxy may but need not be a member of the Company and a member may appoint any person to be his proxy without limitation. There shall be no restriction as to the qualification of the proxy. A proxy appointed to participate, speak and vote at the Meeting of the Company shall have the same rights as the member to speak at the Meeting.
- 4. The instrument appointing a proxy shall be in writing under the hand of the member/ appointer or his attorney duly authorised in writing or, if the appointer is a corporation, either under its common seal or under the hand of its officer or attorney duly authorised.
- 5. Where a member of the Company is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. Where a shareholder is an authorised nominee as defined under SICDA, it may appoint at least one (1) proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
- 6. The instrument appointing a proxy and the power of attorney or other authority (if any), under which it is signed or a duly notarised certified copy of that power or authority, shall be deposited at the Registered Office of the Company at TB4327, Block 31, 2nd Floor, Fajar Complex, Jalan Haji Karim, 91000 Tawau, Sabah not less than forty-eight (48) hours before the time for holding the Meeting or at any adjournment thereof. All resolutions set out in the Notice of Meeting are to be voted by poll.

Notes:- (Cont'd)

b) Audited Financial Statement for the financial year ended 31 March 2024

Agenda 1 is meant for discussion only, as the provision of Section 340(1)(a) of the Companies Act 2016 does not require a formal approval of the members/shareholders for the Audited Financial Statements. Hence, this Agenda item is not put forward for voting.

Explanatory Notes:-

(i) Resolutions 1 and 2 – Payment of Directors' fees and benefits

Section 230(1) of the Companies Act 2016 provides amongst others, that the fees of the Directors and any benefits payable to the Directors of a listed company shall be approved at a general meeting.

In this respect, the Board wishes to seek shareholders' approval at the 34th AGM on the two (2) separate resolutions as below:-

- **Resolution 1** on payment of Directors' fees in respect of the financial year ended 31 March 2024.
- **Resolution 2** on payment of Directors' benefits from the conclusion of the AGM until the next AGM of the Company.

(ii) Resolutions 3,4 and 5 - Re-election of Directors who are retiring in accordance with of the Company's Constitution

In determining the eligibility of the Directors to stand for re-election at the forthcoming 34th AGM, the Nomination Committee ("NC"), guided by the requirements of Paragraph 2.20A of the Main Market Listing Requirements of Bursa Securities recommended Dato' Philip Chan Hon Keong, Ms. Hew Mei Ying and Mr. Sui Uh Hing, for re-election as Director pursuant to the Constitution of the Company. The Board of Directors ("Board") has conducted a separate assessment and being satisfied with the performance/contribution of the Retiring Directors. Therefore, the Board recommended the same be tabled to the shareholders for approval at the forthcoming 34th AGM of the Company under Ordinary Resolutions 3, 4 and 5 respectively.

The evaluation criteria adopted as well as the process of assessment by the Board have been duly elaborated in the Corporate Governance Overview Statement of the Annual Report 2024 of the Company. All the Retiring Directors have consented to their re-election, and abstained from deliberations and voting in relation to their individual re-election at the NC and Board Meetings, respectively.

Explanatory Notes:- (Cont'd)

(iii) Resolution 6 – Re-appointment of Auditors

The Audit Committee and the Board have assessed the suitability and independence of the External Auditors and recommended the re-appointment of Messrs. Crowe Malaysia PLT as External Auditors of the Company for the financial year ending 31 March 2025.

(iv) Resolution 7 – Authority to issue shares pursuant to Companies Act 2016

The proposed resolution is for the purpose of seeking a renewal for the general mandate to empower the Directors of the Company pursuant to the Companies Act 2016, from the date of the 34th AGM, to issue and allot ordinary shares of not more than ten per centum (10%) of the total number of issued shares of the Company for such purposes as the Directors of the Company consider would be in the best interest of the Company. This authority will, unless revoked or varied at a General Meeting, expire at the conclusion of the next Annual General Meeting of the Company. This authority will provide flexibility and enable the Directors to take swift action for allotment of shares for any possible fund raising activities, including but not limited to further placement of shares for purpose of funding future investment project(s), working capital and/or acquisition(s) and to avoid delay and cost in convening general meetings to approve such issue of shares.

The Board, having considered the current and prospective financial position, working capital requirements and capacity of the Group, is of the opinion that the General Mandate is in the best interests of the Company and its shareholders.

Pursuant to Section 85 of the Act read together with Clause 8.1 of the Constitution of the Company, shareholders have pre-emptive rights to be offered any new shares in the Company which rank equally to the existing issued shares in the Company or other convertible securities.

As at the date of this Notice, no new shares in the Company were issued under the provision of the general mandate granted to the Directors at the Thirty-Third Annual General Meeting held on 21 September 2023, which will lapse at the conclusion of the 34th AGM.

(v) Resolution 8- Proposed Renewal for Share Buy-Back Authority

The proposed Resolution 8 is intended to allow the Company to purchase its own shares up to 10% of the total number of issued shares in the ordinary share capital of the Company at any time within the time period stipulated in the Main Market Listing Requirements of Bursa Securities. This authority will, unless revoked or varied at a general meeting, expire at the conclusion of the next AGM of the Company.

Please refer to the Circular/Statement to Shareholders dated 26 July 2024 for further information.

Personal Data Privacy:-

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, participate, speak and vote at the 34th AGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

FORM OF PROXY

EKSONS CORPORATION BERHAD

[Registration No. 199001014145 (205814-V)] (Incorporated in Malaysia)

CDS ACCOUNT NUMBER

NUMBER OF SHARES HELD

*I / We _____ of (full address) _____ NRIC No./Company No.__

being a member/members of EKSONS CORPORATION BERHAD, hereby appoint:

PROXY "A"

FULL NAME (IN BLOCK)	NRIC/PASSPORT NO.	PROPORTION OF SHAREHOLDINGS	
		NO. OF SHARES	%
FULL ADDRESS			

And/or failing *him/her,

PROXY "B"

FULL NAME (IN BLOCK)	NRIC/PASSPORT NO.	PROPORTION OF SHAREHOLDINGS	
		NO. OF SHARES	%
FULL ADDRESS			

#to put a separate sheet where there are more than two (2) proxies.

Or failing *him/her, the CHAIRMAN OF THE MEETING, as *my/our proxy to attend and vote for *me/us and on *my/our behalf at the Thirty Fourth ("**34th**") Annual General Meeting ("**AGM**") of the Company will be held at LA Hotel, Jalan St. Patrick (Off Jalan Belunu) 91033 Tawau, Sabah on Thursday, 19 September 2024 at 10:30 a.m. and at any adjournment thereof.

Resolution	Agenda	For	Against
1	To approve the payment of Directors' fees payable to the Directors of the company amounting to RM325,320.00 in respect of the financial year ended 31 March 2024.		
2	To approve the payment of Directors' benefits payable up to an amount of RM19,000.00 from the conclusion of the AGM until the next AGM of the Company.		
3	To re-elect Dato' Philip Chan Hon Keong as a Director of the Company in accordance with Clause 23.3 of the Company's Constitution.		
4	To re-elect Ms. Hew Mei Ying as a Director of the Company in accordance with Clause 23.3 of the Company's Constitution.		
5	To relect Mr. Sui Uh Hing who is retiring in accordance with Clause 23.12 of the Company's Constitution and being eligible, has offered himself for re- election.		
6	To re-appoint Messrs Crowe Malaysia PLT as Auditors of the Company until the conclusion of the next AGM and to authorise the Directors to fix their remuneration.		
SPECIAL BUS	SINESS		
7	Authority to Issue Shares pursuant to the Companies Act 2016.		
8	Proposed Renewal for Share Buy-Back Authority.		

* Strike out whichever is not applicable.

Please indicate with an "X" in the space provided above how you wish your votes to be casted. If no specific direction as to voting is given, the Proxy will vote or abstain from voting at his/her discretion.

As witness my/our hand(s) this _____ day of _____ 2024.

(a) Appointment of Proxy

- 1. In respect of deposited securities, only members whose names appear in the Record of Depositors on **12 September 2024** ("**General Meeting Record of Depositors**") shall be eligible to participate, speak and vote at the Meeting.
- 2. A member entitled to participate and vote at the Meeting shall be entitled to appoint more than one (1) proxy to participate, speak and vote in his stead. Where a member appoints more than one (1) proxy, he shall specify the proportions of his shareholdings to be represented by each proxy, failing which the appointments shall be invalid.
- 3. A proxy may but need not be a member of the Company and a member may appoint any person to be his proxy without limitation. There shall be no restriction as to the qualification of the proxy. A proxy appointed to participate, speak and vote at the Meeting of the Company shall have the same rights as the member to speak at the Meeting.
- 4. The instrument appointing a proxy shall be in writing under the hand of the member/ appointer or his attorney duly authorised in writing or, if the appointer is a corporation, either under its common seal or under the hand of its officer or attorney duly authorised.
- 5. Where a member of the Company is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. Where a shareholder is an authorised nominee as defined under SICDA, it may appoint at least one (1) proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
- 6. The instrument appointing a proxy and the power of attorney or other authority (if any), under which it is signed or a duly notarised certified copy of that power or authority, shall be deposited at the Registered Office of the Company at TB4327, Block 31, 2nd Floor, Fajar Complex, Jalan Haji Karim, 91000 Tawau, Sabah not less than forty-eight (48) hours before the time for holding the Meeting or at any adjournment thereof. All resolutions set out in the Notice of Meeting are to be voted by poll.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and /or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 26 July 2024.

Notes:

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AFFIX STAMP

EKSONS CORPORATION BERHAD

(Registration no. 199001014145 (205814-V))

Registered Office TB 4327, Block 31, 2nd Floor, Fajar Complex, Jalan Haji Karim, 91000 Tawau, Sabah

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